# UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 10-K

(Mark One)

(X) ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(D) OF THE SECURITIES AND EXCHANGE ACT OF 1934

For the fiscal year ended December 31, 1999

( ) TRANSITION REPORT UNDER SECTION 13 OR 15(d) OF THE SECURITIES ACT OF 1934 For the transition period from to

Commission file number 0-8328

DELAWARE
(State or Incorporation or Organization)

84-0608431 (I.R.S. Employer Identification No.)

551 ASPEN RIDGE DRIVE, LAFAYETTE, COLORADO 80026 (Address of principal executive offices, including zip code)

(303) 665-5700

(Registrant's telephone number, including area code)

Securities registered pursuant to Section 12(b) of the Act: NONE

Securities registered pursuant to Section 12(g) of the Act: COMMON STOCK, \$.05 PAR VALUE

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.

Yes X No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation SK is not contained in this form, and will not be contained, to the best of the registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10K.

The approximate aggregate market value of the voting stock held by nonaffiliates of the registrant was \$3,162,930 as of March 15, 2000.

The number of shares of Common Stock outstanding was 2,842,429 as of March 15, 2000.

PART T

ITEM 1. BUSINESS

OVERVIEW

Dynamic Materials Corporation ("DMC" or the "Company") is a worldwide leader in the high energy metal working business. The high energy metal working business includes the use of explosives to perform metallurgical bonding, or metal "cladding". The Company performs metal cladding using its proprietary Dynaclad( and Detaclad(R) technologies. DMC believes that the characteristics of its high energy metal working processes will enable the development of new applications for products in a wide variety of industries. The Company established its Aerospace Group in 1998 after acquiring three businesses that provide a variety of metal forming, fabrication welding and assembly services to the aerospace industry.

Explosive Metalworking. Clad metal products are used in manufacturing processes or environments which involve highly corrosive chemicals, high

temperatures and/or high pressure conditions. For example, the Company fabricates clad metal tube sheets for heat exchangers. Heat exchangers are used in a variety of high temperature, high pressure, highly corrosive chemical processes, such as processing crude oil in the petrochemical industry and processing chemicals used in the manufacture of synthetic fibers. In addition, the Company has produced titanium clad plates used in the fabrication of metal autoclaves to replace autoclaves made of brick and lead for two customers in the mining industry. The Company believes that its clad metal products are an economical, high-performance alternative to the use of solid corrosion-resistant alloys. In addition to clad metal products, the explosive metalworking business includes metal forming and shock synthesis of synthetic diamonds.

Aerospace Manufacturing. Formed metal products are made from sheet metal and forgings that are subsequently formed into precise, three-dimensional shapes that are held to tight tolerances. Metal forming is accomplished through traditional forming technologies, including spinning, machining, rolling and hydraulic expansion. DMC also performs welding services utilizing a variety of manual and automatic welding techniques that include electron beam and gas tungsten arc welding processes. The Company's forming and welding operations are often performed to support the manufacture of completed assemblies and sub-assemblies required by its customers. Assembly and fabrication services are performed utilizing the Company's close-tolerance machining, forming, welding, inspection and other special service capabilities. The Company's forming, machining, welding and assembly operations serve a variety of product applications in the aerospace, defense, aircraft and power generation industries. Product applications include torque box webs for jet engine nacelles, tactical and ballistic missile motor cases and titanium pressure tanks.

In January 1998, the Company completed its acquisition of the assets of AMK Welding ("AMK"), a supplier of commercial aircraft and aerospace-related automatic and manual gas tungsten and arc welding services. The Company completed its acquisition of the assets of Spin Forge, LLC ("Spin Forge"), one of the country's leading manufacturers of tactical missile motor cases and titanium pressure vessels for commercial aerospace and defense industries, in March 1998. In December 1998, the Company completed its acquisition of the assets of Precision Machined Products, Inc. ("PMP"), a contract machining shop specializing in high precision, high quality, complex machined parts used in the aerospace, satellite, medical equipment and high technology industries.

Stock Purchase Agreement with SNPE. On January 20, 2000, the Company entered into a Stock Purchase Agreement (the "Agreement") with SNPE, Inc. ("SNPE"). Under the Agreement, SNPE would make a \$5.8 million cash payment to the Company in exchange for 2,109,091 shares of the Company's common stock at a price of \$2.75 per share and would lend the Company an additional \$1.2 million under a convertible subordinated note that is due five years from date of issuance and is convertible into common stock of the Company at a conversion price of \$6.00 per share. SNPE currently owns 14.3% of the Company's outstanding common stock and would acquire a controlling interest in the Company as a result of the proposed transaction. SNPE S.A., also known as SNPE Group, the French parent company to SNPE, operates a competing explosion bonded clad metal plate business in Europe. The proposed transaction is subject to approval by the Company's stockholders and certain regulatory approvals. Company

management believes that the necessary stockholder and regulatory approvals will be received and expects to close the transaction in the second quarter of 2000.

Dynamic Materials Corporation, formerly Explosive Fabricators, Inc., was incorporated in Colorado in 1971 and was reincorporated in Delaware in 1997.

#### INVESTMENT CONSIDERATIONS

Except for the historical information contained herein, this report on Form 10-K contains forward-looking statements that involve risks and uncertainties. The Company wishes to caution readers that the risks detailed below, among others, in some cases have affected the Company's results, and in others could cause the Company's results to differ materially from those expressed in any forward-looking statements made by the Company and could otherwise affect the Company's business, results of operations and financial condition. Certain of these factors are further discussed below and should be considered in evaluating the Company's forward-looking statements and any investment in the Company's Common Stock.

Fluctuations in Operating Results. In 1999, the Company experienced significant operating losses as a result of a significant slowdown in global market demand for explosion bonded clad metal plate and non-recurring charges associated with plant closing costs, new facility start-up costs, asset impairment write-downs and expenses incurred in connection with efforts to sell the Explosive Metalworking Group. The Company expects the reduced demand for these products to continue at least through 2000. The Company has experienced, and expects to continue to experience, quarterly fluctuations in operating

results caused by various factors, including the timing and size of orders by major customers, customer inventory levels, shifts in product mix, the occurrence of non-recurring costs associated with plant closings, plant start-ups, acquisitions and divestitures, and general economic conditions. In addition, the Company typically does not obtain long-term volume purchase contracts from its customers. Quarterly sales and operating results therefore depend on the volume and timing of backlog as well as bookings received during the quarter. A significant portion of the Company's operating expenses are fixed, and planned expenditures are based primarily on sales forecasts and product development programs. If sales do not meet the Company's expectations in any given period, the adverse impact on operating results may be magnified by the Company's inability to adjust operating expenses sufficiently or quickly enough to compensate for such a shortfall. Results of operations in any period should not be considered indicative of the results to be expected for any future period. Fluctuations in operating results may also result in fluctuations in the price of the Company's Common Stock. See "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Dependence on Clad Metal Business; Limitation on Growth in Existing Markets for Clad Metal Products. In the year ended December 31, 1999, the Company's cladding business accounted for approximately 58% of its net sales. The explosion bonded clad metal products industry in which the Company currently operates is mature and offers limited potential for substantial growth in existing markets. The Company estimates that it currently serves approximately 35% of the market for its explosion bonded clad metal products. Demand for clad metal products has declined in recent years. There can be no assurance that the demand for clad metal products will improve in the future, and such result could have a material adverse effect on the Company's business, financial condition and results of operations.

Increasing Importance of Aerospace Manufacturing. The Company's aerospace manufacturing business was established in 1998 and accounted for approximately 42% of the Company's net sales for the fiscal year ended December 31, 1999. The aerospace manufacturing industry is largely reliant on defense industry demand and positive economic conditions in general. Fluctuations or downturns in either could have a materially adverse impact on the Company. The Company currently estimates that it services a very small percentage of the aerospace industry. While the Company believes that it will be able to increase its market share through the businesses it currently owns, there can be no assurance that its sales and marketing efforts will be successful. Failure to either increase or maintain market share could have a material adverse effect on the Company's business, financial condition and results of operations.

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Availability of Suitable Cladding Sites. The cladding process involves the detonation of large amounts of explosives. As a result, the sites where the Company performs cladding must meet certain criteria, including lack of proximity to a dense population, the specific geological characteristics of the site, and the Company's ability to comply with local noise and vibration abatement regulations in conducting the process. The process of identifying suitable sites and obtaining permits for using the sites from local government agencies can be time-consuming or costly. In addition, the Company could experience difficulty in obtaining permits because of resistance from residents in the vicinity of proposed sites. The Company currently leases its only cladding site in Dunbar, Pennsylvania. The lease for the Pennsylvania site will expire in 2005. There can be no assurance that the Company will be successful in negotiating a new lease for the Pennsylvania site on acceptable terms, or in identifying suitable additional or alternate sites should the Company fail to renew its current lease. The failure to obtain required governmental approvals or permits, or to renew the current lease on acceptable terms would have a material adverse effect on the Company's business, financial condition and results of operations.

