UNITED STATES SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, D.C. 20549

Form 10-0

| (M | ar | k (|)ne) |
|----|----|-----|------|

| | rorm ro-Q | |
|--|--|--|
| (Mark One) | | |
| QUARTERLY REPORT PURSUANT TO SE | CCTION 13 OR 15(d) OF THE SECU | RITIES AND EXCHANGE ACT OF 1934 |
| For | the quarterly period ended March 31, 2025 | |
| | OR | |
| TRANSITION REPORT UNDER SECTION | 13 OR 15(d) OF THE SECURITIES | ACT OF 1934 |
| FOR THE T | RANSITION PERIOD FROM TO | |
| | Commission file number 001-14775 | |
| (Exac | DMC GLOBAL INC. t name of Registrant as Specified in its Charter) | 01.000.01 |
| Delaware (State of Incorporation or Organization) | (| 84-0608431 I.R.S. Employer Identification No.) |
| 11800 Ridg | e Parkway, Suite 300, Broomfield, Colorado 80 of principal executive offices, including zip code | 0021 |
| (Regis | (303) 665-5700 strant's telephone number, including area code) | |
| Title of each class | Trading Symbol | Name of exchange on which registered |
| Common Stock, \$0.05 Par Value Stock Purchase Rights | ВООМ | The Nasdaq Global Select Market The Nasdaq Global Select Market |
| Indicate by check mark whether the registrant: (1) has filed all preceding 12 months (or for such shorter period that the registrant w Yes $\ \square$ No $\ \square$ | | |
| Indicate by check mark whether the registrant has submitted eleduring the preceding 12 months (or for such shorter period that the results of the control of | | |
| Indicate by check mark whether the registrant is a large acceler company. See the definitions of "large accelerated filer," "accelerated Act. | | |
| Large accelerated filer \square | | Accelerated filer [] |
| Non-accelerated filer \square | | Smaller reporting company \square |
| | | Emerging growth company \square |
| If an emerging growth company, indicate by check mark if the financial accounting standards provided pursuant to Section 13(a) or | | nsition period for complying with any new or revised |
| Indicate by check mark whether the registrant is a shell compar | ny (as defined in Rule 12b-2 under the Act). Yes | □ No □ |
| The number of shares of Common Stock outstanding was 20,49 | 0,722 as of April 29, 2025. | |
| | | |

CAUTIONARY NOTE ABOUT FORWARD-LOOKING STATEMENTS

This quarterly report on Form 10-Q contains "forward-looking statements" within the meaning of section 27A of the Securities Act of 1933 and section 21E of the Securities Exchange Act of 1934. We intend the forward-looking statements throughout this quarterly report on Form 10-O to be covered by the safe harbor provisions for forward-looking statements. Statements contained in this report which are not historical facts are forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from projected results. These statements can sometimes be identified by our use of forward-looking words such as "may," "believe," "plan," "anticipate," "estimate," "expect," "intend," and other phrases of similar meaning. Such statements include, but are not limited to, expectations regarding improvements at Arcadia Products, anticipated profit margin improvements resulting from changes in manufacturing processes and the introduction of new products in DynaEnergetics, our backlog and order activity at NobelClad, our ability to access capital markets transactions in the future, the availability of funds to support our liquidity position and our expected future liquidity position. The forward-looking information is based on information available as of the date of this quarterly report and on numerous assumptions and developments that are not within our control. Although we believe that our expectations as expressed in these forward-looking statements are reasonable, we cannot assure you that our expectations will turn out to be correct. Factors that could cause actual results to differ materially include, but are not limited to, those factors referenced in our Annual Report on Form 10-K for the year ended December 31, 2024 and this Quarterly Report on Form 10-Q and other potential factors, including: geopolitical and economic instability, including recessions or depressions; inflation; supply chain delays and disruptions; the availability and cost of energy; transportation disruptions; the ability to obtain new contracts at attractive prices; the size and timing of customer orders and shipments; product pricing and margins; our ability to realize sales from our backlog; fluctuations in customer demand; fluctuations in foreign currencies; competitive factors; the timely completion of contracts; the timing and size of expenditures; the timely receipt of government approvals and permits; the price and availability of metal, aluminum, and other raw materials; fluctuations in tariffs or quotas; changes in laws and regulations, both domestic and foreign, impacting our business and the business of the end-market users we serve; the adequacy of local labor supplies at our facilities; current or future limits on manufacturing capacity at our various operations; the impact of pending or future litigation or regulatory matters; the availability and cost of funds; our ability to access our borrowing capacity under our credit facility or access the capital markets; the actions of activist stockholders; global economic conditions; and wars, terrorism and armed conflicts. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's analysis only as of the date hereof. We undertake no obligation to publicly release the results of any revision to these forward-looking statements that may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

INDEX

| | | rage |
|---------|--|----------------------|
| | PART I - FINANCIAL INFORMATION | |
| Item 1 | Condensed Consolidated Financial Statements | 4 |
| | Condensed Consolidated Balance Sheets as of March 31, 2025 (unaudited) and December 31, 2024 Condensed Consolidated Statements of Operations for the three months ended March 31, 2025 and 2024 (unaudited) Condensed Consolidated Statements of Comprehensive Income (Loss) for the three months ended March 31, 2025 and 2024 (unaudited) Condensed Consolidated Statements of Stockholders' Equity and Redeemable Noncontrolling Interest for the three months ended March 31, 2025 and 2024 (unaudited) Condensed Consolidated Statements of Cash Flows for the three months ended March 31, 2025 and 2024 (unaudited) | 4 5 6 |
| | Notes to Condensed Consolidated Financial Statements (unaudited) | <u>8</u> <u>9</u> |
| Item 2 | Management's Discussion and Analysis of Financial Condition and Results of Operations | <u>24</u> |
| Item 3 | Quantitative and Qualitative Disclosure about Market Risk | <u>34</u> |
| Item 4 | Controls and Procedures | <u>34</u> |
| | PART II - OTHER INFORMATION | |
| Item 1 | Legal Proceedings | <u>35</u> |
| Item 1A | Risk Factors | <u>35</u> |
| Item 2 | Unregistered Sales of Equity Securities and Use of Proceeds | <u>35</u> |
| Item 3 | Defaults Upon Senior Securities | <u>36</u> |
| Item 4 | Mine Safety Disclosures | <u>36</u> |
| Item 5 | Other Information | <u>36</u> |
| Item 6 | <u>Exhibits</u> | <u>37</u> |
| | <u>Signatures</u> | <u>37</u> |
| | | |
| | 3 | |
| | j | |

Part I - FINANCIAL INFORMATION

ITEM 1. Condensed Consolidated Financial Statements

DMC GLOBAL INC. CONDENSED CONSOLIDATED BALANCE SHEETS (Amounts in Thousands, Except Share and Per Share Data)

| | | March 31, 2025 (unaudited) | | ember 31, 2024 |
|---|----|-------------------------------|----|----------------|
| ASSETS | | | | |
| Current assets: | | | | |
| Cash and cash equivalents | \$ | 14,705 | \$ | 14,289 |
| Accounts receivable, net of allowance for doubtful accounts of \$7,588 and \$6,881, respectively | | 114,470 | | 103,361 |
| Inventories | | 148,735 | | 152,580 |
| Prepaid expenses and other | | 18,999 | | 18,792 |
| Total current assets | | 296,909 | | 289,022 |
| Property, plant and equipment | | 238,647 | | 235,124 |
| Less - accumulated depreciation | | (109,692) | | (105,848) |
| Property, plant and equipment, net | · | 128,955 | | 129,276 |
| Purchased intangible assets, net | | 169,341 | | 174,104 |
| Deferred tax assets | | 1,225 | | 1,230 |
| Other assets | | 74,210 | | 77,705 |
| Total assets | \$ | 670,640 | \$ | 671,337 |
| LIABILITIES, REDEEMABLE NONCONTROLLING INTEREST, AND STOCKHOLDERS' EQUITY | | | | |
| Current liabilities: | | | | |
| Accounts payable | \$ | 45,514 | 6 | 45,059 |
| | \$ | , | \$ | - , |
| Accrued expenses | | 10,817 | | 11,393 |
| Accrued income taxes | | 9,486 | | 7,574 |
| Accrued employee compensation and benefits | | 11,006 | | 10,399 |
| Contract liabilities | | 18,538 | | 23,162 |
| Current portion of long-term debt | | 2,500 | | 2,500 |
| Other current liabilities | | 13,902 | | 14,015 |
| Total current liabilities | | 111,763 | | 114,102 |
| Long-term debt | | 69,921 | | 68,318 |
| Deferred tax liabilities | | 728 | | 711 |
| Other long-term liabilities | | 47,225 | | 50,155 |
| Total liabilities | | 229,637 | | 233,286 |
| Commitments and contingencies (Note 12) | | | | |
| Redeemable noncontrolling interest | | 187,080 | | 187,080 |
| Stockholders' equity | | | | |
| Preferred stock, \$0.05 par value; 4,000,000 shares authorized; no issued and outstanding shares | | _ | | _ |
| Common stock, \$0.05 par value; 50,000,000 shares authorized; 21,403,030 and 21,083,184 shares issued, respectively | | 1,070 | | 1,054 |
| Additional paid-in capital | | 306,951 | | 305,460 |
| Retained earnings | | 758 | | _ |
| Other cumulative comprehensive loss | | (28,386) | | (29,560) |
| Treasury stock, at cost, and company stock held for deferred compensation, at par; 912,308 and 820,322 shares, respectively | | (26,470) | | (25,983) |
| Total stockholders' equity | | 253,923 | | 250,971 |
| Total liabilities, redeemable noncontrolling interest, and stockholders' equity | \$ | 670,640 | \$ | 671,337 |
| | | | | |

DMC GLOBAL INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (Amounts in Thousands, Except Share and Per Share Data) (unaudited)

Three months ended March 31, 2025 2024 Net sales 159,290 \$ 166,869 Cost of products sold 118,091 124,517 Gross profit 41,199 42,352 Costs and expenses: 16,674 15,980 General and administrative expenses Selling and distribution expenses 11,626 12,223 Amortization of purchased intangible assets 4,763 5,292 1,298 Strategic review and related expenses 2,169 Restructuring expenses 325 Total costs and expenses 34,686 35,664 Operating income 6,513 6,688 Other expense: (409)Other expense, net (218)(1,699)Interest expense, net (2,317)4,596 3,962 Income before income taxes Income tax provision 2,733 1,643 1,863 2,319 Net income Less: Net income (loss) attributable to redeemable noncontrolling interest 1,186 (244)677 2,563 Net income attributable to DMC Global Inc. stockholders Net income per share attributable to DMC Global Inc. stockholders: 0.01 0.04 Basic 0.04 0.01 Diluted Weighted average shares outstanding: 19,812,161 19,610,644 Basic Diluted 19,816,281 19,622,455

Reconciliation to net income attributable to DMC Global Inc. stockholders after adjustment of redeemable noncontrolling interest for purposes of calculating earnings per share

| | Three months ended March 31, | | | | |
|--|------------------------------|------|----|---------|--|
| | | 2025 | | 2024 | |
| Net income attributable to DMC Global Inc. stockholders | \$ | 677 | \$ | 2,563 | |
| Adjustment of redeemable noncontrolling interest | | 81 | | (2,307) | |
| Net income attributable to DMC Global Inc. stockholders after adjustment of redeemable noncontrolling interest | \$ | 758 | \$ | 256 | |

DMC GLOBAL INC. CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (Amounts in Thousands) (unaudited)

| | - | Three months ended March 31, | | | | |
|--|-------------|------------------------------|----|---------|--|--|
| | | 2025 | | 2024 | | |
| Net income | \$ | 1,863 | \$ | 2,319 | | |
| | | | | | | |
| Change in cumulative foreign currency translation adjustment | | 1,174 | | (1,113) | | |
| Other comprehensive income | \$ | 3,037 | \$ | 1,206 | | |
| | - | | | | | |
| Less: comprehensive income (loss) attributable to redeemable noncontrolling interest | | 1,186 | | (244) | | |
| | | | | | | |
| Comprehensive income attributable to DMC Global Inc. stockholders | \$ | 1,851 | \$ | 1,450 | | |

DMC GLOBAL INC. CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY AND REDEEMABLE NONCONTROLLING INTEREST (Amounts in Thousands, Except Share Data) (unaudited)

| | | | Additional | | Other Cumulative | • • | Treasury Stock, at cost, and Company Stock Held for | | Redeemable Non- |
|--|------------|----------|------------|----------|---------------------|-----------------|--|---------------|--------------------|
| | Common | Stock | Paid-In | Retained | Comprehensive | Deferred Compen | sation, at par | Stockholders' | Controlling |
| | Shares | Amount | Capital | Earnings | Loss | Shares | Amount | Equity | Interest |
| Balances, December 31, 2024 | 21,083,184 | \$ 1,054 | \$ 305,460 | \$ — | \$ (29,560) | (820,322) | \$ (25,983) | \$ 250,971 | \$ 187,080 |
| Net income | _ | _ | _ | 677 | _ | _ | _ | 677 | 1,186 |
| Change in cumulative foreign currency translation adjustment | _ | _ | _ | _ | 1,174 | _ | _ | 1,174 | _ |
| Shares issued in connection with stock compensation plans | 319,846 | 16 | (13) | _ | _ | (59,796) | (3) | _ | _ |
| Stock-based compensation | _ | _ | 1,504 | _ | _ | _ | _ | 1,504 | 95 |
| Distribution to redeemable noncontrolling interest holder | _ | _ | _ | _ | _ | _ | _ | _ | (1,200) |
| Adjustment of redeemable noncontrolling interest | _ | _ | _ | 81 | _ | _ | _ | 81 | (81) |
| Treasury stock activity | _ | _ | _ | _ | _ | (32,190) | (484) | (484) | _ |
| Balances, March 31, 2025 | 21,403,030 | \$ 1,070 | \$ 306,951 | \$ 758 | \$ (28,386) | (912,308) | \$ (26,470) | \$ 253,923 | \$ 187,080 |

| | | Other Treasury Stock, at cost, and | | , at cost, and | Total | R | edeemable | | | | | |
|--|------------|------------------------------------|-----|----------------|------------|--------------------|------------|-------------------------------|-------------|-----------------|----|------------|
| | | | | Additional | | (| Cumulative | Company Sto | ck Held for | DMC Global Inc. | | Non- |
| | Common | Stock | | Paid-In | Retained | ined Comprehensive | | Deferred Compensation, at par | | Stockholders' | C | ontrolling |
| | Shares | Amoun | t | Capital | Earnings | | Loss | Shares | Amount | Equity | | Interest |
| Balances, December 31, 2023 | 20,467,495 | \$ 1,02 | 3 5 | 313,833 | \$ 146,604 | \$ | (26,426) | (689,700) | \$ (24,739) | \$ 410,295 | \$ | 187,760 |
| Net income (loss) | _ | - | _ | _ | 2,563 | | _ | _ | _ | 2,563 | | (244) |
| Change in cumulative foreign currency translation adjustment | _ | - | _ | _ | _ | | (1,113) | _ | _ | (1,113) | | _ |
| Shares issued in connection with stock compensation plans | 236,509 | 1 | 2 | (12) | _ | | _ | _ | _ | _ | | _ |
| Stock-based compensation | _ | - | _ | 1,412 | _ | | _ | _ | _ | 1,412 | | 137 |
| Distribution to redeemable noncontrolling interest holder | _ | - | _ | _ | _ | | _ | _ | _ | _ | | (2,880) |
| Adjustment of redeemable noncontrolling interest | _ | - | _ | _ | (2,307) | | _ | _ | _ | (2,307) | | 2,307 |
| Treasury stock activity | _ | - | - | _ | _ | | _ | (32,030) | (936) | (936) | | _ |
| Balances, March 31, 2024 | 20,704,004 | \$ 1,03 | 5 5 | 315,233 | \$ 146,860 | \$ | (27,539) | (721,730) | \$ (25,675) | \$ 409,914 | \$ | 187,080 |

DMC GLOBAL INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (Amounts in Thousands) (unaudited)

| | | ended March 31, |
|--|-----------|-----------------|
| | 2025 | 2024 |
| Cash flows from operating activities: | 4.050 | |
| Net income | \$ 1,863 | \$ 2,319 |
| Adjustments to reconcile net income to net cash from operating activities: | | |
| Depreciation | 3,660 | 3,419 |
| Amortization of purchased intangible assets | 4,763 | 5,292 |
| Amortization of deferred debt issuance costs | 217 | 190 |
| Stock-based compensation | 1,599 | 1,549 |
| Bad debt expense | 706 | 476 |
| Deferred income taxes | 22 | (|
| Other | 555 | (985 |
| Change in: | | |
| Accounts receivable, net | (10,572) | 486 |
| Inventories | 4,557 | (5,910 |
| Prepaid expenses and other | 3,239 | 3,022 |
| Accounts payable | 203 | 10,660 |
| Contract liabilities | (4,758) | (2,391 |
| Accrued expenses and other liabilities | (1,566) | (4,141 |
| Net cash provided by operating activities | 4,488 | 13,440 |
| Cash flows from investing activities: | | |
| Proceeds from maturities of marketable securities | _ | 3,000 |
| Proceeds from sales of marketable securities | _ | 9,619 |
| Acquisition of property, plant and equipment | (3,779) | (2,968 |
| Proceeds from property, plant and equipment reimbursements | 426 | _ |
| Proceeds on sale of property, plant and equipment | 21 | _ |
| Net cash (used in) provided by investing activities | (3,332) | 9,651 |
| Cash flows from financing activities: | | - |
| Repayments on term loan | (625) | (117,500 |
| Borrowings on term loan | _ | 50,000 |
| Borrowings on revolving loans | 8,500 | 70,450 |
| Repayments on revolving loans | (6,375) | (30,450 |
| Payment of debt issuance costs | | (2,735 |
| Distributions to redeemable noncontrolling interest holder | (1,151) | (3,125 |
| Treasury stock purchases | (484) | |
| Net cash used in financing activities | (135) | · |
| Effects of exchange rates on cash | (605) | 609 |
| Net increase (decrease) in cash and cash equivalents | 416 | (10,596 |
| Cash and cash equivalents, beginning of the period | 14,289 | 31,040 |
| Cash and cash equivalents, end of the period | \$ 14,705 | \$ 20,444 |

DMC GLOBAL INC. NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS (Amounts in Thousands, Except Share and Per Share Data) (unaudited)

1. BASIS OF PRESENTATION

The information included in the Condensed Consolidated Financial Statements is unaudited but includes all normal and recurring adjustments which, in the opinion of management, are necessary for a fair presentation of the interim periods presented. Certain information and footnote disclosures, including critical and significant accounting policies normally included in consolidated financial statements prepared in accordance with generally accepted accounting principles, have been condensed or omitted for this quarterly presentation. These Condensed Consolidated Financial Statements should be read in conjunction with the financial statements that are included in our Annual Report filed on Form 10-K for the year ended December 31, 2024.

2. SIGNIFICANT ACCOUNTING POLICIES

Principles of Consolidation

The Condensed Consolidated Financial Statements include the accounts of DMC Global Inc. ("DMC", "we", "us", "our", or the "Company") and its controlled subsidiaries. All intercompany accounts, profits, and transactions have been eliminated in consolidation.

Accounts Receivable

The Company measures expected credit losses for its accounts receivable using a current expected credit loss model, which is based on historical experience, adjusted for current conditions and reasonable and supportable forecasts. The Company has disaggregated pools of accounts receivable balances by business, geography and/or customer risk profile and has used history and other experience to establish an allowance for credit losses at the time the receivable is recognized. To measure expected credit losses, we have elected to pool trade receivables by segment and analyze each segment's accounts receivable balances as separate populations. Within each segment, receivables exhibit similar risk characteristics.

During the three months ended March 31, 2025, our expected loss rate reflects uncertainties in market conditions present in our businesses, including supply chain disruptions, industry consolidation, higher interest rates, as well as global geopolitical and economic instability. In addition, we reviewed receivables outstanding, including aged balances, and in circumstances where we are aware of a specific customer's inability to meet its financial obligation to us, we recorded a specific allowance for credit losses against the amounts due, reducing the net receivable recognized to the amount we estimate will be collected. The offsetting expense is charged to "Selling and distribution expenses" in our Condensed Consolidated Statements of Operations. During the three months ended March 31, 2025 and 2024, net provisions of \$706 and \$476, respectively, were recorded.

The following table summarizes year-to-date activity in the allowance for credit losses on receivables from customers in each of our business segments:

| | Arcac | Arcadia Products | | DynaEnergetics | | NobelClad | | DMC Global Inc. |
|--|-------|------------------|----|----------------|----|-----------|----|-----------------|
| Allowance for doubtful accounts, December 31, 2024 | \$ | 495 | \$ | 6,369 | \$ | 17 | \$ | 6,881 |
| Current period provision for expected credit losses | | 285 | | 471 | | _ | | 756 |
| Write-offs charged against the allowance | | _ | | _ | | _ | | _ |
| Recoveries of amounts previously reserved | | (50) | | _ | | _ | | (50) |
| Impacts of foreign currency exchange rates and other | | _ | | 1 | | _ | | 1 |
| Allowance for doubtful accounts, March 31, 2025 | \$ | 730 | \$ | 6,841 | \$ | 17 | \$ | 7,588 |

Redeemable noncontrolling interest

On December 23, 2021, DMC completed the acquisition of 60% of the membership interests in Arcadia Products, LLC, a Colorado limited liability company resulting from the conversion of Arcadia, Inc. (collectively, "Arcadia Products"). The limited liability company operating agreement for Arcadia Products (the "Operating Agreement") contains a right for the Company to purchase the remaining interest in Arcadia Products from the minority interest holder on or after December 23, 2024 ("Call Option"). Similarly, the Operating Agreement originally permitted the minority interest holder of Arcadia Products the right to sell its remaining interest in Arcadia Products to the Company on or after December 23, 2024 ("Put Option"). On December 3, 2024, the Company and minority interest holder entered into an amendment to the Operating Agreement whereby the minority interest holder agreed not to exercise the Put Option until on or after September 6, 2026 in exchange for, among other terms, a one-time payment of \$2,500. The \$2,500 payment was made in December 2024.

The purchase price for any interests sold pursuant to the Call Option or Put Option continues to be based upon a predefined calculation as included within the Operating Agreement. In connection with an exercise of the Call Option, the Operating Agreement would require payment of the purchase price in cash. However, in connection with the exercise of the Put Option, the Operating Agreement permits the Company the option to pay the purchase price in cash or in a combination of cash and preferred stock that would be authorized at that time.

The Company initially accounted for the noncontrolling interest at its acquisition date fair value. We determined that neither the Call Option nor the Put Option meet the definition of a derivative as the Operating Agreement does not allow for contractual net settlement, the options cannot be settled outside the Operating Agreement through a market mechanism, and the underlying shares are deemed illiquid as they are not publicly traded and thus not considered readily convertible to cash. Additionally, the settlement price for both options is based upon a predefined calculation tied to adjusted earnings rather than a fixed price, and the formula is based upon a multiple of Arcadia Products' average adjusted earnings over a three-year period, subject to a floor value as defined in the Operating Agreement which is based primarily upon a contractually stated equity value. As such, we have concluded that the Call Option and Put Option are embedded within the noncontrolling interest and therefore do not represent freestanding instruments.

Given that the noncontrolling interest is subject to possible redemption with redemption rights that are not entirely within the control of the Company, we have concluded that the noncontrolling interest should be accounted for in accordance with ASC 480 Distinguishing Liabilities from Equity ("ASC 480"). The noncontrolling interest is also probable of redemption, as the only criteria for the security to become redeemable is the passage of time. As such, the redeemable noncontrolling interest is classified in temporary equity, separate from the stockholders' equity section, in the Consolidated Balance Sheets.

At each balance sheet date subsequent to acquisition, two separate calculations must be performed to determine the value of the redeemable noncontrolling interest. First, the redeemable noncontrolling interest must be accounted for in accordance with ASC 810 Consolidation ("ASC 810") whereby income (loss) and cash distributions attributable to the redeemable noncontrolling interest holder are ascribed. After this occurs, applicable provisions of ASC 480 must be considered to determine whether any further adjustment is necessary to increase the carrying value of the redeemable noncontrolling interest. An adjustment would only be necessary if the estimated settlement amount of the redeemable noncontrolling interest, per the terms of the Operating Agreement, exceeds the carrying value calculated in accordance with ASC 810. If such adjustment is required, the impact is immediately recorded to retained earnings and additional paid-in capital, upon absence of retained earnings, and therefore does not impact the Condensed Consolidated Statements of Operations or Comprehensive Income (Loss). As of March 31, 2025 and December 31, 2024, the redeemable noncontrolling interest was \$187,080, which is equal to the floor value per the Operating Agreement.

Promissory Note

In order to equalize after-tax consideration to the redeemable noncontrolling interest holder relative to an alternative transaction structure, immediately following the closing of the acquisition, the Company loaned \$24,902 to the redeemable noncontrolling interest holder. The loan was evidenced by an unsecured promissory note, and the loan will be repaid out of proceeds from the sale of the redeemable noncontrolling interest holder's interests in Arcadia Products, whether received upon exercise of the Put Option, the Call Option or upon sales to third parties permitted under the terms of the Operating Agreement. The loan must be repaid in full at the earlier of the exercise of the Put or Call Option, or by December 16, 2051, and has been recorded within "Other assets" in the Condensed Consolidated Balance Sheets.

Revenue Recognition

Table of Contents

The Company's revenues are derived from consideration paid by customers for tangible goods. The Company analyzes its different products by segment to determine the appropriate basis for revenue recognition. Revenue is not generated from sources other than contracts with customers and revenue is recognized net of any taxes collected from customers, which are subsequently remitted to governmental authorities. There are no material upfront costs for operations that are incurred from contracts with customers.

Our rights to payments for goods transferred to customers within our DynaEnergetics and NobelClad business segments arise when control is transferred at a point in time and not on any other criteria. Our rights to payments for goods transferred to customers within our Arcadia Products business segment also predominantly arise when control is transferred at a point in time; however, at times, control of certain customized, project-based products passes to the customer over time. Payment terms and conditions vary by contract, although terms generally include a requirement of payment within 30 to 90 days across all of our segments. In instances when we require customers to make advanced payments prior to the shipment of their orders, we record a contract liability. We have determined that our contract liabilities do not include a significant financing component given the short duration between order initiation and order fulfillment within each of our segments. Refer to Note 10 "Business Segments" for disaggregated revenue disclosures.