Competition. Competition in the explosion metal working business, including both metal cladding and metal forming, and the aerospace business is, and is expected to remain, intense. The competitors in both industries include major domestic and international companies. Many of these competitors have financial, technical, marketing, sales, manufacturing, distribution and other resources significantly greater than those of the Company. In addition, many of these competitors have name recognition, established positions in the market, and long standing relationships with customers. To remain competitive, the Company will be required to continue to develop and provide technologically advanced manufacturing services, maintain quality levels, offer flexible delivery schedules, deliver finished products on a reliable basis and compete favorably on the basis of price.

The Company believes that its primary competitors for clad metal products are Nobelclad and Asahi Chemical in explosion bonded clad metal products and in clad metal products fabricated using alternative technologies, Lukens Steel, Japan Steelworks and AMETEK, Inc. in roll bonding, and Nooter

Corp., Struthers Industries, Inc., Joseph Oat Corp., and Taylor Forge in welding overlay. The Company believes that its primary competitors in the aerospace industry are Aircraft Welding and Manufacturing Company, Inc., Pressure Systems, Inc., Kaiser Electroprecision, Eagle-Picher, Custom Microwave and Alliant Techsystems Inc. The Company competes against clad metal product manufacturers and aerospace manufacturers on the basis of product quality, performance and cost. There can be no assurance that the Company will continue to compete successfully against these companies.

Availability and Pricing of Raw Materials. Although the Company generally uses standard metals and other materials in manufacturing its products, certain materials such as specific grades of carbon steel, titanium, zirconium and nickel are currently obtained from single sources or are subject to supply shortages due to general economic conditions. While the Company seeks to maintain a sufficient inventory of these materials and believes that these materials are available from other sources, there can be no assurance that the Company would be able to obtain alternative supplies, or a sufficient inventory of materials, or obtain supplies at acceptable prices without production delays, additional costs or a loss of product quality. If the Company were to lose a single-source supply or fail to obtain sufficient supply on a timely basis or obtain supplies at acceptable prices, such loss or failure would have a material adverse effect on the Company's business, financial condition and results of operations. See "Supplies."

Customer Concentration. A significant portion of the Company's net sales is derived from a relatively small number of customers. For the periods indicated, each of the following customers accounted for 10% or more of the Company's revenues: in 1997, Australian Submarine Corporation Pty. Limited (13%); in 1998, none; and in 1999, Atlantic Research Corporation (10%). Large customers also accounted for a significant portion of the Company's backlog in March 2000. The Company expects to continue to depend upon its principal customers for a significant portion of its sales, although there can be no assurance that the Company's principal customers will continue to purchase products and services from the Company at current levels, if at all. The loss of one or more major customers or a change in their buying patterns could have a material adverse effect on the Company's business, financial condition and results of operations. Historically, approximately 60% to 75% of the Company's revenues have been derived from customers in the chemical processing, power generation and petrochemical industries. As was evidenced by the operating losses the Company incurred in 1999, an economic downturn in any of these industries can have a material adverse effect on the Company's business, financial condition and results of operations.

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Leverage - Defaults on Debt. The Company has suffered losses from operations in 1999 due to reduced demand for its explosion bonded clad metal products and is in default of its debt obligations. Consequently, the Company's December 31, 1999 balance sheet reflects a net working capital deficiency that raises substantial doubt about the Company's ability to continue as a going concern. The Company expects the reduced demand for its bonded products to continue at least through the year 2000. In order to meet its financial needs during 2000, the Company must obtain some form of debt or equity financing or combination thereof, or complete a sale of assets, a merger or other transaction. The Company is actively pursuing a common stock sale through the form of a definitive stock purchase agreement with SNPE. Presently, management is attempting to raise funds to pay down its bank debt, a portion of which is currently due the earlier of May 15, 2000 or the closing date of the transaction with SNPE. However, there are no assurances that the Company will be successful in closing this transaction or, if successful, that it will be able to successfully restructure or refinance it existing debt obligations. In conjunction with attempts to secure financing, the Company may need to initiate further reductions in its workforce and other areas of costs to reduce future financial obligations. See "Management's Discussion and Analysis of Financial Condition and Results of Operations."

Possibility of New Controlling Stockholder. On January 20, 2000, the Company entered into the Agreement with SNPE. Under the terms of the Agreement, SNPE would acquire a controlling interest in the Company. SNPE, as the holder of greater than 50% of the Company's outstanding common stock, would be able to elect all of the directors of DMC standing for election at each annual stockholders' meeting and to direct corporate policy.

Dependence on Key Personnel; Need to Attract and Retain Employees. The Company's continued success depends to a large extent upon the efforts and abilities of key managerial and technical employees. The loss of services of certain of these key personnel could have a material adverse effect on the Company's business, results of operations and financial condition. There can be no assurance that the Company will be able to attract and retain such individuals on acceptable terms, if at all, and the failure to do so could have a material adverse effect on the Company's business, financial condition and results of operations.

Government Regulation; Safety. The Company's explosion metal working business is subject to extensive government regulation in the United States, including guidelines and regulations for the safe handling and transport of explosives provided by the U.S. Bureau of Tobacco and Fire Arms, the U.S. Department of Transportation set forth in the Federal Motor Carrier Safety Regulations and the Institute of Makers of Explosive Safety Library Publications. The Company must comply with licensing and regulations for the purchase, transport, manufacture and use of explosives. In addition, depending upon the types of explosives used, the detonation by-products may be subject to environmental regulation. The Company's activities are also subject to federal, state and local environmental and safety laws and regulations, including but not limited to, local noise abatement and air emissions regulations, the Comprehensive Environmental Response, Compensation and Liability Act of 1980 as amended, including the regulations issued and laws enforced by the labor and employment departments of states in which the Company conducts business, the U.S. Department of Commerce, the U.S. Environmental Protection Agency and by state and county health and safety agencies. Any failure to comply with present and future regulations could subject the Company to future liabilities. In addition, such regulations could restrict the Company's ability to expand its facilities, construct new facilities or could require the Company to incur other significant expenses in order to comply with government regulations. In particular, any failure by the Company to adequately control the discharge of its hazardous materials and wastes could subject it to future liabilities, which could be significant.

The Company's explosive metalworking operation involves the detonation of large amounts of explosives. As a result, the Company is required to use specific safety precautions under the Occupational Safety and Health Administration guidelines. These include precautions which must be taken to protect employees from shrapnel and facility deterioration as well as exposure to sound and ground vibration.

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#### EXPLOSIVE METALWORKING

The explosive metalworking business includes the use of explosives to perform metal cladding, metal forming, and shock synthesis. DMC believes that the characteristics of its high-energy metal working processes will enable the development of new applications for products in a wide variety of industries.

Metal Cladding. The principal product of metal cladding is a metal plate composed of two or more dissimilar metals, usually a corrosion resistant alloy and carbon steel, bonded together at the molecular level. High energy metal cladding is performed by detonating an explosion on the surface of an assembly of two parallel metal plates, the cladding metal and the backing metal, separated by a "standoff space". The explosive force creates an electron-sharing metallurgical bond between the two metal components. The metals used can include metals of the same type, for example steel to steel, as well as metals with substantially different densities, melting points, and/or yield strengths, such as titanium and aluminum alloys with stainless and low carbon steels; copper and aluminum alloys with kovar or stainless steel; zirconium alloys with low carbon steel and nickel alloys. DMC manufactures clad metal for uses such as the fabrication of pressure vessels, heat exchangers and transition joints for the hydrocarbon processing, chemical processing, power generation, petrochemical, pulp and paper, mining, shipbuilding and heat, ventilation and air conditioning (HVAC) industries and other industries that require metal products that can withstand exposure to corrosive materials, high temperatures and high pressures. In addition, DMC's Dynaclad( and Detaclad(R) technologies have enabled the use of metal products in new applications such as the manufacture of metal autoclaves for use in the mining industry.

The Company's clad metal products are produced on a project-by-project basis based on specifications set forth in a customer's purchase order. Upon receipt of an order for clad metal from a customer, the Company identifies sources for the specified raw materials. The Company obtains the raw materials from a variety of sources based on quality, availability, transportation costs and unit price. After the Company receives the materials they are inspected for conformity to the order specification and product quality criteria. The raw materials are then prepared for bonding at the Company's new Mount Braddock, Pennsylvania manufacturing facility. Bonding preparation includes abrasive cleaning of the mating surfaces of each plate, preparation of the assembly, metal scoring and trimming. In some cases, plates may be seam welded to create large parts from readily available standard sizes. The completed assemblies are transported to the Company's Dunbar, Pennsylvania bonding site where a blasting agent is loaded on top of the assembly and detonated in a carefully controlled environment using a remote system. The Company returns the now-bonded metal plates to the Company's Mount Braddock manufacturing facility for further processing. This processing might include heat-treating, flattening, beveling, stripping, milling, cutting and/or special surface preparation to comply with

customer specifications. The Company completes the bonding process by performing testing for final certification of the product to the customer's specifications.