See additional revenue recognition policy disclosures specific to each of our business segments within our Annual Report filed on Form 10-K for the year ended December 31, 2024.

Income Taxes

We recognize deferred tax assets and liabilities for the expected future income tax consequences of temporary differences between the financial reporting and tax bases of assets and liabilities. Any effects of changes in income tax rates or tax laws are included in the provision for income taxes in the period of enactment. The deferred income tax impact of tax credits are recognized as an immediate adjustment to income tax expense. We recognize deferred tax assets for the expected future effects of all deductible temporary differences to the extent we believe these assets will more likely than not be realized. We record a valuation allowance when, based on current circumstances, it is more likely than not that all or a portion of the deferred tax assets will not be realized. In making such determination, we consider all available positive and negative evidence, including future reversals of existing taxable temporary differences, projected future taxable income, tax planning strategies, recent financial performance and existing valuation allowances, if any.

We recognize the tax benefits from uncertain tax positions only when it is more likely than not, based on the technical merits of the position, that the tax position will be sustained upon examination, including the resolution of any related appeals or litigation. The tax benefits recognized in the Condensed Consolidated Financial Statements from such a position are measured as the largest benefit that is more likely than not to be realized upon ultimate resolution. We recognize interest and penalties related to uncertain tax positions in operating expense.

Earnings Per Share

In periods with net income, the Company computes earnings per share ("EPS") using a two-class method, which is an earnings allocation formula that determines EPS for (i) each class of common stock (the Company has a single class of common stock), and (ii) participating securities according to dividends declared and participation rights in undistributed earnings. Restricted stock awards are considered participating securities in periods of net income as they receive non-forfeitable rights to dividends as common stock. Restricted stock awards do not participate in net losses.

Basic EPS is calculated by dividing net income (loss) attributable to the Company's stockholders after adjustment of redeemable noncontrolling interest and dividends, if applicable, by the weighted-average number of common shares outstanding during the period. Net income (loss) available to common shareholders of the Company includes any adjustment to the redeemable noncontrolling interest as of the end of the period presented. Refer to the "Redeemable noncontrolling interest" section above for further discussion of the adjustment of the redeemable noncontrolling interest. Diluted EPS adjusts basic EPS for the effects of restricted stock awards, restricted stock units, performance share units and other potentially dilutive financial instruments (dilutive securities), only in the periods in which such effect is dilutive. The effect of the dilutive securities is reflected in diluted EPS by application of the more dilutive of (1) the treasury stock method or (2) the two-class method. For the applicable periods presented, diluted EPS using the two-class method was more dilutive than the treasury stock method; as such, only the two-class method has been included below.

| | Three months ended March 31, | | | March 31, |
|--|------------------------------|------------|----|------------|
| | | 2025 | | 2024 |
| Net income attributable to DMC Global Inc. stockholders, as reported | \$ | 677 | \$ | 2,563 |
| Adjustment of redeemable noncontrolling interest | | 81 | | (2,307) |
| Less: Undistributed net income available to participating securities | | (24) | | (5) |
| Numerator for basic net income per share: | | 734 | | 251 |
| Add: Undistributed net income allocated to participating securities | | 24 | | 5 |
| Less: Undistributed net income reallocated to participating securities | | (24) | | (5) |
| Numerator for diluted net income per share: | \$ | 734 | \$ | 251 |
| Denominator: | | | | |
| Weighted average shares outstanding for basic net income per share | | 19,812,161 | | 19,610,644 |
| Effect of dilutive securities (1) | | 4,120 | | 11,811 |
| Weighted average shares outstanding for diluted net income per share | | 19,816,281 | | 19,622,455 |
| Net income per share attributable to DMC Global Inc. stockholders | | | | |
| Basic | \$ | 0.04 | \$ | 0.01 |
| Diluted | \$ | 0.04 | \$ | 0.01 |

⁽¹⁾ For the three months ended March 31, 2025 and 2024,71,813 and 10,052 shares, respectively, have been excluded as their effect would have been anti-dilutive.

<u>Deferred Compensation Plan</u>

The Company maintains a Non-Qualified Deferred Compensation Plan (the "Plan") as part of its overall compensation package for certain employees. Participants are eligible to defer a portion of their annual salary, their annual incentive bonus, and their equity awards through the Plan on a tax-deferred basis. Deferrals into the Plan are not matched or subsidized by the Company, nor are they eligible for above-market or preferential earnings.

The Plan provides for deferred compensation obligations to be settled either by delivery of a fixed number of shares of DMC's common stock or in cash, in accordance with participant contributions and elections. For deferred equity awards, subsequent to equity award vesting and after a period prescribed by the Plan, participants can elect to diversify contributions of equity awards into other investment options available to Plan participants. Once diversified, such contributions will be settled by delivery of cash. Effective January 1, 2024, diversification of deferred equity awards is no longer permitted by the Plan.

The Company has established a grantor trust commonly known as a "rabbi trust" and contributed certain assets to satisfy the future obligations to participants in the Plan. These assets are subject to potential claims of the Company's general creditors. The assets held in the trust include unvested restricted stock awards ("RSAs"), vested company stock awards, company-owned life insurance ("COLI") on certain current and former employees, and money market funds. Unvested RSAs and common stock held by the trust are reflected in the Condensed Consolidated Balance Sheets within "Treasury stock, at cost, and company stock held for deferred compensation, at par" at the par value of the common stock or unvested RSAs. These accounts are not adjusted for subsequent changes in the fair value of the common stock. COLI is accounted for at the cash surrender value while money market and mutual funds held by the trust are accounted for at fair value.

Deferred compensation obligations that will be settled in cash are accounted for on an accrual basis in accordance with the terms of the Plan. These obligations are adjusted based on changes in value of the underlying investment options chosen by Plan participants. Deferred compensation obligations that will be settled by delivery of a fixed number of previously vested shares of the Company's common stock are reflected in the Condensed Consolidated Statements of Stockholders' Equity and Redeemable Noncontrolling Interest within "Common stock" at the par value of the common stock or unvested RSAs. These accounts are not adjusted for subsequent changes in the fair value of the common stock.

The balances related to the deferred compensation plan were as follows for the periods presented. The amounts included within "Prepaid expenses and other" and "Other current liabilities" pertain to scheduled distributions per the terms of the Plan that will occur within twelve months of March 31, 2025.

| | Balance Sheet location | March 31, 2025 | December 31, 2024 |
|-----------------------------------|-----------------------------|----------------|-------------------|
| Deferred compensation assets | Prepaid expenses and other | \$ 5,756 | \$ 5,742 |
| Deferred compensation assets | Other assets | 2,315 | 3,396 |
| Deferred compensation obligations | Other current liabilities | 5,756 | 5,742 |
| Deferred compensation obligations | Other long-term liabilities | 5,721 | 7,183 |

Fair Value of Financial Instruments

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. We are required to use an established hierarchy for fair value measurements based upon the inputs to the valuation and the degree to which they are observable or not observable in the market. The three levels in the hierarchy are as follows:

- Level 1 Inputs to the valuation based upon quoted prices (unadjusted) for identical assets or liabilities in active markets that are accessible as of the measurement date.
- Level 2 Inputs to the valuation include quoted prices in either markets that are not active, or in active markets for similar assets or liabilities, inputs other than quoted prices that are observable, and inputs that are derived principally from or corroborated by observable market data.
- Level 3 Inputs to the valuation that are unobservable inputs for the asset or liability.

The highest priority is assigned to Level 1 inputs and the lowest priority to Level 3 inputs.

The carrying value of cash and cash equivalents, accounts receivable, accounts payable, and accrued expenses approximate their fair value. The carrying value of our revolving loans and term loan under our credit facility, when outstanding, also approximate their fair value because of the variable interest rate associated with these instruments, which reset each month at market interest rates. All of these account balances are considered Level 1 assets and liabilities.

Our foreign currency forward contracts are valued using quoted market prices or are determined using a yield curve model based on current market rates. As a result, we classify these instruments as Level 2 in the fair value hierarchy. Money market funds of \$679 as of March 31, 2025 and \$974 as of December 31, 2024 held to satisfy future deferred compensation obligations are valued based upon the market values of underlying securities and are classified as Level 2 assets in the fair value hierarchy.

We did not hold any Level 3 assets or liabilities as of March 31, 2025 or December 31, 2024.

Restructuring expenses

Restructuring expenses are incurred from time to time to improve operational efficiency across our businesses During the three months ended March 31, 2025, we recorded total restructuring expenses of \$325. These expenses relate to employee severance associated with headcount reductions at Arcadia Products.

Recent Accounting Pronouncements

In December 2023, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update 2023-09 ("ASU 2023-09"), Income Taxes (Topic 740): Improvement to Income Tax Disclosures, which amends income tax disclosure requirements for the effective tax rate reconciliation to include incremental income tax information and expanded disclosures of income taxes paid. The guidance is effective for fiscal years beginning after December 15, 2024 and is applied prospectively. Early adoption and retrospective application of the amendments are permitted. We are currently evaluating the impact of ASU 2023-09 on our financial statements and disclosures.

We have considered all other recent accounting pronouncements issued, but not yet effective, and we do not expect any to have a material effect on the Company's Condensed Consolidated Financial Statements.

3. INVENTORIES

Inventories are stated at the lower of cost (first-in, first-out) or net realizable value. Significant cost elements included in inventory are raw materials, labor, freight, subcontract costs, and manufacturing overhead. As necessary, we write down inventory to its net realizable value by recording provisions for excess, slow moving and obsolete inventory. To determine provision amounts, we regularly review inventory quantities on hand and values, and compare them to estimates of future product demand, market conditions, production requirements and technological developments.

Inventories consisted of the following at March 31, 2025:

| | Arcadia Products | DynaEnergetics | NobelClad | DMC Global Inc. |
|-------------------|------------------|----------------|-------------|-----------------|
| Raw materials | \$ 8,951 | \$ 27,1 | 99 \$ 7,17 | 4 \$ 43,324 |
| Work-in-process | 6,714 | 8,9 | 12,04 | 7 27,704 |
| Finished goods | 56,970 | 20,4 | 27 8: | 3 77,480 |
| Supplies | | | | 7 227 |
| Total inventories | \$ 72,635 | \$ 56,5 | 69 \$ 19,53 | 1 \$ 148,735 |

Inventories consisted of the following at December 31, 2024:

| | Arcae | dia Products | DynaEnergetics | | No | belClad | DMC Global Inc. | | |
|-------------------|-------|--------------|----------------|--------|----|---------|-----------------|---------|--|
| Raw materials | \$ | 9,548 | \$ | 25,831 | \$ | 6,624 | \$ | 42,003 | |
| Work-in-process | | 5,942 | | 10,201 | | 14,248 | | 30,391 | |
| Finished goods | | 57,495 | | 22,038 | | 374 | | 79,907 | |
| Supplies | | _ | | _ | | 279 | | 279 | |
| Total inventories | \$ | 72,985 | \$ | 58,070 | \$ | 21,525 | \$ | 152,580 | |

4. PURCHASED INTANGIBLE ASSETS

Our purchased intangible assets consisted of the following at March 31, 2025:

| | Accumulated | | | | | |
|--------------------------|-------------|---------|------|----------|----|---------|
| | Gross | | Amor | tization | | Net |
| Customer relationships | | 210,500 | | (58,356) | | 152,144 |
| Trademarks / Trade names | | 22,000 | | (4,803) | | 17,197 |
| Total intangible assets | \$ | 232,500 | \$ | (63,159) | \$ | 169,341 |

Our purchased intangible assets consisted of the following at December 31, 2024:

| | Gross | ccumulated tization | Net | | |
|--------------------------|---------------|------------------------|-----|---------|--|
| Core technology | \$ 260 | \$ (260) | \$ | _ | |
| Customer relationships | 211,077 | (54,537) | | 156,540 | |
| Trademarks / Trade names | 22,000 | (4,436) | | 17,564 | |
| Total intangible assets | \$ 233,337 | \$ (59,233) | \$ | 174,104 | |

5. CONTRACT LIABILITIES

At times, we require customers to make advanced payments prior to the shipment of their orders to help finance our inventory investment on large orders or keep customers' credit limits at acceptable levels. Contract liabilities were as follows for the periods presented:

| | Marc | th 31, 2025 | December 31, 2024 | | |
|------------------|------|-------------|-------------------|--------|--|
| Arcadia Products | \$ | 9,053 | \$ | 9,408 | |
| NobelClad | | 7,621 | | 12,381 | |
| DynaEnergetics | | 1,864 | | 1,373 | |
| Total | \$ | 18,538 | \$ | 23,162 | |

We generally expect to recognize the revenue associated with contract liabilities over a time period no longer than one year, but unforeseen circumstances can cause delays in shipments associated with contract liabilities, primarily supply chain delays and disruptions.

6. LEASES

The Company leases real properties for use in manufacturing and as administrative and sales offices, and leases automobiles and office equipment. The Company determines if a contract contains a lease arrangement at the inception of the contract. For leases in which the Company is the lessee, leases are classified as either finance or operating. Right-of-use ("ROU") assets are initially measured at the present value of lease payments over the lease term plus initial direct costs, if any. If a lease does not provide a discount rate and the implicit rate cannot be readily determined, an incremental borrowing rate is used to determine the present value of future lease payments. Lease expense for minimum lease payments is recognized on a straight-line basis over the lease term within the Condensed Consolidated Statements of Operations. Lease and non-lease components within the Company's lease agreements are accounted for together. Variable lease payments are recognized in the period in which the obligation is incurred.