Shock Synthesis. In connection with the 1996 acquisition of the Detaclad division of DuPont, DMC entered into an agreement to provide shock synthesis services associated with the manufacture of industrial diamonds. Shock synthesis is one step in a series of operations required for production of industrial grade diamond abrasives.

#### AEROSPACE MANUFACTURING

Metal Forming. The Company currently manufactures formed metal parts for the commercial aircraft, aerospace and power generation industries. Formed metal products are made from sheet metal or forgings that are subsequently formed into precise, three-dimensional shapes that are held to tight tolerances according to customers' specifications. Metal forming is accomplished through the use of traditional metal forming technologies.

Traditional forming technologies used by DMC in its aerospace manufacturing operations include spinning, machining, rolling, and hydraulic expansion. These technologies were acquired in the 1998 purchases of Spin Forge and PMP. The equipment utilized in the spinning process at Spin Forge is believed to be the largest of its kind in North America, and is capable of producing large, thin wall, close tolerance parts. Formed metal products include tactical and ballistic missile motor cases, high strength, light weight pressurant tanks utilizing specialty aerospace

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alloys and other high precision, high quality and complex parts. The industries served include space launch vehicle, defense, satellite, stationary power generation, commercial aircraft, medical and high technology.

The Company's formed metal products are produced on a project-by-project basis based on specifications set forth in a customer's purchase order. Upon receipt of an order for a formed metal product from a customer, the Company identifies sources for the specified raw materials, which typically include sheet metals composed of aluminum, titanium, inconels, monels, hastealloys, waspalloy, invar or stainless steel. The Company obtains the raw materials from a variety of sources based on quality, availability, transportation costs and unit price. Following the forming process, the Company treats the metal parts by using operations such as anodizing, heat-treating and painting. The Company completes the forming process by performing testing for final certification of the product to the customer's specifications.

Welding. The Company's capabilities for providing welding services and assemblies reside primarily in the recent acquisitions of AMK Welding and Spin Forge. Both AMK and Spin Forge provide welding and assembly services to the commercial aircraft, aerospace, power generation and defense industries. Welding services are provided on a project-by-project basis based on specifications set forth in customer's purchase orders. Upon receipt of an order for welded assemblies the Company performs welding services using customer specific welding procedures.

The welding services are performed utilizing a variety of manual and automatic welding techniques, including electron beam and gas tungsten arc welding processes. The Company has considerable expertise in vacuum controlled atmospheric purged chamber welding which is a critical capability when welding titanium, zirconium, high temperature nickel alloys and other specialty alloys. In addition to its welding capabilities, the Company also utilizes various special stress relieving and non-destructive examination processes such as mag particle and radiographic inspection in support of its welding operations.

Metal Assembly Operations. The Company's metal forming and welding operations are often performed to support the manufacture of completed assemblies and sub-assemblies required by its customers. DMC's assembly capabilities are provided on a project-by-project basis according to specifications set forth in customers' purchase orders. After receiving customer orders for completed assemblies and sub-assemblies, the Company performs fabrication services utilizing its close-tolerance machining, forming, welding, inspection and other special service capabilities.

#### STRATEGY

The Company's strategy for growth is to expand and refine its basic processes and product offerings to generate solutions to the materials needs of customers in its target markets. Key elements of the Company's strategy include:

Add New Product Lines or Customers. The Company seeks to grow its sales base by adding new product lines through the internal development of new cladding products and by adding new customers and/or programs to its Aerospace

Group through recently initiated sales and marketing programs. During 1996, the Company completed production of a new product (titanium clad plates used in the fabrication of metal autoclaves to replace autoclaves made of brick and lead. The Company has recently identified select new customers for transition joints made from clad plate and believes that it may benefit from additional focus in this marketplace. The Company is currently focusing on expanding its metal forming and machining businesses through sales and marketing efforts. The Company's future sales growth plans depend on a number of factors. See "Investment Considerations" for a discussion of certain of the risks associated with the Company's ability to achieve its planned sales growth.

Establish Global Presence. The Company seeks to establish a global sales and marketing presence in the major international markets for explosion metal working, including Europe, Australia and Korea. The Company is working to establish relationships with independent sales representatives, end users, engineering contractors and metal fabricators in these markets and has developed the capacity in its sales and marketing department to address these markets. The Company is also considering expanding its operations to include facilities located outside of the United

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States. The Company's plans to expand internationally depend on a number of factors. See "Investment Considerations" for a discussion of certain of the risks associated with the Company's ability to establish a global presence.

Take Advantage of Recent Investments in New Technology and Manufacturing Leadership. The Company seeks to take advantage of its technology leadership in the metal working business. In 1998 and 1999, the Company invested nearly \$7 million in new manufacturing equipment and technologies that Company management believes has substantially reduced the fixed costs of manufacturing clad plates. Management believes this new clad plate manufacturing facility this will provide a significant advantage to the Company in the increasingly competitive global marketplace for explosion bonded clad metal plates. The Company has a research and development program that is focused on identifying new raw materials which may be useful in high energy metal working, identifying new product offerings, and expanding the Company's production capabilities.

#### SUPPLIERS

The Company uses numerous suppliers of alloys, steels and other materials for its operations. The Company typically bears a short-term risk of alloy, steel and other component price increases, which could adversely affect the Company's gross profit margins. Although the Company will work with customers and suppliers to minimize the impact of any component shortages, component shortages have had, and are expected to have, from time to time, short-term adverse effects on the Company's business.

#### COMPETITION

Competition in the explosion metal working business and the aerospace business is, and is expected to remain, intense. The competitors in both industries include major domestic and international companies. Competitors in the explosion metal working business use alternative technologies; additionally certain of DMC's customers and suppliers who have some in-house metal working capabilities. Many of these companies have financial, technical, marketing, sales, manufacturing, distribution and other resources significantly greater than those of the Company. In addition, many of these companies have name recognition, established positions in the market, and long standing relationships with customers. To remain competitive, the Company will be required to continue to develop and provide technologically advanced manufacturing services, maintain quality levels, offer flexible delivery schedules, deliver finished products on a reliable basis and compete favorably on the basis of price.

#### CUSTOMER PROFILE AND MARKETING

The primary industries served by the Company are the chemical processing, power generation, petrochemical, commercial aerospace and marine engineering industries. The Company's metal cladding customers in these industries require metal products that can withstand exposure to corrosive materials, high temperatures and high pressures. The Company's metal forming customers in these industries require metal products that meet rigorous criteria for tolerances, weight, strength and reliability.

At any given time, certain customers may account for significant portions of the Company's business. A significant portion of the Company's net sales is derived from a relatively small number of customers. For the periods indicated, each of the following customers accounted for 10% or more of the Company's revenues: in 1997, Australian Submarine Corporation Pty. Limited (13%); in 1998, none; and in 1999, Atlantic Research Corporation (10%). Large

customers also accounted for a significant portion of the Company's backlog in March 2000. The Company expects to continue to depend upon its principal customers for a significant portion of its sales, although there can be no assurance that the Company's principal customers will continue to purchase products and services from the Company at current levels, if at all. The loss of one or more major customers or a change in their buying pattern could have a material adverse effect on the Company's business, financial condition and results of operations

The Company extends its internal selling efforts by marketing its services to potential customers through senior management, direct sales personnel, program managers and independent sales representatives. Prospective accounts in specific industries are identified through networking in the industry, cooperative relationships with

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suppliers, public relations, customer references, inquiries from technical articles and seminars and trade shows. The Company markets its products to three tiers of customers; the product end-users (e.g., operators of chemical processing plants), the engineering contractors in charge of specifying the metal parts to be used by the end-users, and the metal fabricators who manufacture the products or equipment that utilize the Company's metal products. By maintaining relationships with these parties and educating them as to the technical benefits of DMC's high-energy metal worked products, the Company endeavors to have its products specified as early as possible in the design process.

#### BACKLOG

The Company's backlog was approximately \$11.8 million at December 31, 1999 compared with approximately \$15.8 million and \$12.7 million at December 31, 1998 and 1997, respectively. Backlog consists of firm purchase orders and commitments that the Company expects to fill within the next 12 months. The Company expects most of the backlog at December 31, 1999 to be filled during 2000. However, since orders may be rescheduled or canceled and a significant portion of the Company's net sales is derived from a small number of customers, backlog is not necessarily indicative of future sales levels.