Nearly all of the Company's leasing arrangements are classified as operating leases. ROU asset and lease liability balances were as follows for the periods presented:

| | March 31, 2025 | December 31, 2024 | |
|---------------------------|----------------|-------------------|--|
| ROU asset | \$ 40,017 | \$ 42,164 | |
| | | | |
| Current lease liability | 8,171 | 8,297 | |
| Long-term lease liability | 35,501 | 37,150 | |
| Total lease liability | \$ 43,672 | \$ 45,447 | |

The ROU asset is reported in 'Other assets' while the current lease liability is reported in 'Other current liabilities' and the long-term lease liability is reported in 'Other long-term liabilities' in the Company's Condensed Consolidated Balance Sheets. Cash paid for operating lease liabilities is recorded as operating cash outflows in the Company's Condensed Consolidated Statements of Cash Flows.

Arcadia Products leases certain office, manufacturing, distribution and warehouse facilities from entities affiliated with the redeemable noncontrolling interest holder and the president of Arcadia Products. There were eight such leases in effect as of March 31, 2025, with expiration dates ranging from calendar years 2025 to 2031, inclusive of the assumed exercise of renewal options. As of March 31, 2025, the total ROU asset and related lease liability recognized for these leases was \$20,858 and \$21,976, respectively. During the three months ended March 31, 2025 and 2024, associated lease expense was \$1,156 in each period and is included in total operating lease expense.

For the three months ended March 31, 2025 and 2024, total operating lease expense was \$3,132 and \$3,348, respectively. Short term and variable lease costs were not significant for any period presented.

7. DEBT

Outstanding borrowings consisted of the following at:

| | | March 31, 2025 | | December 31, 2024 |
|---|----|----------------|----|---------------------------------------|
| Syndicated credit agreement: | | | | |
| U.S. Dollar revolving loan | \$ | 26,500 | \$ | 24,375 |
| Term loan | | 47,500 | | 48,125 |
| Commerzbank line of credit | | _ | | _ |
| Outstanding borrowings | | 74,000 | | 72,500 |
| Less: debt issuance costs | | (1,579) | | (1,682) |
| Total debt | | 72,421 | | 70,818 |
| Less: current portion of long-term debt | | (2,500) | | (2,500) |
| Long-term debt | \$ | 69,921 | \$ | 68,318 |
| | _ | | _ | · · · · · · · · · · · · · · · · · · · |

Syndicated Credit Agreement

On February 6, 2024, the Company and certain domestic subsidiaries entered into an amendment (the "First Amendment") to its existing credit agreement with a syndicate of banks, led by KeyBank National Association (the "credit facility"). The First Amendment provides for certain changes to the credit facility, including an increase in the maximum commitment amount from \$200,000 to \$300,000. The credit facility allows for revolving loans of up to \$200,000, a \$50,000 term loan facility, and a \$50,000 delayed draw term loan facility that can be accessed by the Company at its discretion until February 6, 2026. The \$50,000 term loan facility is amortizable at \$625 per quarter beginning on June 30, 2024 through March 31, 2026. Quarterly term loan amortization increases to \$938 on June 30, 2026 through March 31, 2028, and increases to \$1,250 from June 30, 2028 through December 31, 2028. A balloon payment for the outstanding term loan balance is due upon the credit facility maturity date of February 6, 2029. The credit facility retains a \$100,000 accordion feature to increase the commitments under the revolving loan and/or by adding one or more term loans subject to approval by the applicable lenders. The credit facility is secured by certain assets of DMC including accounts receivable, inventory, and fixed assets, including Arcadia Products and its subsidiary, as well as guarantees and share pledges by DMC and its subsidiaries. The revolving loan can also be used to issue bank guarantees to customers to secure their advanced payments. As of March 31, 2025 and December 31, 2024, bank guarantees of \$43, respectively, were secured.

Borrowings under the \$200,000 revolving loan limit and \$50,000 term loan can be in the form of Adjusted Daily Simple Secured Overnight Financing Rate ("SOFR") loans or one month Adjusted Term SOFR loans. Additionally, U.S. dollar borrowings on the revolving loan can be in the form of Base Rate loans (Base Rate borrowings are based on the greater of the administrative agent's Prime rate, an adjusted Federal Funds rate or an adjusted SOFR rate). SOFR loans bear interest at the applicable SOFR rate plus an applicable margin (varying from 2.25% to 3.25%). Base Rate loans bear interest at the defined Base Rate plus an applicable margin (varying from 1.25% to 2.25%).

The credit facility includes various covenants and restrictions, certain of which relate to the payment of dividends or other distributions to stockholders; redemption of capital stock; incurring additional indebtedness; mortgaging, pledging or disposition of major assets; and maintenance of specified ratios.

The leverage ratio is defined in the credit facility as the ratio of Consolidated Funded Indebtedness (as defined in the credit facility) on the last day of any trailing four quarter period to Consolidated EBITDA (as defined in the credit facility) for such period. The maximum leverage ratio permitted by our credit facility is 3.0 to 1.0.

The debt service coverage ratio is defined in the credit facility as the ratio of Consolidated EBITDA less the sum of capital distributions paid in cash (other than those made with respect to preferred stock issued under the Operating Agreement), Consolidated Unfunded Capital Expenditures (as defined in the credit facility), and net cash income taxes divided by the sum of cash interest expense, any dividends on the preferred stock paid in cash, and scheduled principal payments on funded indebtedness. Under our credit facility, the minimum debt service coverage ratio permitted is 1.25 to 1.0.

As of March 31, 2025, we were in compliance with all financial covenants and other provisions of our debt agreements.

Line of Credit with German Bank

We maintain a line of credit with a German bank with a borrowing capacity of $\epsilon 7,000$ for our NobelClad and DynaEnergetics operations in Europe. This line of credit is also used to issue bank guarantees to customers to secure their advanced payments. As of March 31, 2025 and December 31, 2024, we had no outstanding borrowings under this line of credit and bank guarantees of $\epsilon 2,708$ and $\epsilon 2,843$, respectively, were secured. The line of credit has open-ended terms and can be canceled by the bank at any time.

8. STOCKHOLDERS PROTECTION RIGHTS AGREEMENT

On June 5, 2024, the Company's board of directors (the "Board") adopted the Stockholder Protection Rights Agreement (the "Rights Agreement") and declared a dividend of one right ("Right") for each share of the Company's common stock outstanding at the close of business on June 17, 2024. One Right will also be issued together with each share of common stock issued by the Company after that date, but before the Separation Time (as defined in the Rights Agreement). Each Right initially represents the right to purchase one one-thousandth (0.001) of a share of Series B Participating Preferred Stock for \$75.00, subject to adjustment and upon such terms and subject to the conditions set forth in the Rights Agreement. Rights will generally become exercisable if any person (or any persons acting as a group) acquires "Beneficial Ownership" (as defined in the Rights Agreement) of 10%, or 20% in the case of certain passive investors, or more of the Company's outstanding common stock. If Rights become exercisable, all holders of Rights (other than the person, entity or group triggering the Rights Agreement, whose rights will become void and will not be exercisable) will have the right to purchase from the Company for \$75.00, subject to certain potential adjustments, shares of the Company's common stock having a market value of twice that amount.

The Rights Agreement expires on June 4, 2025, unless earlier terminated or the Rights are redeemed or exchanged by the Board. There is currently no impact on the Company's Condensed Consolidated Financial Statements.

The Company's Certificate of Incorporation authorizes the issuance of preferred stock. However, as of March 31, 2025, no preferred stock has been issued.

9. INCOME TAXES

The effective tax rate for each of the periods reported differs from the U.S. statutory rate primarily due to variation in contribution to consolidated pre-tax income from each jurisdiction for the respective periods, differences between the U.S. and foreign tax rates (which range from 20% to 32%), permanent differences between book and taxable income, and income or loss attributable to the redeemable noncontrolling interest holder.

Arcadia Products is treated as a partnership for U.S. tax purposes. With the exception of certain state taxes, income or loss flows through to the shareholders and is taxed at the shareholder level. Tax impacts related to income or loss from Arcadia Products that are included in consolidated pretax results but are attributable to the redeemable noncontrolling interest holder are not included in the consolidated income tax provision.

We assess the available positive and negative evidence to estimate if sufficient future taxable income will be generated to use existing deferred tax assets. Additionally, a three-year cumulative loss at a consolidated financial statement level may be viewed as negative evidence impacting a jurisdiction that by itself is not in a three-year cumulative loss position. During the three months ended March 31, 2025, we were in a three-year cumulative loss position at the consolidated financial statement level, driven by historical losses in the U.S. primarily related to the impairment of Arcadia Products' goodwill in 2024. Accordingly, we have maintained the previously established valuation allowance against the corresponding net deferred tax assets in the U.S. as of March 31, 2025. The Company will continue to monitor the realizability of deferred tax assets and the need for valuation allowances and will record adjustments in the periods in which facts support such changes.

DMC files income tax returns in the U.S. federal jurisdiction, as well as various U.S. state and foreign jurisdictions. Our tax provisions reflect our best estimate of state, local, federal and foreign taxes. In 2024, tax audits in Germany of both our NobelClad and DynaEnergetics subsidiaries commenced for the years 2019 through 2021. While the audits are not unexpected, the outcomes cannot be predicted with certainty. If any issues addressed in the Company's tax audits are resolved in a manner not consistent with our expectations, the Company could be required to adjust its provisions for income taxes in the period such resolution occurs.

10. BUSINESS SEGMENTS

Our business is organized into three segments: Arcadia Products, DynaEnergetics and NobelClad. In December 2021, DMC acquired a 60% controlling interest in Arcadia Products. Arcadia Products designs, engineers, fabricates, and finishes aluminum framing systems, windows, curtain walls, storefronts, entrance systems, and interior partitions to the commercial construction market. Additionally, Arcadia Products supplies customized windows and doors to the high-end residential construction market. DynaEnergetics designs, manufactures, markets, and sells perforating systems and associated hardware for the global oil and gas industry. NobelClad produces explosion-welded clad metal plates for use in the construction of corrosion resistant industrial processing equipment and specialized transition joints for commuter rail cars, ships, and liquified natural gas (LNG) processing equipment.

Our reportable segments are separately managed, strategic business units that offer different products. Each segment's products are marketed to different customer types and require different manufacturing processes and technologies, and each segment has separate financial information available. The Chief Operating Decision Maker ("CODM") uses segment operating income or loss to allocate resources (including employees, property, and financial or capital resources) for each segment in the budget and forecasting process and to assess ongoing performance on a monthly basis. The CODM does not review total assets by segment for purposes of assessing segment performance and allocating resources. As such, the disclosure of total assets by segment has not been included below. The accounting policies of our reportable segments are the same as those described in Note 2 "Significant Accounting Policies". The Company's CODM is our Board of Directors.

Segment information is as follows for the three months ended March 31, 2025

| | Arcadia Products | DynaEnergetics | NobelClad | Total |
|---|------------------|----------------|-----------|------------|
| Net sales | 65,580 | \$ 65,551 | \$ 28,159 | \$ 159,290 |
| Cost of products sold | 45,219 | 52,740 | 20,062 | 118,021 |
| Gross profit | 20,361 | 12,811 | 8,097 | 41,269 |
| C. 11 1 * | 227 | | | 227 |
| Stock-based compensation* | 237 | _ | _ | 237 |
| General and administrative expenses | 7,306 | 2,747 | 1,192 | 11,245 |
| Selling and distribution expenses | 4,734 | 4,476 | 2,283 | 11,493 |
| Amortization of purchased intangible assets | 4,763 | _ | _ | 4,763 |
| Restructuring expenses | 325 | | | 325 |
| Operating income | 2,996 | 5,588 | 4,622 | 13,206 |
| Unallocated corporate expenses | | | | (5,367) |
| Unallocated stock-based compensation* | | | | (1,326) |
| Other expense, net | | | | (218) |
| Interest expense, net | | | | (1,699) |
| Income before income taxes | | | | 4,596 |
| Income tax provision | | | | 2,733 |
| Net income | | | | \$ 1,863 |

Segment information is as follows for the three months ended March 31, 2024:

| | A | Arcadia Products | DynaEnergetics | NobelClad | Total |
|---|----|------------------|----------------|--------------|---------------|
| Net sales | \$ | 61,925 | \$ 78,122 | \$ 26,822 | \$ 166,869 |
| Cost of products sold | | 45,112 | 61,151 | 18,178 | 124,441 |
| Gross profit | | 16,813 | 16,971 | 8,644 | 42,428 |
| | | | | | |
| Stock-based compensation* | | 342 | _ | _ | 342 |
| General and administrative expenses | | 7,479 | 2,891 | 1,074 | 11,444 |
| Selling and distribution expenses | | 4,303 | 5,223 | 2,470 | 11,996 |
| Amortization of purchased intangible assets | | 5,277 | 15 | _ | 5,292 |
| Operating income (loss) | | (588) | 8,842 | 5,100 | 13,354 |
| Unallocated corporate expenses | | | | | (5,531) |
| Unallocated stock-based compensation* | | | | | (1,135) |
| Other expense, net | | | | | (409) |
| Interest expense, net | | | | | (2,317) |
| Income before income taxes | | | | | 3,962 |
| Income tax provision | | | | | 1,643 |
| Net income | | | | | \$ 2,319 |

^{*}Stock-based compensation is not allocated to wholly owned segments DynaEnergetics and NobelClad. Stock-based compensation is allocated to the Arcadia Products segment as 60% of such expense is attributable to the Company, whereas the remaining 40% is attributable to the redeemable noncontrolling interest holder.

| | Three months ended March 31, | | | | |
|--|------------------------------|------------|--|--|--|
| | 2025 | 2024 | | | |
| Depreciation and amortization: | | | | | |
| Arcadia Products | \$ 5,76 | 9 \$ 6,152 | | | |
| DynaEnergetics | 1,79 | 1,697 | | | |
| NobelClad | 79 | 4 780 | | | |
| Segment depreciation and amortization | 8,35 | 8,629 | | | |
| Corporate and other | 6 | 9 82 | | | |
| Consolidated depreciation and amortization | \$ 8,42 | \$ 8,711 | | | |

The disaggregation of revenue earned from contracts with customers is based on the geographic location of the customer. For Arcadia Products, net sales have been presented consistent with United States regional definitions as provided by the American Institute of Architects. For DynaEnergetics and NobelClad, all net sales are from products shipped from our manufacturing facilities and distribution centers located in the United States, Germany, and Canada.