#### EMPLOYEES

The Company employs approximately 170 full-time employees as of March 15, 1999, the majority of whom are engaged in manufacturing operations. The Company believes that its relations with its employees are good.

#### PROTECTION OF PROPRIETARY INFORMATION

The Company holds 11 United States patents related to the business of explosion metal working and metallic processes and also owns certain registered trademarks, including Detaclad(R), Detacouple(R), Dynalock(R) and EFTEK(R). The Company's current patents expire on various dates through 2012; however, the Company does not believe that such patents are material to its business and the expiration of any single patent is not expected to have a material adverse effect on the Company or its operations.

#### ITEM 2. PROPERTIES

The Company's principal manufacturing site, which is owned by the Company, is located in Mount Braddock, Pennsylvania. The Company also leases property in Dunbar, Pennsylvania that serves as an explosion site. The lease for the Dunbar, Pennsylvania property will expire in December 2005. The Company is in the process of obtaining a 25 year extension of the lease. The Company also leases office space in Lafayette, Colorado under a lease that expires in February 2001. The Company owns the land and buildings housing the operations of AMK in South Windsor, Connecticut. The Company leases the land and building occupied by its Spin Forge operations in El Segundo, California. The lease expires in January 2002, and the Company holds an option to purchase the land and building housing the Spin Forge operations through January 2002. Both the lease and option may be extended under certain conditions. The Company also leases the land and building occupied by its PMP operations in Fort Collins, Colorado. The lease expires in December 2003, and the Company has an option to renew the lease for an additional five-year term. The Company also holds an option to purchase the land and building housing the PMP operations through December 2000, after which time the Company holds a first right of offer to purchase the land and building through December 2008. The Company believes that its current facilities are adequate for its existing operations and are in good condition. See "Investment Considerations" for a discussion of certain of the risks associated with the Company's ability to renew the leases for its current manufacturing sites and to identify and establish new manufacturing sites.

#### ITEM 3. LEGAL PROCEEDINGS

On October 15, 1999, the Company was named as a third party defendant in a civil action brought in the United States District Court, District of Wyoming. The additional parties to the action are the plaintiff, The Industrial Company of Wyoming, Inc. ("TIC"), and the defendant and third party plaintiff, Process Partners, Inc., d/b/a International Alliance Group ("IAG"). As stated in the Complaint, IAG entered into a contract with Mark Steel

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Corporation ("Mark Steel") under which Mark Steel was obligated to supply a Disengager/Stripper unit (the "Unit") to IAG in connection with certain work IAG was performing at a Wyoming oil refinery. Mark Steel in turn entered into a contract with the Company to supply a head for the Unit. The Company entered into a contract with Trinity Industries, Inc. ("Trinity") to form the head for the Unit. IAG claims that the Company breached its contract with Mark Steel by failing to supply the head for the Unit on a timely basis.

In the lawsuit, TIC's damages claims against IAG total approximately \$700,000. IAG has filed an answer which denies responsibility for such damages and has asserted claims against the Company for breach of contract, breach of the implied warranty of workmanlike performance and/or negligence, including consequential damages. IAG asserts that, to the extent that IAG is liable for damages sought by TIC, the Company is responsible for some of such damages. To date, IAG has not asserted a specific dollar amount of the damages it seeks to recover from the Company. The Company has filed an answer which denies IAG's claims and has asserted a fourth-party complaint against Trinity for breach of contract. Pursuant to these claims, the Company asserts that, if the Company is responsible for damages to IAG, Trinity is responsible for some or all of such damages. Trinity has denied responsibility for such damages.

At this time, the parties are engaged in discovery with regard to the above claims. A jury trial is scheduled for August 2000.

#### ITEM 4. SUBMISSION OF MATTERS TO A VOTE OF SECURITY HOLDERS

No matters were submitted to a vote by security holders during the fourth quarter of the fiscal year ended December 31, 1999.

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#### PART II

#### ITEM 5. MARKET FOR REGISTRANT'S COMMON EQUITY AND RELATED STOCKHOLDER MATTERS

The Common Stock of the Company was publicly traded on The Nasdaq Stock Market (National Market) under the symbol "BOOM" from January 3, 1997 through February 3, 2000. On February 4, 2000, the Company transferred to Nasdaq's SmallCap Market as a result of the Company's inability to maintain the \$5 million minimum market value of public float required by the Nasdaq National Market. The following table sets forth quarterly high and low bid quotations for the Common Stock during the Company's last two fiscal years, as reported by Nasdaq. The quotations reflect inter-dealer prices, without retail mark-up, mark-down or commission, and may not represent actual transactions.

1998	HIGH	LOW
First Quarter Second Quarter Third Quarter Fourth Quarter	\$ 10 1/2 \$ 9 5/8 \$ 9 \$ 6	\$ 7 7/8 \$ 7 7/8 \$ 5 1/4 \$ 3 9/16
1999		
First Quarter Second Quarter Third Quarter Fourth Quarter	\$ 6 7/32 \$ 5 \$ 4 1/8 \$ 1 7/8	\$ 3 1/4 \$ 3 \$ 1 5/16 \$ 27/32

As of March 15, 2000 there were approximately 318 holders of record of the Common Stock.

The Company has never declared or paid dividends on its Common Stock. The Company currently intends to retain any future earnings to finance the

ITEM 6. SELECTED FINANCIAL DATA

The selected financial data set forth below has been derived from the financial statements of the Company. <TABLE> <CAPTION>

	Year Ended December 31,				
1995	1999	1998	1997	1996	
<s> <c></c></s>	<c></c>	<c></c>	<c></c>	<c></c>	
STATEMENT OF INCOME Net sales \$19,521,133 Cost of products sold		\$ 38,212,051 30,343,637			
15,281,973					
Gross profit 4,239,160	3,712,002	7,868,414	7,660,417	5,978,134	
Costs and expenses 3,133,640	6,608,895	5,332,458	4,370,091	3,302,602	
Income from operations 1,105,520		2,535,956			
Other income (expense) (43,181)	(975,215)	(263,200)	(61,413)	(92,878)	
Income before income tax provision	(3,872,108)	2,272,756	3,228,913	2,582,654	
1,062,339 Income tax (provision) benefit (391,145)	1,154,000	(887,000)	(1,221,000)	(959,000)	
Net income \$ 671,194		\$ 1,385,756	\$ 2,007,913 ======	\$ 1,623,654 ======	
Net income per share: Basic \$0.27	\$(0.96)	\$0.50	\$0.75	\$0.64	
Diluted \$0.26 Weighted average number of shares outstanding:	\$(0.96)	\$0.49	\$0.70	\$0.59	
Basic 2,496,487	2,822,184	2,770,139	2,681,943	2,522,305	
Diluted 2,547,797	2,822,184	2,852,547	2,875,703	2,741,868	
FINANCIAL POSITION Current assets \$ 7,813,704	\$ 8,898,184	\$ 11,145,995	\$ 9,809,503	\$11,653,968	
Total assets	30,087,318	33,201,578	14,405,809	16,485,240	
10,040,668 Current liabilities	19,921,074	6,069,050	3,455,700	4,111,784	
3,350,039 Non-current liabilities	136,261	14,503,617	90,632	4,147,696	
184,460 Stockholders' equity 6,506,169 					

 10,029,983 | 12,628,911 | 10,859,477 | 8,225,760 |ITEM 7. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

The Company has suffered losses from operations in 1999 and is in default of its debt obligations. Consequently the Company's December 31, 1999 balance sheet reflects a net working capital deficiency that raises substantial doubt about the Company's ability to continue as a going concern. In order to meet its financial needs during 2000, the Company must obtain some form of debt or equity financing or combination thereof, or complete a sale of assets, a merger or other transaction. Presently, management is attempting to raise funds to pay down its bank debt. The overdue principal payments totaling approximately \$1,467,000 are currently due on the earlier of May 15, 2000 or the closing of the transaction contemplated by the Stock Purchase Agreement with SNPE, Inc., discussed below under the heading "Liquidity and Capital Resources." The Company is actively pursuing a common stock sale through the form of a definitive stock purchase agreement. However, there are no assurances that the Company will be successful in its fund raising efforts or, if successful, that it will be able to successfully restructure or refinance its existing debt obligations. In conjunction with attempts to secure financing, the Company may need to initiate further reductions in its workforce and other areas of costs to reduce future financial obligations.