Arcadia Products

| | Three months ended March 31, | | | | |
|------------------------|------------------------------|-----------|--|--|--|
| | 2025 | 2024 | | | |
| West | \$ 56,360 | \$ 50,765 | | | |
| South | 5,174 | 5,614 | | | |
| Northeast | 2,146 | 2,817 | | | |
| Midwest | 1,900 | 2,729 | | | |
| Total Arcadia Products | \$ 65,580 | \$ 61,925 | | | |

DynaEnergetics

| | Three months ended March 31, | | | | |
|----------------------------------|------------------------------|--------|----|--------|--|
| | | 2025 | | 2024 | |
| United States | \$ | 53,296 | \$ | 60,069 | |
| Canada | | 3,813 | | 6,431 | |
| Oman | | 2,039 | | 2,069 | |
| Indonesia | | 1,114 | | 355 | |
| Kuwait | | 887 | | 1,076 | |
| India | | _ | | 2,942 | |
| Rest of the world ⁽¹⁾ | | 4,402 | | 5,180 | |
| Total DynaEnergetics | \$ | 65,551 | \$ | 78,122 | |

⁽¹⁾ Rest of the world does not include any individual country comprising sales greater than 5% of total DynaEnergetics revenue.

NobelClad

| | Three months ended March 31, | | | | |
|----------------------------------|------------------------------|--------|-----------|--|--|
| | 2025 | | 2024 | | |
| Germany | \$ | 9,750 | \$ 1,035 | | |
| United States | | 8,962 | 12,360 | | |
| Canada | | 2,233 | 5,435 | | |
| Saudi Arabia | | 1,799 | 166 | | |
| United Arab Emirates | | 975 | 556 | | |
| Sweden | | 713 | 386 | | |
| Australia | | 521 | _ | | |
| Belgium | | 512 | 113 | | |
| France | | 407 | 864 | | |
| Netherlands | | 367 | 871 | | |
| Italy | | 57 | 601 | | |
| China | | 29 | 1,230 | | |
| South Africa | | _ | 794 | | |
| Rest of the world ⁽¹⁾ | | 1,834 | 2,411 | | |
| Total NobelClad | \$ | 28,159 | \$ 26,822 | | |

⁽¹⁾ Rest of the world does not include any individual country comprising sales greater than 5% of total NobelClad revenue.

During the three months ended March 31, 2025 and 2024, one DynaEnergetics customer accounted for approximately 26% and 23%, respectively, of consolidated net sales. Additionally, the same DynaEnergetics customer accounted for approximately 35% and 30% of consolidated accounts receivable as of March 31, 2025 and December 31, 2024, respectively.

11. DERIVATIVE INSTRUMENTS

We are exposed to foreign currency exchange risk resulting from fluctuations in exchange rates, primarily the U.S. dollar to the euro, the U.S. dollar to the Canadian dollar and, to a lesser extent, other currencies, arising from intercompany and third-party transactions entered into by our subsidiaries that are denominated in currencies other than their functional currency. Changes in exchange rates with respect to these transactions result in unrealized gains or losses if such transactions are unsettled at the end of the reporting period or realized gains or losses at settlement of the transaction. We use foreign currency forward contracts to offset foreign exchange rate fluctuations on foreign currency denominated asset and liability positions. None of these contracts are designated as accounting hedges, and all changes in the fair value of forward contracts are recognized in "Other expense, net" within our Condensed Consolidated Statements of Operations.

We execute derivatives with a specialized foreign exchange brokerage firm as well as other large financial institutions. The primary credit risk inherent in derivative agreements is the possibility that a loss may occur from the nonperformance of a counterparty to the agreements. We perform a review of the credit risk of our counterparties at the inception of the contract and on an ongoing basis. We anticipate that our counterparties will be able to fully satisfy their obligations under the agreements but will take action if doubt arises regarding the counterparties' ability to perform.

As of March 31, 2025 and December 31, 2024, the net notional amounts of forward contracts the Company held were \$3,469 and \$8,331, respectively. At March 31, 2025 and December 31, 2024, the fair value of outstanding forward contracts was \$0.

The following table reflects the location and amount of net gains (losses) from hedging activities for the periods presented. These hedging net gains (losses) offset foreign currency gains and losses recorded in the normal course of business, which are not shown below.

| | | Three months e | nded March 31, | , |
|----------------------------|-----------------------------------|----------------|----------------|-------|
| Derivative | Statements of Operations Location | 2025 | 20 | 024 |
| Foreign currency contracts | Other expense, net | \$ 315 | \$ | (855) |

12. COMMITMENTS AND CONTINGENCIES

Contingent Liabilities

The Company records an accrual for contingent liabilities when a loss is both probable and reasonably estimable. If some amount within a range of loss appears to be a better estimate than any other amount within the range, that amount is accrued. When no amount within a range of loss appears to be a better estimate than any other amount, the lowest amount in the range is accrued.

Legal Proceedings

In the ordinary course of its business, the Company is involved in a number of lawsuits and claims, both actual and potential. In addition to the matters discussed below, various other lawsuits, claims, and proceedings have been or may be instituted or asserted against the Company, including those pertaining to environmental, safety and health, commercial, tax, product liability, intellectual property infringement and employment matters, and other actions and claims arising out of the normal course of business. Although it is difficult to accurately predict the outcome of any such proceedings, based on facts currently available, management believes that the disposition of these other matters that are pending or asserted will not have a material adverse effect, individually or in the aggregate, on the financial position of the Company.

Stockholder Litigation

On December 6, 2024, Samuel Garson, individually and on behalf of a putative class, filed a securities class action lawsuit in the United States District Court for the District of Colorado against the Company and other defendants (collectively, the "Defendants"). The complaint asserts violations of Sections 10(b) and 20(a) of the Exchange Act and Rule 10b5-1 promulgated thereunder on behalf of a putative class of all persons who purchased the Company's securities between May 3, 2024 and November 4, 2024. In particular, the complaint alleges that the Defendants made false and misleading statements during the class period concerning the Company's business resulting in injury to the purported class members. On January 27, 2025, a second securities class action lawsuit was filed in the same District Court by Alessandro Laurent, individually and of behalf of a putative class, asserting substantially the same allegations, but on behalf of all purchasers of the Company's securities between January 29, 2024 and November 4, 2024. Both complaints sought certification of a class of purchasers of the Company's securities during the respective class periods and an award of damages, interest, costs and expenses (including attorney's fees) to the respective plaintiffs and class members. On February 5, 2025, the District Court ordered the two lawsuits consolidated. The Company intends to vigorously defend itself against this consolidated action. Due to the nature of these matters and inherent uncertainties, it is not possible to provide an evaluation of the likelihood of an unfavorable outcome or an estimate of the amount or range of potential loss, if any, in this circumstance.

Environmental Matter

In 2024, the Company entered into a Consent Decree with Los Angeles Waterkeeper (Waterkeeper) to settle alleged stormwater-related violations of the Clean Water Act at three Arcadia Products facilities located in Vernon, California. The Consent Decree requires the Company to undertake certain improvements to its stormwater management infrastructure and practices at all three facilities over the next several years. It also required the Company to reimburse Waterkeeper for \$70 in claimed costs and spend \$100 on a Supplemental Environmental Project. The Consent Decree was approved by the Court and U.S. Department of Justice.

The Company also has been in contact with the Los Angeles Regional Water Quality Control Board (LARWQCB) to address certain alleged violations of stormwater regulatory requirements that may be subject to mandatory minimum penalties under applicable California law. The Company cannot predict how this matter will be resolved, but has accrued \$762 in aggregate to address these potential claims.

13. STRATEGIC REVIEW AND RELATED EXPENSES

During the first quarter of 2024, the Company announced that the Board had initiated a review of strategic alternatives for the DynaEnergetics and NobelClad segments. In conjunction with the Board's consideration of various strategic, business, and financial alternatives, the Company incurred significant expenses. In October 2024, the Company announced that the Board was no longer actively marketing the DynaEnergetics and NobelClad segments. However, in response to subsequent inquiries and actions of certain stockholders, the Company has continued to incur significant expenses as the Board satisfies its fiduciary obligations with respect to such inquiries. During the three months ended March 31, 2025, such expenses incurred were \$1,298 and primarily included \$932 in professional service fees and \$366 in employee retention compensation, including \$36 of stock-based compensation. There will be no further employee retention compensation costs in subsequent periods.

During the three months ended March 31, 2024, strategic review and related expenses incurred were \$,169 and primarily included \$1,138 in professional service fees and \$489 in employee retention compensation, including \$72 of stock-based compensation.

ITEM 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with our historical Consolidated Financial Statements and notes that are included in our Annual Report filed on Form 10-K for the year ended December 31, 2024.

Unless stated otherwise, all dollar figures are presented in thousands (000s).

Overview

General

DMC Global Inc. ("DMC", "we", "us", "our", or the "Company") owns and operates Arcadia Products, DynaEnergetics and NobelClad, three innovative, asset-light manufacturing businesses that provide differentiated products and engineered solutions to segments of the construction, energy, industrial processing and transportation markets. Our businesses seek to capitalize on their product and service differentiation to expand profit margins, increase cash flow and enhance shareholder value. Based in Broomfield, Colorado, DMC trades on Nasdaq under the symbol "BOOM."

Arcadia Products

On December 23, 2021, DMC completed the acquisition of 60% of the membership interests in Arcadia Products, LLC, a Colorado limited liability company resulting from the conversion of Arcadia, Inc. (collectively, "Arcadia Products"). Arcadia Products designs, engineers, fabricates, and finishes aluminum framing systems, windows, curtain walls, storefronts, entrance systems, and interior partitions to the commercial construction market. Additionally, Arcadia Products supplies customized windows and doors to the high-end residential construction market.

Cost of products sold for Arcadia Products includes the cost of aluminum, paint, and other raw materials used in manufacturing as well as employee compensation and benefits, manufacturing facility lease expense, depreciation of manufacturing equipment, supplies and other manufacturing overhead expenses.

DynaEnergetics

DynaEnergetics designs, manufactures, markets and sells perforating systems and associated hardware for the global oil and gas industry. These products are primarily sold to oilfield service companies in the U.S., Europe, Canada, Africa, the Middle East, and Asia. The market for perforating products, which are used during the well completion process, generally corresponds with oil and gas exploration and production activity. Well completion operations are increasingly complex, which in turn has increased the demand for intrinsically-safe, reliable and technically advanced perforating systems.

Cost of products sold for DynaEnergetics includes the cost of metals, explosives and other raw materials used to manufacture shaped charges, detonating products and perforating guns as well as employee compensation and benefits, depreciation of manufacturing facilities and equipment, supplies and other manufacturing overhead expenses.

NobelClad

NobelClad produces explosion-welded clad metal plates for use in the construction of corrosion resistant industrial processing equipment and specialized transition joints for commuter rail cars, ships, and liquified natural gas (LNG) processing equipment. While most demand for our products is driven by maintenance and retrofit projects at existing plants and facilities, new projects for petrochemical processing, oil refining, and aluminum smelting facilities also account for a significant portion of total demand. These industries tend to be cyclical in nature and the timing of new order inflow remains difficult to predict. We use backlog, defined as all unfilled firm purchase orders and commitments at a point in time, to measure the immediate outlook for our NobelClad business. Most firm purchase orders and commitments are realized and shipped within twelve months. NobelClad's backlog was \$41,014 at March 31, 2025 compared to \$48,885 at December 31, 2024.

Cost of products sold for NobelClad includes the cost of metals, explosive powders and other raw materials used to manufacture clad metal plates and transition joints as well as employee compensation and benefits, outside processing costs, depreciation of manufacturing facilities and equipment, manufacturing facility lease expense, supplies and other manufacturing overhead expenses.