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#### GENERAL

Dynamic Materials Corporation ("DMC" or the "Company") is a worldwide leader in explosive metalworking and, through its new Aerospace Group, is involved in a variety of metal forming, machining, welding, and assembly activities. The explosive metalworking business includes the use of explosives to perform metallurgical bonding, or "metal cladding" and shock synthesis of synthetic diamonds. The Company performs metal cladding using its proprietary Dynaclad( and Detaclad(R) technologies. The Company's revenues from its explosive metalworking businesses, as a proportion of total Company revenues, have declined as a result a significant slowdown in global market demand for explosion bonded clad metal plate and the 1998 acquisitions of AMK Welding, Spin Forge and Precision Machined Products. The Company's Aerospace Group was formed from these three acquisitions and accounted for 22% and 42% of the Company's 1998 revenues and 1999 revenues, respectively.

Explosive Metalworking. Clad metal products are used in manufacturing processes or environments that involve highly corrosive chemicals, high temperatures and/or high pressure conditions. For example, the Company fabricates clad metal tube sheets for heat exchangers. Heat exchangers are used in a variety of high temperature, high pressure, highly corrosive chemical processes, such as processing crude oil in the petrochemical industry and processing chemicals used in the manufacture of synthetic fibers. In addition, the Company has produced titanium clad plates used in the fabrication of metal autoclaves to replace autoclaves made of brick and lead for two customers in the mining industry. The Company believes that its clad metal products are an economical, high-performance alternative to the use of sol id corrosion-resistant alloys. In addition to clad metal products, the explosive metalworking business includes shock synthesis of synthetic diamonds.

Aerospace Manufacturing. Formed metal products are made from sheet metal and forgings that are subsequently formed into precise, three-dimensional shapes that are held to tight tolerances. Metal forming is accomplished through the use of traditional forming technologies, including spinning, machining, rolling and hydraulic expansion. DMC also performs welding services utilizing a variety of manual and automatic welding techniques that include electron beam and gas tungsten arc welding processes. The Company's forming and welding operations are often performed to support the manufacture of completed assemblies and sub-assemblies required by its customers. Fabrication and assembly services are performed utilizing the Company's close-tolerance machining, forming, welding, inspection and other special service capabilities. The Company's forming, machining, welding and assembly operations serve a variety of product applications in the commercial aircraft, aerospace, defense and power generation industries. Product applications include tactical missile motor cases, titanium pressure tanks for launch vehicles, and complex, high precision component parts for satellites.

The Company completed three separate business acquisitions during 1998. On January 5, 1998, the Company acquired certain assets of AMK Welding, Inc. (AMK). AMK supplies commercial aircraft and aerospace-related automatic and manual, gas tungsten and arc welding services. On March 18, 1998, the Company completed the acquisition of certain assets of Spin Forge, LLC (Spin Forge). The Company's management believes Spin Forge is one of the country's leading manufacturers of tactical missile motor cases and titanium pressure vessels for the commercial aerospace and defense industries. On December 1, 1998, the Company acquired substantially all of the assets of Precision Machined Products, Inc. ("PMP"). PMP is a contract machining shop specializing in high-precision, high-quality, complex machined parts used in the aerospace, satellite and high technology industries.

On January 8, 1999, the Board of Directors of DMC declared a dividend of one preferred share purchase right (a "Right") for each outstanding share of common stock. The dividend was paid on January 15, 1999, the rights record date, to the stockholders of record on that date. Each Right entitles the registered holder to purchase from DMC one one-hundredth of a share of Series A Junior Participating Preferred Stock, par value \$.05 per share, of DMC at a purchase price of \$22.50, subject to adjustment.

On June 23, 1999, the Company announced that it had entered into an asset sale agreement to sell certain assets of its Explosive Metalworking Group to AMETEK, Inc. (AMETEK) for an approximate purchase price of \$17 million. Company management believed that the sale of DMC's explosive metalworking business would enable the Company to eliminate the majority of its outstanding debt, thus strengthening the Company's balance sheet and

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enabling the Company to focus its business strategy on consolidating suppliers in the aerospace industry through the acquisition of complementary businesses. The closing of the transaction was expected to occur during the latter part of 1999, pending the satisfaction of certain conditions. However, in a letter dated October 20, 1999, AMETEK notified the Company that it was terminating the Asset Purchase Agreement between the two companies. The Company does not believe that AMETEK had a legal basis for terminating the Agreement and is evaluating its course of action relating to such termination.

Due largely to the operating loss the Company incurred during 1999, the Company violated certain financial covenants under its debt agreements. Once it became apparent that AMETEK might terminate the Asset Purchase Agreement and that financial covenant violations under its debt agreements would continue, the Company began to evaluate various business strategies and financing alternatives in connection with the need to restructure its debt agreements and/or  $% \left( 1\right) =\left( 1\right) \left( 1\right) +\left( 1\right) \left( 1\right) \left( 1\right) +\left( 1\right) \left( 1\right) \left($ re-capitalize the Company's balance sheet. These efforts culminated in the Company entering into a Stock Purchase Agreement (the "Agreement") with SNPE, Inc. ("SNPE") that was signed on January 20, 2000. Under the Agreement, SNPE would make a \$5.8 million cash payment to the Company in exchange for 2,109,091 shares of the Company's common stock at a price of \$2.75 per share and would lend the Company an additional \$1.2 million under a convertible subordinated note that carries a 5% interest rate, is due five years from date of issuance and is convertible into common stock of the Company at a conversion price of \$6.00 per share. SNPE currently owns 14.3% of the Company's outstanding common stock and would acquire a controlling interest in the Company as a result of the proposed transaction. The proposed transaction is subject to approval by the Company's stockholders and certain regulatory approvals. Company management believes that the necessary stockholder and regulatory approvals will be received and expects to close the transaction in the second quarter of 2000.

In 1999, the Company experienced significant operating losses as a result of a significant slowdown in global market demand for explosion bonded clad metal plate and non-recurring charges associated with plant closing costs, new facility start-up costs, asset impairment write-downs and expenses incurred in connection with efforts to sell the Explosive Metalworking Group. The Company expects the reduced demand for these products to continue at least through 2000. The Company also experienced, and expects to continue to experience, quarterly fluctuations in operating results caused by various factors, including the timing and size of orders from major customers, customer inventory levels, shifts in product mix, the occurrence of acquisition and divestiture-related costs, and general economic conditions. The Company typically does not obtain long-term volume purchase contracts from its customers. Quarterly sales and operating results therefore depend on the volume and timing of backlog as well as bookings received during the quarter. A significant portion of the Company's operating expenses is fixed, and planned expenditures are based primarily on sales forecasts and product development programs. If sales do not meet the Company's expectations in any given period, the adverse impact on operating results may be magnified by the Company's inability to adjust operating expenses sufficiently or quickly enough to compensate for such a shortfall. In addition, the Company uses numerous suppliers of alloys, steels and other materials for its operations. The Company typically bears a short-term risk of alloy, steel and other component price increases, which could adversely affect the Company's gross profit margins. Although the Company will work with customers and suppliers to minimize the impact of any component shortages, component shortages have had, and are expected from time to time to have, short-term adverse effects on the Company's business. Results of operations in any period should not be considered indicative of the results to be expected for any future period. Fluctuations in operating results may also result in fluctuations in the price of the Company's common stock.

YEAR ENDED DECEMBER 31, 1999 COMPARED TO YEAR ENDED DECEMBER 31, 1998

NET SALES. Net sales for 1999 decreased 23.8% to \$29,131,289 from \$38,212,051 in

1998. The Company's new Aerospace Group, which was formed in 1998 as a result of the acquisitions of AMK, Spin Forge and PMP, contributed \$12,116,650 to 1999 sales (41.6% of total sales) sales versus sales of \$8,484,778 in 1998 (22.2% of total sales). This 42.8% increase in Aerospace Group sales is largely due to the December 1, 1998 acquisition of PMP whose results are included in Aerospace Group sales for all of 1999 but only one month of 1998. The increase in Aerospace Group sales was more than offset by a \$12,712,634 decline in sales by the Company's Explosion Metalworking Group. Sales by this Group, whose operations include explosion bonding of clad metal and shock synthesis of synthetic diamonds,

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decreased 42.8% from \$29,727,273 in 1998 (77.8% of total sales) to \$17,014,639 in 1999 (58.4% of total sales). The large decrease in Explosive Metalworking Group sales reflects a significant slowdown in global market demand for explosion bonded clad metal plate that is expected to continue for the year 2000.

GROSS PROFIT. As a result of the sharp decline in the Company's net sales, gross profit for 1999 decreased by 52.6% to \$3,712,002 from \$7,839,451 in 1998. The Company's gross profit margin for 1999 was 12.7%, a 38.0% decline from the gross profit margin of 20.5% in 1998. Gross profit margin for the Company's Explosion Metalworking Group decreased from 18.1% in 1998 to 4.4% in 1999, while the 1999 gross profit margin for the Aerospace Group decreased to 24.5% from 29.2% in 1998. The large decrease in the gross profit margin for the Explosive Metalworking Group is principally due to unfavorable fixed manufacturing overhead cost variances associated with the sharp declines in production and sales of clad plates. Fixed manufacturing overhead costs for the Explosive Metalworking Group have been significantly reduced through the July 1999 closing of the Group's Colorado manufacturing facility and consolidation of all of the Group's manufacturing activities in its new Mount Braddock, Pennsylvania plant. The decline in the gross margin rate for the Aerospace Group reflects a decrease in year-to-year sales at Spin Forge and related unfavorable absorption of fixed manufacturing overhead expenses into cost of products sold.

GENERAL AND ADMINISTRATIVE. General and administrative expenses increased by \$273,457, or 8.4%, to \$3,536,450 in 1999 from \$3,262,993 in 1998. This increase includes a \$556,108 increase in direct Aerospace Group general and administrative expenses. The increase in direct general and administrative expenses of the Aerospace Group relates to the timing of the 1998 acquisitions of AMK, Spin Forge and PMP that were completed on January 5, March 18 and December 1, 1998, respectively. As a percentage of net sales, general and administrative expenses increased from 8.5% in 1998 to 12.1% in 1999. This increased percentage is largely attributable to the significant decrease in sales by the Explosive Metalworking Group.

SELLING EXPENSE. Selling expenses decreased by 23.0% to \$1,424,774 in 1999 from \$1,850,973 in 1998. This decrease reflects lower expense levels in a number of categories, including compensation and benefits, advertising and promotion, reserves for bad debts and travel and entertainment expenses. Compensation and benefit expense decreases are associated with reduced staffing levels in response to the decline in demand for explosion bonded clad metal plate. However, due to the 23.8% decrease in 1999 sales, selling expenses as a percentage of net sales increased slightly from 4.8% in 1998 to 4.9% in 1999.

START-UP COSTS. In the third quarter of 1998, the Company began to separately report the start-up costs associated with the construction of a new facility in Pennsylvania for the manufacture of clad metal plates. Start-up costs increased from \$189,529 in 1998 to \$334,372 in 1999. These start-up costs included salaries, benefits and travel expenses for Company employees assigned to this project, field office expenses and other operating expenses directly associated with this construction project. The new facility commenced operations in August 1999 at which time all operating costs associated with this new facility began to be recorded as manufacturing overhead that is included in the computation of cost of products sold.

PLANT CLOSING COSTS. On April 23, 1999, the Company announced that it would be closing its Louisville, Colorado-based explosion bonded clad metal plate manufacturing facility in the third quarter of 1999 and consolidating all of its Explosive Metalworking Group operations into the new Pennsylvania-based clad metal plate manufacturing facility. For the year ended December 31, 1999, the Company recorded non-recurring charges of \$812,197 related to costs associated with this plant closing. Plant closing costs include severance pay to terminated employees, outplacement service fees and certain expenses incurred in connection with final plant shutdown, clean-up and site reclamation work subsequent to the discontinuation of manufacturing activities at this facility in July.

IMPAIRMENT OF LONG-LIVED ASSETS. In connection with the plant closing discussed above, the Company identified certain long-lived assets associated with its Colorado manufacturing operations that were to be abandoned and that had

The Company also identified certain inventory that was determined to have little value as a result of the plant closing. This inventory, which totaled approximately \$108,000, was consequently written off in 1999 as a charge to cost of products sold.

COSTS RELATED TO ATTEMPTED ASSET DISPOSITION. On June 23, 1999, the Company announced that it had entered into an agreement to sell certain assets relating to its Explosive Metalworking Group to AMETEK for approximately \$17 million. However, on October 20, 1999, AMETEK notified the Company that it was terminating the Asset Purchase Agreement. In connection with the Company's efforts during 1999 to sell its Explosive Metalworking Group, the Company recorded non-recurring expenses of \$322,098. These expenses related principally to investment banking, legal and other third party fees associated with the terminated AMETEK transaction.

INCOME (LOSS) FROM OPERATIONS. The Company reported a \$2,896,893 loss from operations in 1999 compared to income from operations of \$2,535,956 in 1998. The 1999 operating loss is a result of the 23.8% decrease in net sales discussed above and non-recurring charges in the aggregate amount of \$1,647,671 associated with plant closing costs, new facility start-up costs, asset impairment write-downs and expenses incurred in connection with efforts to sell the Explosive Metalworking Group. The Company's Aerospace Group reported income from operations of \$862,323 in 1999 as compared to \$1,283,338 in 1998; with this decrease being largely attributable to unfavorable product mix changes that resulted decreased gross margin levels. The Explosive Metalworking Group reported a loss from operations of \$3,437,118 in 1999, including \$1,325,573 of non-recurring expenses associated with new facility start-up costs, plant closing costs and asset impairment write-downs, as compared to income from operations of \$1,252,618 in 1998. Non-recurring corporate costs in the amount of \$322,098 that were incurred in connection with the attempted sale of the Explosive Metalworking Group were not allocated to either of the Company's two business segments in computing the above business segment income (loss) from operations amounts for 1999.

INTEREST EXPENSE. Interest expense increased by 356% to \$1,009,911 in 1999 from \$283,706 in 1998. This large increase is attributable to borrowings under the Company's revolving line of credit with the Company's bank that were required to finance the 1998 acquisitions of AMK, Spin Forge and PMP and that were outstanding for a full year in 1999 and to interest expense under the Company's industrial development revenue bonds that were used to finance the new clad metal plate manufacturing facility in Pennsylvania. Interest expense on the bonds was capitalized during the construction period, which ended on August 1, 1999, and expensed thereafter as the facility became operational.

INCOME TAX PROVISION. Due to losses before income taxes and the ability to carry-back the major portion of these losses to prior years in which the Company generated taxable income, the Company recorded an income tax benefit of \$1,154,000 in 1999 as compared to a tax provision of \$887,000 in 1998. The effective tax rates for recording the 1999 tax benefit and the 1998 tax provision were 29.8% and 39.0%, respectively. The 1999 tax loss exceeded the amount of Federal tax that can be carried back to the 1997 and 1998 tax years and the Company did not recognize a tax benefit with respect to the portion of the 1999 tax loss that can be carried forward. Additionally, the 1999 tax loss cannot be carried back for state tax purposes. As a result of the foregoing factors, the effective tax benefit rate for 1999 was significantly lower than the Company's effective tax rate for 1998.

NET INCOME (LOSS). The Company recorded a net loss of \$2,718,108 in 1999 as compared to net income of \$1,385,756 in 1998. The significant decrease in net earnings was primarily attributable to decreased gross profit from the Company's explosion metalworking group, non-recurring expenses in the aggregate amount of \$1,647,671 associated with plant closing costs, new facility start-up costs, asset impairment write-downs and expenses incurred in connection with efforts to sell the Explosive Metalworking Group and increased interest expense.

YEAR ENDED DECEMBER 31, 1998 COMPARED TO YEAR ENDED DECEMBER 31, 1997

NET SALES. Net sales for 1998 increased 19.0% to \$38,212,051 from \$32,119,585 in 1997. The Company's new aerospace group, which was formed in 1998 as a result of the acquisitions of AMK, Spin Forge and PMP, contributed \$8,484,778 to 1998 sales and thus accounted for the entire sales increase. Sales by the Company's explosion metalworking group, which includes explosion bonding of clad metal, explosively formed metal products and shock

synthesis of synthetic diamonds, decreased 7.5% from \$32,119,585 in 1997 to \$29,727,273 in 1998. This decrease reflects a decrease in sales of explosively formed products to \$2,097,425 in 1998 from \$3,832,209 in 1997 due to a significant reduction in orders from a customer that accounts for a majority of such sales. As a result of this customer no longer ordering explosively formed parts from the Company, the Company expects sales of explosively formed products to be less than \$300,000 in 1999.

GROSS PROFIT. As a result of the Company's increase in net sales, gross profit for 1998 increased by 3.3% to \$7,839,451 from \$7,592,388 in 1997. The Company's gross profit margin for 1998 was 20.5%, a 13.1% decline from the gross profit margin of 23.6% in 1997. Gross profit margin for the Company's explosion metalworking group decreased from 23.6% in 1997 to 18.1% in 1998, while the 1998 gross profit margin for the new aerospace group was 29.2%. The large decrease in the gross profit margin for the explosion metalworking group is principally due to proportionately lower sales of explosively formed products that carry significantly higher margins than sales of clad metal plates. As discussed above, a large explosion forming customer no longer orders product from the Company and 1999 sales of explosively formed products are expected to be less than \$300,000.