Factors Affecting Results

- Consolidated sales were \$159,290 in the first quarter of 2025 versus \$166,869 in the first quarter of 2024, a decrease of 5%. The decline in consolidated sales performance was driven by lower sales at DynaEnergetics.
- Arcadia Products reported sales of \$65,580 in the first quarter of 2025, representing an increase of 6% compared to the first quarter of 2024. The increase was
 primarily attributable to higher sales volumes for longer-cycle commercial projects, partially offset by lower sales volumes in high-end residential markets.
- DynaEnergetics' sales of \$65,551 in the first quarter of 2025 represented a 16% decrease compared to the first quarter of 2024. The decline was due to a decrease in volume of DynaStage® (DS) perforating systems attributable to lower well completions in North America, pricing decreases due to industry consolidation in the United States, and a 27% reduction in international sales due to project timing.
- NobelClad's sales of \$28,159 in the first quarter of 2025 increased 5% compared to the first quarter of 2024 primarily due to timing of shipments out of backlog.
- The Company's leverage ratio, calculated in accordance with its credit facility, was 1.38 to 1.0 as of March 31, 2025 in comparison to the maximum ratio permitted of 3.0 to 1.0. The Company's adjusted leverage ratio, calculated using net debt, a non-GAAP measure, as of March 31, 2025, was 1.11 to 1.0.

Outlook

Our three manufacturing businesses continue to closely monitor evolving U.S. and reciprocal tariff policies, and our DynaEnergetics and NobelClad businesses also are evaluating the implications of recent volatility in energy prices. If our businesses cannot mitigate tariff impacts or if tariffs significantly reduce product demand, both net sales and profitability will suffer. For further details on potential tariff impacts, see Part II, Item 1A. Risk Factors.

At Arcadia Products, former president Jim Schladen recently returned to lead the organization. He is focused on strengthening Arcadia Products' core commercial operations and stabilizing and developing an improvement plan for its high-end residential products. Lower project billings are anticipated in the second quarter given the recent completion of a substantial portion of a large mixed-use project in California. Additionally, Arcadia Products' second quarter results are expected to be below the year-ago second quarter, which benefited from stronger demand for residential and commercial exterior products.

Our DynaEnergetics business has completed a value-engineering initiative designed to reduce the cost and improve the performance of its flagship DynaStage product offering. DynaEnergetics also has completed an initiative to automate the assembly of its perforating systems at its North American manufacturing center in Blum, Texas. Cost benefits from these initiatives are expected to be realized in 2025 and could help mitigate the potential impacts of tariffs and energy price volatility.

At NobelClad, uncertainty associated with tariffs has led to a slowdown in bookings activity. Order backlog at the end of the first quarter was \$41,014 versus \$48,885 at the end of last year's fourth quarter. Quoting activity has remained healthy, and NobelClad believes order activity could improve once customers gain clarity on the implications of future tariffs.

Use of Non-GAAP Financial Measures

In addition to disclosing financial results that are determined in accordance with generally accepted accounting principles in the United States (GAAP), the Company also discloses certain non-GAAP financial measures that we use in operational and financial decision making. Non-GAAP financial measures include the following:

- EBITDA: defined as net income (loss) plus net interest, taxes, depreciation and amortization.
- Adjusted EBITDA: excludes from EBITDA stock-based compensation, restructuring expenses and asset impairment charges (if applicable) and, when appropriate, nonrecurring items that management does not utilize in assessing DMC's operating performance (as further described in the tables below).
- Adjusted EBITDA attributable to DMC Global Inc.: excludes the Adjusted EBITDA attributable to the 40% redeemable noncontrolling interest in Arcadia Products.
- Adjusted EBITDA for DMC business segments: defined as operating income (loss) plus depreciation, amortization, allocated stock-based compensation (if applicable), restructuring expenses and asset impairment charges (if applicable) and, when appropriate, nonrecurring items that management does not utilize in assessing DMC's operating performance.
- Adjusted net income (loss): defined as net income (loss) attributable to DMC Global Inc. stockholders prior to the adjustment of redeemable noncontrolling interest
 plus restructuring expenses and asset impairment charges (if applicable) and, when appropriate, nonrecurring items that management does not utilize in assessing DMC's
 operating performance.
- Adjusted diluted earnings per share: defined as diluted earnings per share attributable to DMC Global Inc. stockholders (exclusive of adjustment of redeemable noncontrolling interest) plus restructuring expenses and asset impairment charges (if applicable) and, when appropriate, nonrecurring items that management does not utilize in assessing DMC's operating performance.
- Net debt: defined as total debt less total cash, cash equivalents and marketable securities.
- Free-cash flow: defined as cash flows from operating activities less net acquisitions of property, plant and equipment.

Management believes providing these additional financial measures is useful to investors in understanding the Company's operating performance, excluding the effects of restructuring, impairment, and other nonrecurring charges, as well as its liquidity. Management typically monitors the business utilizing the above non-GAAP measures, in addition to GAAP results, to understand and compare operating results across accounting periods, and certain management incentive awards are based, in part, on these measures. The presence of non-GAAP financial measures in this report is not intended to suggest that such measures be considered in isolation or as a substitute for, or as superior to, DMC's GAAP information, and investors are cautioned that the non-GAAP financial measures are limited in their usefulness. Given that not all companies use identical calculations, DMC's presentation of non-GAAP financial measures may not be comparable to similarly titled measures of other companies.

Consolidated Results of Operations

Three months ended March 31, 2025 compared with three months ended March 31, 2024

| | Three months | ended M | farch 31, | | | |
|--|---------------|---------|-----------|--------|---------|----------|
| | 2025 | | 2024 | 5 | Schange | % change |
| Net sales | \$ 159,290 | \$ | 166,869 | \$ | (7,579) | (5 %) |
| Gross profit | 41,199 | | 42,352 | | (1,153) | (3 %) |
| Gross profit percentage | 25.9 % | ó | 25.4 % | ,) | | |
| COSTS AND EXPENSES: | | | | | | |
| General and administrative expenses | 16,674 | | 15,980 | | 694 | 4 % |
| % of net sales | 10.5 % | ó | 9.6 % | ,) | | |
| Selling and distribution expenses | 11,626 | | 12,223 | | (597) | (5 %) |
| % of net sales | 7.3 % | ó | 7.3 % | ,) | | |
| Amortization of purchased intangible assets | 4,763 | | 5,292 | | (529) | (10 %) |
| % of net sales | 3.0 % | ó | 3.2 % | ,) | | |
| Strategic review and related expenses | 1,298 | | 2,169 | | (871) | (40 %) |
| Restructuring expenses | 325 | | _ | | 325 | 100 % |
| Operating income | 6,513 | | 6,688 | | (175) | (3 %) |
| Other expense, net | (218) | | (409) | | 191 | (47 %) |
| Interest expense, net | (1,699) | | (2,317) | | 618 | (27 %) |
| Income before income taxes | 4,596 | | 3,962 | | 634 | 16 % |
| Income tax provision | 2,733 | | 1,643 | | 1,090 | 66 % |
| Net income | 1,863 | | 2,319 | | (456) | (20 %) |
| Less: Net income (loss) attributable to redeemable noncontrolling interest | 1,186 | | (244) | | 1,430 | 586 % |
| Net income attributable to DMC Global Inc. | 677 | | 2,563 | | (1,886) | (74 %) |
| Adjusted EBITDA attributable to DMC Global Inc. | \$ 14,391 | \$ | 16,683 | \$ | (2,292) | (14 %) |

Net sales were \$159,290 for the three months ended March 31, 2025, or a decrease of 5% compared with the same period in 2024, due to lower sales at DynaEnergetics. The 16% decline at DynaEnergetics was due to a decrease in volume of DS perforating systems attributable to lower well completions in North America, pricing decreases due to industry consolidation in the United States, and lower international sales due to project timing. This decrease was partially offset by a 6% and 5% increase in net sales at Arcadia Products and NobelClad, respectively. The increase in net sales at Arcadia was primarily attributable to higher sales volumes for longer-cycle commercial projects while the increase in net sales at NobelClad was due to timing of shipments out of backlog.

General and administrative expenses increased \$694 for the three months ended March 31, 2025 compared with the same period in prior year primarily due to higher compensation costs.

Selling and distribution expenses decreased \$597 for the three months ended March 31, 2025 compared with the same period in 2024. The lower expense was driven by cost reductions at DynaEnergetics, including compensation costs of \$413 and marketing consulting costs of \$182.

Amortization of purchased intangible assets decreased \$529 for the three months ended March 31, 2025 compared to the same period in 2024 as the Arcadia Products customer relationship purchased intangible asset is amortized using an accelerated amortization method.

Strategic review and related expenses of \$1,298 for the three months ended March 31, 2025 include \$932 in professional service fees and \$366 in employee retention compensation, including \$36 of stock-based compensation.

For the three months ended March 31, 2024, strategic review and related expenses were \$2,169 and primarily include \$1,138 in professional service fees and \$489 in employee retention compensation, including \$72 of stock-based compensation.

Restructuring expenses of \$325 for the three months ended March 31, 2025 relate to employee severance associated with headcount reductions at Arcadia Products.

Income tax provision of \$2,733 was recorded on income before income taxes of \$4,596 for the three months ended March 31, 2025. Our most significant operations are in the United States, which has a 21% statutory income tax rate, and Germany, which has a 32% combined statutory income tax rate. The mix of income or loss before income taxes between these jurisdictions is one of the primary drivers of the difference between our 21% statutory tax rate and our effective tax rate. Additionally, the effective rate was impacted unfavorably by state taxes and a valuation allowance in the U.S. which results in no benefit for losses generated domestically. We recorded an income tax provision of \$1,643 on income before income taxes of \$3,962 for the three months ended March 31, 2024. The prior year rate was impacted unfavorably by the geographic mix of pretax income, state taxes and certain compensation expenses that are not tax deductible in the U.S. The operating results of Arcadia Products that are attributable to the redeemable noncontrolling interest holder are not taxed at DMC, which resulted in a partially offsetting favorable impact to the effective tax rate.

Net income attributable to DMC Global Inc. for the three months ended March 31, 2025 was \$677, compared to \$2,563 for the same period in 2024 primarily due to the factors discussed above.

Adjusted EBITDA decreased for the three months ended March 31, 2025 compared with the same period in 2024 primarily due to the factors discussed above. See "Use of Non-GAAP Financial Measures" above for the explanation of the use of Adjusted EBITDA. The following is a reconciliation of the most directly comparable GAAP measure to Adjusted EBITDA.

| | Three months ended March 31, | | | | | |
|--|------------------------------|---------|--|--|--|--|
| | 2025 | 2024 | | | | |
| Net income | \$ 1,863 \$ | 2,319 | | | | |
| Interest expense, net | 1,699 | 2,317 | | | | |
| Income tax provision | 2,733 | 1,643 | | | | |
| Depreciation | 3,660 | 3,419 | | | | |
| Amortization of purchased intangible assets | 4,763 | 5,292 | | | | |
| EBITDA | 14,718 | 14,990 | | | | |
| Stock-based compensation | 1,563 | 1,477 | | | | |
| Strategic review and related expenses | 1,298 | 2,169 | | | | |
| Restructuring expenses | 325 | _ | | | | |
| Other expense, net | 218 | 409 | | | | |
| Adjusted EBITDA | 18,122 | 19,045 | | | | |
| Less: adjusted EBITDA attributable to redeemable noncontrolling interest | (3,731) | (2,362) | | | | |
| Adjusted EBITDA attributable to DMC Global Inc. | \$ 14,391 \$ | 16,683 | | | | |

Adjusted Net Income and Adjusted Diluted Earnings per Share decreased for the three months ended March 31, 2025 compared with the same period in 2024 primarily due to the factors discussed above. See "Use of Non-GAAP Financial Measures" above for the explanation of the use of non-GAAP measures. The following is a reconciliation of the most directly comparable GAAP measures to Adjusted Net Income and Adjusted Diluted Earnings Per Share.

| | Three months end | ed Marc | ch 31, 2025 |
|---|------------------|---------|---------------|
| | Amount | | Per Share (1) |
| Net income attributable to DMC Global Inc. (2) | \$ 677 | \$ | 0.03 |
| Strategic review and related expenses, net of tax | 1,298 | | 0.07 |
| Restructuring expenses, net of tax | 195 | | 0.01 |
| As adjusted | \$ 2,170 | \$ | 0.11 |

(1) Calculated using diluted weighted average shares outstanding of 19,816,281

⁽²⁾ Net income attributable to DMC Global Inc. prior to the adjustment of redeemable noncontrolling interest for purposes of calculating earnings per share

| | Three months ended March 31, 2024 | | | | |
|---|-----------------------------------|---------------|----|--|--|
| | Amount | Per Share (1) | | | |
| Net income attributable to DMC Global Inc. (2) | \$ 2,563 | \$ 0.1 | 13 | | |
| Strategic review and related expenses, net of tax | 1,604 | 0.0 | 08 | | |
| As adjusted | \$ 4,167 | \$ 0.2 | 21 | | |

⁽¹⁾Calculated using diluted weighted average shares outstanding of 19,622,455

⁽²⁾ Net income attributable to DMC Global Inc. prior to the adjustment of redeemable noncontrolling interest for purposes of calculating earnings per share

Business Segment Financial Information

We primarily evaluate performance and allocate resources based on segment revenues, operating income and Adjusted EBITDA as well as projected future performance. Segment operating income is defined as revenues less expenses identifiable to the segment. DMC consolidated operating income and Adjusted EBITDA include unallocated corporate expenses and unallocated stock-based compensation expense. Stock-based compensation is not allocated to wholly owned segments, DynaEnergetics and NobelClad. Stock-based compensation is allocated to the Arcadia Products segment as 60% of such expense is attributable to the Company, whereas the remaining 40% is attributable to the redeemable noncontrolling interest holder. Segment operating income will reconcile to consolidated income before income taxes by deducting unallocated corporate expenses, unallocated stock-based compensation, other expense, net, and interest expense, net.