GENERAL AND ADMINISTRATIVE. General and administrative expenses increased by \$924,638, or 39.5%, to \$3,262,993 in 1998 from \$2,338,355 in 1997. The largest portion of this increase relates to \$553,618 of new general and administrative expenses associated with the operations of AMK, Spin Forge and PMP which were acquired on January 5, 1998, March 18, 1998 and December 1, 1998, respectively. Expenses in 1998 also include \$262,524 of non-recurring expenses relating to the departure of the Company's former president and chief executive officer in the third quarter of 1998. General and administrative expenses are expected to increase in 1999 to support a full year of operations for the three aerospace group acquisitions and other strategic business initiatives. After adjustment for non-recurring expenses related to the departure of the Company's former CEO, general and administrative expenses as a percentage of net sales increased from 7.3% in 1997 to 7.9% in 1998.

SELLING EXPENSE. Selling expenses decreased by 5.7% to \$1,850,973 in 1998 from \$1,963,707 in 1997. This decrease reflects lower expense levels in a number of categories, including compensation and benefits, advertising and promotion, and consulting. Decreases in these categories were partially offset by an increase in the provision for bad debts. The Company's allowance for doubtful accounts increased from \$150,000 as of December 31, 1997 to \$225,000 as of December 31, 1998 due to a specific provision in the amount of \$137,698 for an outstanding receivable from a customer that was experiencing significant financial difficulty. The customer filed for bankruptcy in 1999 and the Company was required to record a write-off for the full amount of the receivable during 1999 since liquidation proceeds from the bankruptcy proceeding were inadequate to satisfy any obligations to unsecured creditors. Selling expenses as a percentage of net sales decreased from 6.1% in 1997 to 4.8% in 1998.

START-UP COSTS. In the third quarter of 1998, the Company began to separately report the start-up costs associated with the construction of a new facility in Pennsylvania for the manufacture of clad metal plates. Start-up costs for 1998 totaled \$189,529 and include salaries, benefits and travel expenses for Company employees assigned to this project, field office expenses and other operating expenses directly associated with this project. The Company will continue to incur and separately report start-up costs in 1999 until the new facility commences operations during the last half of 1999.

INCOME FROM OPERATIONS. Income from operations decreased by 22.9% to \$2,535,956 in 1998 from \$3,290,326 in 1997. This decrease is a direct result of decreased sales and gross profits from the Company's explosion metalworking group, non-recurring expenses in the amount of \$262,524 relating to the departure of the Company's former president and chief executive officer, and \$189,529 in start-up costs discussed above. Income from operations in 1998 for the Company's explosion metalworking group and aerospace group was \$1,252,618 and \$1,283,338, respectively, versus 1997 income from operations of \$3,290,326 that was generated entirely by the explosion metalworking group.

INTEREST EXPENSE. Net interest expense increased more than threefold to \$272,121 in 1998 from \$78,590 in 1997. This increase is due to borrowings under the Company's revolving line of credit with KeyBank of Colorado that were required to finance the AMK, Spin Forge and PMP acquisitions. Interest expense is expected to increase in 1999 as a result of revolving credit loans used to finance the PMP acquisition being outstanding for the full year and the initial recording of interest expense on the industrial development revenue bond financing for the new Pennsylvania

manufacturing facility. Interest on the industrial development revenue bonds is being capitalized during the construction period and will not be expensed until the new facility becomes operational during the second half of 1999.

INCOME TAX PROVISION. The Company's income tax provision decreased by 27.4% to \$887,000 in 1998 from \$1,221,000 in 1997, and follows the decrease in income from operations and income before income taxes. The effective tax rate was 39.0% in 1998 and 37.8% in 1997.

NET INCOME. Net income decreased by 31.0% to \$1,385,756 in 1998 from \$2,007,913 in 1997 and, as a percentage of net sales, was 3.6% in 1998 compared to 6.3% in 1997. This decrease was primarily attributable to decreased gross profit from the Company's explosion metalworking group and increased general and administrative expenses.

#### LIOUIDITY AND CAPITAL RESOURCES

Historically, the Company has obtained most of its operational financing from a combination of operating activities and an asset-backed revolving credit facility. Due primarily to the operating loss the Company incurred during 1999, the Company violated certain financial covenants under both its revolving credit facility and the reimbursement agreement related to the letter of credit supporting payment of principal and interest under the Company's industrial revenue development bonds (the "Bonds"), used to finance the construction of its manufacturing facilities in Pennsylvania. The Company has entered into an agreement with its bank under which (i) certain principal payments due September 30, 1999, December 31, 1999 and March 31, 2000 totaling approximately \$1,467,000 have been deferred until the earlier of May 15, 2000 or the closing date of the transaction with SNPE, Inc. described below; (ii) covenant defaults under both the revolving credit facility and reimbursement agreement are waived until May 15, 2000; (iii) interest rates on the revolving credit facility have been increased to prime plus 1% on the acquisition and working capital lines and prime plus 2.25% on the accommodation line; and (iv) maximum borrowings permitted under the working capital line have been decreased to from \$6 million to \$5 million. The working capital line expires by its terms on November 30, 2000.

As of December 31, 1999, borrowings outstanding under the \$13 million revolving credit line totaled \$5.7 million on the acquisition line, \$2.3 million on the accommodation line and \$2.1 million on the working capital line, and borrowings outstanding on the Bonds totaled approximately \$6.7 million. In January of 2000, the Company used proceeds from the sale of its Louisville, Colorado manufacturing facility to pay the acquisition line down to \$4.93 million. Borrowings under the accommodation line remained at \$2.3 million and borrowings under the working capital line increased to \$2.55 million as of March 15, 2000. The Company expects working capital borrowings to remain in the \$2.0 to \$3.0 million range until such time that the Company is able to close the proposed transaction with SNPE, Inc. Since the current bank deferral and waiver extends only through May 15, 2000 and certain financial covenant violations are likely to continue beyond this date, all of the foregoing debt has been classified as a current liability in the Company's December 31, 1999 financial statements.

On January 20, 2000, the Company entered into the Agreement with SNPE under which SNPE would acquire 2,109,091 shares of the Company's common stock for a \$5.8 million cash payment and would lend the Company an additional \$1.2 million pursuant to a convertible subordinated note due five years from the issue date. Completion of the transaction is subject to certain regulatory approvals and approval by the stockholders of the Company at a special meeting expected to occur in the second quarter of 2000. SNPE currently owns 14.3% of the Company's common stock and would acquire a controlling interest in the Company as a result of this transaction. The Company expects to complete the transaction in the second quarter of 2000. In anticipation of closing the SNPE transaction, the Company is in current discussions with its bank to amend both the revolving credit facility and reimbursement agreement with the bank. Amendment to both agreements would contain new financial covenants that reflect the Company's current financial position and projected results for the year 2000 and 2001. The Company expects the amended revolving credit facility to have a term of twelve to eighteen months and consist of a working capital component and a term component with fixed quarterly principal payments. The current maturity schedule for the Bonds is expected to remain unchanged. There can be no assurance that the waivers and deferrals currently in effect will be extended, that the

Company will be successful in closing the transaction with SNPE, or that it will be able to successfully restructure or refinance its existing debt obligations.

The Company believes that its cash flow from operations and funds the Company expects to be available under its revolving credit facility will be sufficient to fund working capital and capital expenditure requirements of its current operations at least until the SNPE transaction is completed in the second quarter of 2000. If the bank were to refuse to amend the agreement as described above, or to make further funds available to the Company as permitted under that agreement, the Company's ability to meet its cash requirements would be adversely affected.

Assuming that the proposed SNPE transaction closes as expected, the Company expects to utilize the \$7.0 million cash infusion to repay bank debt. finance working capital requirements and make selective capital investments. Company management believes that this cash infusion would enable the Company to restructure its current credit facility and financial covenants relating to its bank credit agreement and the bonds to ensure compliance with underlying covenants or obtain replacement financing. Additionally, the Company believes that proceeds from this contemplated equity sale, cash flow from its operations and funds expected to be available under a restructured or new credit facility will be sufficient to fund working capital and capital expenditure requirements of its current business operations for the foreseeable future. However, if this contemplated equity sale transaction does not close and the Company is unsuccessful in restructuring its currently outstanding debt or obtaining replacement financing, the Company may be required to liquidate certain assets outside of the normal course of business which could result in a loss on the disposition of those assets. The financial statements do not include any adjustments relating to the recoverability and classification of asset carrying amounts or the amount and classification of liabilities that might result should the Company be unable to continue as a going concern.