Arcadia Products

Three months ended March 31, 2025 compared with three months ended March 31, 2024

| | Three months ended Ma | rch 31, | | |
|--|-----------------------|---------|-----------|----------|
| | 2025 | 2024 | \$ change | % change |
| Net sales | \$ 65,580 \$ | 61,925 | 3,655 | 6 % |
| Gross profit | 20,361 | 16,813 | 3,548 | 21 % |
| Gross profit percentage | 31.0 % | 27.2 % | | |
| COSTS AND EXPENSES: | | | | |
| General and administrative expenses | 7,459 | 7,656 | (197) | (3 %) |
| Selling and distribution expenses | 4,818 | 4,468 | 350 | 8 % |
| Amortization of purchased intangible assets | 4,763 | 5,277 | (514) | (10 %) |
| Restructuring expenses | 325 | _ | 325 | 100 % |
| Operating income (loss) | 2,996 | (588) | 3,584 | 610 % |
| Adjusted EBITDA | 9,327 | 5,906 | 3,421 | 58 % |
| Less: adjusted EBITDA attributable to redeemable noncontrolling interest | (3,731) | (2,362) | 1,369 | 58 % |
| Adjusted EBITDA attributable to DMC Global Inc. | \$ 5,596 \$ | 3,544 | 2,052 | 58 % |

Net sales increased \$3,655 for the three months ended March 31, 2025 compared to the same period in 2024 primarily due to higher sales volumes for longer-cycle commercial projects. This increase was partially offset by lower sales volumes in longer-cycle high-end residential markets.

Gross profit percentage increased to 31.0% for the three months ended March 31, 2025 compared to the same period in 2024 primarily due to higher absorption of fixed manufacturing overhead costs as a result of the increase in net sales as mentioned above.

General and administrative expenses decreased \$197 for the three months ended March 31, 2025 compared with the same period in prior year primarily due to lower business related travel of \$190.

Selling and distribution expenses increased \$350 for the three months ended March 31, 2025 compared with the same period in 2024. The higher expense was driven by an increase in bad debt expense of \$235 and incentive compensation costs of \$152.

Amortization of purchased intangible assets decreased \$514 for the three months ended March 31, 2025 compared to the same period in 2024 as the customer relationship purchased intangible asset is amortized using an accelerated amortization method.

Restructuring expenses of \$325 for the three months ended March 31, 2025 relate to employee severance associated with headcount reductions.

Operating income of \$2,996 for the three months ended March 31, 2025 increased compared to operating loss of \$588 in the same period in 2024 due primarily to higher gross profit.

Adjusted EBITDA increased for the three months ended March 31, 2025 compared with the same period in 2024 due to the factors discussed above. See "Use of Non-GAAP Financial Measures" above for the explanation of the use of Adjusted EBITDA. The following is a reconciliation of the most directly comparable GAAP measure to Adjusted EBITDA.

| | Three months ended March 31, | | | | | |
|--|------------------------------|----|---------|--|--|--|
| | 2025 | | 2024 | | | |
| Operating income (loss) | \$ 2,996 | \$ | (588) | | | |
| Adjustments: | | | | | | |
| Depreciation | 1,006 | | 875 | | | |
| Amortization of purchased intangible assets | 4,763 | | 5,277 | | | |
| Stock-based compensation | 237 | | 342 | | | |
| Restructuring expenses | 325 | | _ | | | |
| Adjusted EBITDA | 9,327 | | 5,906 | | | |
| Less: adjusted EBITDA attributable to redeemable noncontrolling interest | (3,731) | | (2,362) | | | |
| Adjusted EBITDA attributable to DMC Global Inc. | \$ 5,596 | \$ | 3,544 | | | |

DynaEnergetics

Three months ended March 31, 2025 compared with three months ended March 31, 2024

| | Thre | e months | ended Marc | ch 31, | | | | |
|--------------------------------------|--------------|----------|------------|--------|---|----------------|----------|----|
| | 2025 | | | 2024 | | \$ change | % change | e |
| Net sales | \$ 65,551 | | \$ | 78,122 | | \$ (12,571) | (16 | %) |
| Gross profit | 12,811 | | | 16,971 | | (4,160) | (25 | %) |
| Gross profit percentage | 19.5 | % | | 21.7 | % | | | |
| COSTS AND EXPENSES: | | | | | | | | |
| General and administrative expenses | 2,747 | | | 2,891 | | (144) | (5 | %) |
| Selling and distribution expenses | 4,476 | | | 5,223 | | (747) | (14 | %) |
| Amortization of purchased intangible | | | | | | | | |
| assets | _ | | | 15 | | (15) | (100 | %) |
| Operating income | 5,588 | | | 8,842 | | (3,254) | (37 | %) |
| Adjusted EBITDA | \$ 7,379 | | \$ | 10,539 | | \$ (3,160) | (30 | %) |

Net sales decreased \$12,571 for the three months ended March 31, 2025 compared to the same period in 2024 primarily due to a decrease in volume of DS perforating systems attributable to lower well completions in North America, as well as a decrease in pricing due to industry consolidation in the United States. There was also a 27% reduction in international sales due to project timing.

Gross profit percentage decreased to 19.5% for the three months ended March 31, 2025 due to lower customer pricing and lower absorption of fixed manufacturing overhead costs as a result of the decrease in net sales.

General and administrative expenses were lower by \$144 for the three months ended March 31, 2025 compared to the same period in 2024 driven by a decrease in outside service costs of \$122.

Selling and distribution expenses were lower by \$747 for the three months ended March 31, 2025 compared to the same period in 2024 primarily due to decreases in compensation costs of \$413, marketing consulting costs of \$182, rental expense of \$61, and business related travel expense of \$60.

Operating income of \$5,588 for the three months ended March 31, 2025 decreased compared to operating income of \$8,842 in the same period in 2024 due to the decline in gross profit.

Adjusted EBITDA decreased for the three months ended March 31, 2025 compared with the same period in 2024 due to the factors discussed above. See "Use of Non-GAAP Financial Measures" above for the explanation of the use of Adjusted EBITDA. The following is a reconciliation of the most directly comparable GAAP measure to Adjusted EBITDA.

| | Three months ended March 31, | | | | | |
|---|------------------------------|-----------|--|--|--|--|
| | 2025 | 2024 | | | | |
| Operating income | \$ 5,588 | \$ 8,842 | | | | |
| Adjustments: | | | | | | |
| Depreciation | 1,791 | 1,682 | | | | |
| Amortization of purchased intangible assets | _ | 15 | | | | |
| Adjusted EBITDA | \$ 7,379 | \$ 10,539 | | | | |

NobelClad

Three months ended March 31, 2025 compared with three months ended March 31, 2024

| | Three | e months | ended Marc | h 31, | | | | |
|-------------------------------------|--------------|----------|------------|--------|---|--------------|----------|----|
| _ | 2025 | | | 2024 | | \$ change | % change | e |
| Net sales | \$ 28,159 | | \$ | 26,822 | | \$ 1,337 | 5 | % |
| Gross profit | 8,097 | | | 8,644 | | (547) | (6 | %) |
| Gross profit percentage | 28.8 | % | | 32.2 | % | | | |
| COSTS AND EXPENSES: | | | | | | | | |
| General and administrative expenses | 1,192 | | | 1,074 | | 118 | 11 | % |
| Selling and distribution expenses | 2,283 | | | 2,470 | | (187) | (8 | %) |
| Operating income | 4,622 | | | 5,100 | | (478) | (9 | %) |
| Adjusted EBITDA | \$ 5,416 | | \$ | 5,880 | | \$ (464) | (8 | %) |

Net sales increased \$1,337 for the three months ended March 31, 2025 compared to the same period in 2024 primarily due to timing of shipments out of backlog.

Gross profit percentage decreased to 28.8% for the three months ended March 31, 2025 due to a less favorable project mix.

General and administrative expenses were higher by \$118 for the three months ended March 31, 2025 compared to the same period in 2024 due to increases in compensation costs from higher headcount.

Selling and distribution expenses were lower by \$187 for the three months ended March 31, 2025 compared to the same period in 2024 du to decreases in incentive compensation costs of \$67, business related travel of \$62, and outside services costs of \$57.

Operating income decreased \$478 for the three months ended March 31, 2025 compared to the same period in 2024 due primarily to the decline in gross profit.

Adjusted EBITDA decreased for the three months ended March 31, 2025 compared with the same period in 2024 due to the factors discussed above. See "Use of Non-GAAP Financial Measures" above for the explanation of the use of Adjusted EBITDA. The following is a reconciliation of the most directly comparable GAAP measure to Adjusted EBITDA.

| | | Three months ended March 31, | | | | | |
|------------------|----|------------------------------|------|-------|--|--|--|
| | 20 | 25 | 2024 | | | | |
| Operating income | \$ | 4,622 | \$ | 5,100 | | | |
| Adjustments: | | | | | | | |
| Depreciation | | 794 | | 780 | | | |
| Adjusted EBITDA | \$ | 5,416 | \$ | 5,880 | | | |

Liquidity and Capital Resources

We have historically financed our operations from a combination of internally generated cash flow, revolving credit borrowings, and various long-term debt arrangements. Our net debt position was \$57,716 at March 31, 2025 compared to \$56,529 at December 31, 2024. The increase in net debt during the first quarter was due primarily to net borrowings of \$1,500 which assisted in funding the payment of various liabilities, including employee retention bonuses associated with the strategic review and incentive compensation earned in 2024.

We believe that cash and cash equivalents on hand, cash flow from operations, funds available under our current credit facilities and any future replacement thereof will be sufficient to fund the working capital, required minimum debt service payments, and other capital expenditure requirements of our current business operations for the foreseeable future. We may also execute capital markets transactions, including at-the-market offering programs, to raise additional funds if we believe market conditions are favorable, but there can be no assurance that any future capital will be available on acceptable terms or at all. Nevertheless, our ability to generate sufficient cash flows from operations will depend upon our success in executing our strategies. If we are unable to (i) realize sales from our backlog; (ii) secure new customer orders; (iii) continue selling products at profitable margins; and (iv) continue to implement cost-effective internal processes, our ability to meet cash requirements through operating activities could be impacted. Furthermore, any restriction on the availability of borrowings under our credit facilities could negatively affect our ability to meet future cash requirements. We will continue to monitor financial market conditions, including the related impact on credit availability and capital markets.

Debt facilities

On February 6, 2024, the Company and certain domestic subsidiaries entered into an amendment (the "First Amendment") to its existing credit agreement with a syndicate of banks, led by KeyBank National Association (the "credit facility"). The First Amendment provides for certain changes to the credit facility, including an increase in the maximum commitment amount from \$200,000 to \$300,000. The credit facility allows for revolving loans of up to \$200,000, a \$50,000 term loan facility, and a \$50,000 delayed draw term loan facility that can be accessed by the Company at its discretion until February 6, 2026. The \$50,000 term loan facility is amortizable at \$625 per quarter beginning on June 30, 2024 through March 31, 2026. Quarterly term loan amortization increases to \$938 on June 30, 2026 through March 31, 2028, and increases to \$1,250 from June 30, 2028 through December 31, 2028. A balloon payment for the outstanding term loan balance is due upon the credit facility maturity date of February 6, 2029. The credit facility retains a \$100,000 accordion feature to increase the commitments under the revolving loan and/or by adding one or more term loans subject to approval by the applicable lenders. The credit facility is secured by certain assets of DMC including accounts receivable, inventory, and fixed assets, including Arcadia Products and its subsidiary, as well as guarantees and share pledges by DMC and its subsidiaries.

Borrowings under the \$200,000 revolving loan limit and \$50,000 Term Loan can be in the form of Adjusted Daily Simple Secured Overnight Financing Rate ("SOFR") loans or one month Adjusted Term SOFR loans. Additionally, U.S. dollar borrowings on the revolving loan can be in the form of Base Rate loans (Base Rate borrowings are based on the greater of the administrative agent's Prime rate, an adjusted Federal Funds rate or an adjusted SOFR rate). SOFR loans bear interest at the applicable SOFR rate plus an applicable margin (varying from 2.25% to 3.25%). Base Rate loans bear interest at the defined Base Rate plus an applicable margin (varying from 1.25% to 2.25%).

The credit facility includes various covenants and restrictions, certain of which relate to the payment of dividends or other distributions to stockholders; redemption of capital stock; incurring additional indebtedness; mortgaging, pledging or disposition of major assets; and maintenance of specified ratios. As of March 31, 2025, we were in compliance with all financial covenants and other provisions of our debt agreements.

The leverage ratio is defined in the credit facility as the ratio of Consolidated Funded Indebtedness (as defined in the credit facility) on the last day of any trailing four quarter period to Consolidated EBITDA (as defined in the credit facility) for such period. The maximum leverage ratio permitted by our credit facility is 3.0 to 1.0. The actual leverage ratio as of March 31, 2025, calculated in accordance with the amended credit facility, was 1.38 to 1.0.

The debt service coverage ratio is defined in the credit facility as the ratio of Consolidated EBITDA less the sum of capital distributions paid in cash (other than those made with respect to preferred stock issued under the Operating Agreement), Consolidated Unfunded Capital Expenditures (as defined in the credit facility), and net cash income taxes divided by the sum of cash interest expense, any dividends on the preferred stock paid in cash, and scheduled principal payments on funded indebtedness. Under our credit facility, the minimum debt service coverage ratio permitted is 1.25 to 1.0. The actual debt service coverage ratio for the trailing twelve months ended March 31, 2025 was 3.43 to 1.0.

We also maintain a line of credit with a German bank for certain European operations. This line of credit provides a borrowing capacity of €7,000 on which no amounts were outstanding as of March 31, 2025.

Redeemable noncontrolling interest

The Operating Agreement for Arcadia Products contains a right for the Company to purchase the remaining interest in Arcadia Products from the minority interest holder on or after December 23, 2024 ("Call Option"). The minority interest holder of Arcadia Products has the right to sell its remaining interest in Arcadia Products to the Company ("Put Option"). On December 3, 2024, the Company and minority interest holder entered into an amendment to the Operating Agreement whereby the minority interest holder agreed not to exercise the Put Option until on or after September 6, 2026 in exchange for, among other terms, a one-time payment of \$2,500. Both the Call Option and Put Option enable the respective holder to exercise their rights based upon a predefined calculation as included within the Operating Agreement, subject to a floor value also as defined within the Operating Agreement which is based primarily upon a contractually stated equity value.

As of March 31, 2025, the settlement amount of the redeemable noncontrolling interest was \$187,080 and equals the floor value as defined within the Operating Agreement. Upon settlement, consideration paid will be net of the \$24,902 promissory note outstanding due from the redeemable noncontrolling interest holder. Refer to Note 2 within Item 1 for further information related to the valuation of the redeemable noncontrolling interest and promissory note outstanding.

Other contractual obligations and commitments

Our debt balance, net of deferred debt issuance costs, increased to \$72,421 at March 31, 2025 from \$70,818 at December 31, 2024 for the reasons discussed above. Our other contractual obligations and commitments have not materially changed since December 31, 2024.

Cash flows from operating activities

Net cash provided by operating activities of \$4,488 for the three months ended March 31, 2025 decreased compared to \$13,440 in the same period last year driven primarily by the use of cash for working capital, which included higher accounts receivable balances due to temporary customer payment delays in DynaEnergetics and lower contract liability balances in NobelClad due to significant project shipments during the quarter for orders which included large customer prepayments.

Cash flows from investing activities

Net cash used in investing activities for the three months ended March 31, 2025 of \$3,332 was attributable to the acquisition, net of proceeds received, of property, plant and equipment. Net cash provided by investing activities for the three months ended March 31, 2024 of \$9,651 related to proceeds from sales and maturities of marketable securities of \$12,619, partially offset by the acquisition of property, plant and equipment of \$2,968.

Cash flows from financing activities

Net cash flows used in financing activities for the three months ended March 31, 2025 of \$135 included distributions to the redeemable noncontrolling interest holder of \$1,151 and treasury stock purchases of \$484, which were partially offset by net credit facility borrowings of \$1,500.

Net cash flows used in financing activities for the three months ended March 31, 2024 of \$34,296 primarily included net credit facility repayments of \$27,500. Additional cash flows used in financing activities included distributions to the redeemable noncontrolling interest holder of \$3,125, payment of debt issuance costs of \$2,735 and treasury stock purchases of \$936.

Payment of Dividends

Any determination to pay cash dividends is at the discretion of the Board of Directors. On April 23, 2020, DMC announced that its Board of Directors suspended the quarterly dividend indefinitely. Future dividends may be affected by, among other items, our views on potential future capital requirements, future business prospects, debt covenant compliance considerations, changes in income tax laws, and any other factors that our Board of Directors deems relevant.

Critical Accounting Estimates

Preparation of financial statements in conformity with generally accepted accounting principles in the United States requires that management make estimates, judgments and assumptions that affect the amounts reported for revenues, expenses, assets, liabilities, and other related disclosures. Our critical accounting estimates have not changed from those reported in Item 7 - Management's Discussion and Analysis of Financial Condition and Results of Operations in the Company's Annual Report on Form 10-K for the year ended December 31, 2024.

ITEM 3. Quantitative and Qualitative Disclosure about Market Risk

There were no material changes in market risk for changes in foreign currency exchange rates and interest rates from the information provided in Item 7A – Quantitative and Qualitative Disclosures About Market Risk in the Company's Annual Report on Form 10-K for the year ended December 31, 2024.

ITEM 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Our management, under the supervision and with the participation of the Interim Chief Executive Officer and Chief Financial Officer have evaluated the Company's disclosure controls and procedures, as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended, as of the end of the period covered by this report, and they have concluded that these controls and procedures are effective.

Changes in Internal Control over Financial Reporting

There were no changes that occurred during the fiscal quarter covered by this Quarterly Report on Form 10-Q that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

Part II - OTHER INFORMATION

Item 1. Legal Proceedings

Please see Note 12 to the Condensed Consolidated Financial Statements.

Item 1A. Risk Factors

There have been no material changes in the risk factors identified as being attendant to our business in our Annual Report on Form 10-K for the year ended December 31, 2024, except as provided below.

New or existing tariffs and other trade measures could adversely affect our results of operations, financial position and cash flows.

New or existing tariffs and other trade measures could adversely affect our results of operations, financial position and cash flows, either directly or indirectly through various adverse impacts on our significant customers. In 2018, the U.S. announced tariffs of 25 percent on steel and 10 percent on aluminum imported from countries where we typically source metals. These tariffs were met with retaliatory tariffs from certain countries and increased, broader tariffs were levied by the U.S. on targeted countries, including China. The tariffs impacted the cost of the importation of steel, which we utilize in our steel plate and steel pipe, key materials in our NobelClad and DynaEnergetics businesses. Though in many cases we have been able to source metals from domestic suppliers, some materials are only available from sources subject to tariffs. The cost of domestic steel and aluminum also increased, along with the price of delivery, and the availability of certain materials has been limited. These higher costs have increased the price of our products to our customers and, in some instances, affected our ability to be competitive. For our NobelClad business, this has impacted our ability to compete on international projects and negatively impacted U.S. fabricators, which are the primary consumers of NobelClad products.

In the first quarter of 2025, the United States imposed increased tariffs on foreign imports into the United States, including an additional 20% tariff on all product imports from China, an additional 25% tariff on all product imports from Mexico and Canada, as well as additional proposed tariffs on other countries. The tariff policy environment has been and is expected to continue to be dynamic, and we cannot predict what additional actions may ultimately be taken by the United States or other governments with respect to tariffs or trade relations, including retaliatory trade measures taken by other countries in response to existing or future United States tariffs or other measures. As a result, we have taken steps to mitigate the impact of tariffs on our businesses, such as the March 2025 DynaEnergetics announcement that it will institute a tariff surcharge ranging from 7% to 9% on all perforating systems sold in North America in response to higher raw material costs resulting from tariffs announced by the United States to that date. We may be required to take other responsive steps, as the prolonged duration of tariffs, including retaliatory tariffs, the imposition of additional tariffs and the risk of potential broader global trade conflicts could have a material adverse effect on our business, financial condition or results of operations if we are not able to pass through cost increases to our customers.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

In connection with the vesting of Company restricted common stock under our equity incentive plans or distributions of shares of common stock pursuant to our Amended and Restated Non-Qualified Deferred Compensation Plan ("deferred compensation plan") during the first quarter of 2025, we retained shares of common stock in satisfaction of withholding tax obligations. We also retained shares of common stock as the result of participants' diversification of equity awards held in the deferred compensation plan into other investment options. These shares are held as treasury shares by the Company.

| | Total number of shares purchased (1) (2) | Average price paid per share |
|---------------------------------|--|------------------------------|
| January 1 to January 31, 2025 | 10,328 | \$ 7.23 |
| February 1 to February 28, 2025 | 17,350 | \$ 8.18 |
| March 1 to March 31, 2025 | 32,940 | \$ 8.13 |
| Total | 60,618 | \$ 7.99 |

⁽¹⁾ Share purchases during the period were to offset tax withholding obligations that occurred upon (i) vesting of restricted common stock under the terms of the 2016 Equity Incentive Plan and (ii) distributions of shares of common stock pursuant to deferred compensation obligations.

Table of Contents

(2) As of March 31, 2025, the maximum number of shares that could be purchased would not exceed the employees' portion of taxes to be withheld on unvested shares (1,046,535) and potential purchases upon participant elections to diversify equity awards held in the deferred compensation plan (35,479) into other investment options available to participants in the Plan.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Our Coolspring property is subject to regulation by the Federal Mine Safety and Health Administration ("MSHA") under the Federal Mine Safety and Health Act of 1977 (the "Mine Act"). Pursuant to Section 1503(a) of the Dodd-Frank Wall Street Reform and Consumer Protection Act (the "Dodd-Frank Act"), issuers that are operators, or that have a subsidiary that is an operator, of a coal or other mine in the United States are required to disclose in their periodic reports filed with the SEC information regarding specified health and safety violations, orders and citations, related assessments and legal actions, and mining-related fatalities. During the quarter ended March 31, 2025, we had no such specified health and safety violations, orders or citations, related assessments or legal actions, mining-related fatalities, or similar events in relation to our United States operations requiring disclosure pursuant to Section 1503(a) of the Dodd-Frank Act.

Item 5. Other Information

During the quarter ended March 31, 2025, no director or officer (as defined in Rule 16a-1(f) under the Exchange Act) of the Companyadopted or terminated any Rule 10b5-1 trading arrangements or non-Rule 10b5-1 trading arrangements (in each case, as defined in Item 408(a) of Regulation S-K).

Item 6. Exhibits

- 10.1 Offer Letter from Arcadia Products, LLC to James Schladen, dated January 30, 2025, incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on February 5, 2025.
- 10.2 DMC Global Inc. Executive Severance Plan, incorporated by reference to Exhibit 99.1 to the Company's Current Report on Form 8-K filed on March 18, 2025.
- 31.1 Certification of the Interim President and Chief Executive Officer pursuant to 17 CFR 240.13a-14(a) or 17 CFR 240.15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 31.2 Certification of the Chief Financial Officer pursuant to 17 CFR 240.13a-14(a) or 17 CFR 240.15d-14(a), as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
- 32.1 Certification of the Interim President and Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act
- 32.2 Certification of the Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002.

101 The following materials from the Quarterly Report on Form 10-Q of DMC Global Inc. for the quarter ended March 31, 2025, formatted in XBRL (eXtensible Business Reporting Language): (i) the Condensed Consolidated Balance Sheets, (ii) the Condensed Consolidated Statements of Operations, (iii) the Condensed Consolidated Statements of Comprehensive Income, (iv) the Condensed Consolidated Statement of Stockholders' Equity and Redeemable Noncontrolling Interest, (v) the Condensed Consolidated Statements of Cash Flows, and (vi) the Notes to Condensed Consolidated Financial Statements, tagged as blocks of text.*

SIGNATURES

In accordance with the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

DMC Global Inc.

(Registrant)

Date: May 1, 2025 /s/ Eric V. Walter

Eric V. Walter, Chief Financial Officer (Duly Authorized Officer and Principal Financial

Officer)

May 1, 2025 /s/ Brett Seger Date:

Brett Seger, Chief Accounting Officer (Duly Authorized Officer and Principal

Accounting Officer)

Pursuant to Rule 406T of Regulation S-T, the Interactive Data Files on Exhibit 101 hereto are deemed not filed or part of a registration statement or prospectus for purposes of Sections 11 or 12 of the Securities Act of 1933, as amended, are deemed not filed for purposes of Section 18 of the Securities and Exchange Act of 1934, as amended, and otherwise are not subject to liability under those sections.

CERTIFICATIONS

I, James O'Leary, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of DMC Global Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
- a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
- a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 1, 2025

/s/ James O'Leary

James O'Leary

Executive Chairman, Interim President and Chief Executive Officer of DMC Global Inc.

CERTIFICATIONS

I, Eric V. Walter, certify that:

- 1. I have reviewed this quarterly report on Form 10-Q of DMC Global Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
- 4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
- a. Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
- b. Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
- c. Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
- d. Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of registrant's board of directors (or persons performing the equivalent functions):
- a. All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
- b. Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Dated: May 1, 2025

/s/ Eric V. Walter

Eric V Walter

Chief Financial Officer of DMC Global Inc.

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of DMC Global Inc. (the "Company") on Form 10-Q for the period ended March 31, 2025 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, James O'Leary, Executive Chairman and Interim President and Chief Executive Officer of the Company, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (i) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (ii) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

May 1, 2025

/s/ James O'Leary

James O'Leary
Executive Chairman, Interim President and Chief Executive Officer
of DMC Global Inc.

A signed original of this written statement required by Section 906 has been provided to DMC Global Inc. and will be retained by DMC Global Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350, AS ADOPTED PURSUANT TO SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the Quarterly Report of DMC Global Inc. (the "Company") on Form 10-Q for the period ended March 31, 2025 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), I, Eric V. Walter, Chief Financial Officer of the Company, certify pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- (i) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (ii) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

May 1, 2025

/s/ Eric V. Walter

Eric V. Walter

Chief Financial Officer of DMC Global Inc.

A signed original of this written statement required by Section 906 has been provided to DMC Global Inc. and will be retained by DMC Global Inc. and furnished to the Securities and Exchange Commission or its staff upon request.