#### YEAR 2000 COMPLIANCE

The Year 2000 issue is the result of many computer programs being written such that they will malfunction when reading a year of "00." This problem could cause system failure or miscalculations causing disruptions of business processes. During the latter part of 1998 and throughout 1999, the Company pursued a two-prong approach to the Year 2000 issue. The first prong involved an internal evaluation of the Company's computer systems. The second prong of the Company's approach involved an integrated process of working with suppliers and customers to ensure that the flow of goods, services or payments would not be interrupted because of Year 2000 issues. Tests performed by the Company indicated that the Company's computer hardware and software systems were Year 2000 compliant, and the Company did not encounter any problems during the transition to the year 2000. Additionally, the Company did not experience any disruption in the flow of goods, services or payments as a result of Year 2000 problems encountered by suppliers and customers. Finally, the Company did not incur any material 2000 costs because Company employees performed all Year 2000 compliance work.

#### FORWARD-LOOKING STATEMENTS

Statements which are not historical facts contained in this report are forward-looking statements that involve risks and uncertainties that could cause actual results to differ materially from projected results. Factors that could cause actual results to differ materially include, but are not limited to the following: the ability to obtain new contracts at attractive prices; the size and timing of customer orders; fluctuations in customer demand; competitive factors; the timely completion of contracts; whether and when the contemplated transaction with SNPE is completed; any actions which may be taken by SNPE as the controlling shareholder of the Company with respect to the Company and its businesses; the ability of the Company to successfully restructure or refinance its existing debt obligations; the ability of the Company to continue to obtain payment deferrals and covenant waivers from its lenders; the timing and size of expenditures; the timely receipt of government approvals and permits; the adequacy of local labor supplies at the Company's facilities; the availability and cost of funds; and general economic conditions, both domestically and abroad. Readers are cautioned not to place undue reliance on these forward-looking statements, which reflect management's analysis only as of the date hereof. The Company undertakes no obligation to publicly release the results of any revision to these forward-looking statements which may be made to reflect events or circumstances after the date hereof or to reflect the occurrence of unanticipated events.

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#### ITEM 7A QUANTITATIVE AND QUALITATIVE DISCLOSURE ABOUT MARKET RISK

obligations. Since most of the Company's obligations carry variable interest rates, there is no material difference between the book value and the fair value of those obligations.

	As of	December 31, 1999
Line of credit - variable rate Weighted average interest rate	\$	10,100,000 8.94%
<pre>Industrial development revenue   Bonds - variable rate   Interest rate</pre>	\$	6,685,000 5.70%
	As of	December 31,
Fixed rate Interest rate	\$	5,742 8.37%
Line of credit - variable rate Weighted average interest rate	\$	8,600,000 6.78%
<pre>Industrial development revenue   Bonds - variable rate   Interest rate</pre>	\$	6,850,000 3.10%

The table below presents principal cash flows and related weighted-average interest rates by expected maturity dates for the Company's debt obligations.

<TABLE>
<CAPTION>

As of December 31, 1998

Total	2000	2001	2002	2003	2004 and thereafter	
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Line of credit	\$ 5,034,546	\$1,956,364	\$1,036,364	\$1,036,364	\$1,036,362	
\$10,100,000						
Weighted average interest rate	8.37%	8.37%	8.37%	8.37%	8.37%	
8.37%						
Industrial development						
revenue bonds -	\$ 680,000	\$ 725,000	\$ 795,000	\$ 855,000	\$3,630,000	\$
6,685,000	, , , , , , , , , , , , , , , , , , , ,	, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		, , , , , , , , , , , , , , , , , , , ,	, ,	·
Interest rate	5.70%	5.70%	5.70%	5.70%	5.70%	
5.70%						

  |  |  |  |  |  |-19-

## ITEM 8. FINANCIAL STATEMENTS

## DYNAMIC MATERIALS CORPORATION INDEX TO FINANCIAL STATEMENTS

As of December 31, 1999 and 1998

Report of Independent Public Accountants	Pag 21
Financial Statements:	
Balance Sheets	22
Statements of Operations	24
Statements of Stockholders' Equity	25
Statements of Cash Flows	27
Notes to Financial Statement	29
The financial statement schedules required by	
Regulation S-X are filed under item 14 "Exhibits,	
Financial Statement Schedules and Reports on Form 8K".	

#### To Dynamic Materials Corporation:

We have audited the accompanying balance sheets of DYNAMIC MATERIALS CORPORATION (a Delaware corporation) as of December 31, 1999 and 1998, and the related statements of operations, stockholders' equity and cash flows for the years ended December 31, 1999, 1998 and 1997. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Dynamic Materials Corporation as of December 31, 1999 and 1998, and the results of its operations and its cash flows for the years ended December 31, 1999, 1998 and 1997, in conformity with accounting principles generally accepted in the United States.

The accompanying financial statements have been prepared assuming that the Company will continue as a going concern. As discussed in Notes 1 and 4 to the financial statements, the Company has suffered losses from operations in 1999 and is in default on its debt obligations. Consequently, the accompanying balance sheet reflects a net working capital deficiency that raises substantial doubt about the Company's ability to continue as a going concern. Management's plans in regard to these matters are also described in Note 1. The accompanying financial statements do not include any adjustments relating to the recoverability and classification of asset carrying amounts or the amount and classification of liabilities that might result should the Company be unable to continue as a going concern.

ARTHUR ANDERSEN LLP

Denver, Colorado February 16, 2000

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<TABLE> <CAPTION>

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### DYNAMIC MATERIALS CORPORATION

### BALANCE SHEETS

#### AS OF DECEMBER 31, 1999 AND 1998

ASSETS	199	99	1	.998
<s></s>	<c></c>		<c></c>	
CURRENT ASSETS:				
Cash and cash equivalents	\$		\$	
Accounts receivable, net of allowance for doubtful				
accounts of \$112,000 and \$225,000, respectively	3,83	L6,879	4,8	32,658
Inventories (Note 3)	3,43	LO,828	5,3	373 <b>,</b> 829
Prepaid expenses and other	33	LO,477	2	214,776
Income tax receivable (Note 6)	1,30	50,000	4	199,932
Deferred tax assets (Note 6)			2	224,800

Total current assets	8,898,184	11,145,995
PROPERTY, PLANT AND EQUIPMENT (Note 3) Less- Accumulated depreciation		12,729,209 (3,931,495)
Property, plant and equipmentnet	14,328,958	8,797,714
CONSTRUCTION IN PROCESS (Note 3)	389,795	1,853,723
RESTRICTED CASH AND INVESTMENTS (Note 4)	424,312	5,048,981
RECEIVABLE FROM RELATED PARTY (Note 8)	354,588	280,000
INTANGIBLE ASSETS, net of accumulated amortization		
of \$786,077 and \$459,759, respectively (Note 3)	5,281,543	5,607,861
OTHER ASSETS, net (Note 3)	409,938	467,304
	\$ 30,087,318	\$ 33,201,578
/ MADIES	=========	========

  |  |</TABLE>

The accompanying notes to financial statements are an integral part of these balance sheets.

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<TABLE> <CAPTION>

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## DYNAMIC MATERIALS CORPORATION

## BALANCE SHEETS

## AS OF DECEMBER 31, 1999 AND 1998

LIABILITIES AND STOCKHOLDERS' EQUITY	1999	1998
<s></s>	<c></c>	<c></c>
CURRENT LIABILITIES:  Bank overdraft  Accounts payable  Accrued expenses  Current maturities on long-term debt (Note 4)  Current portion of capital lease obligation  (Note 7)	1,810,577	
Total current liabilities	19,921,074	6,069,050
LONG-TERM DEBT (Note 4)		14,306,818
CAPITAL LEASE OBLIGATION (Note 7)	3,069	38,299
DEFERRED TAX LIABILITIES (Note 6)		158,500
DEFERRED GAIN ON SWAP TERMINATION (Note 4)	133,192	
Total liabilities		20,572,667
COMMITMENTS AND CONTINGENCIES (Note 10)		
STOCKHOLDERS' EQUITY (Note 5): Preferred stock, \$.05 par value; 4,000,000 shares authorized; no issued and outstanding shares Common stock, \$.05 par value; 15,000,000 shares authorized; 2,842,429 and 2,798,391 shares issued and outstanding, respectively Additional paid-in capital Deferred compensation	7,122,553 (37,970)	
Retained earnings		
	10,029,983	12,628,911

The accompanying notes to financial statements are an integral part of these balance sheets.

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<TABLE> <CAPTION>

#### DYNAMIC MATERIALS CORPORATION

#### STATEMENTS OF OPERATIONS

FOR THE YEARS ENDED DECEMBER 31, 1999, 1998 AND 1997

	1999	1998	1997
<\$>	<c></c>		<c></c>
NET SALES (Note 9)		\$ 38,212,051	
COST OF PRODUCTS SOLD	25,419,287	30,372,600	24,527,197
Gross profit		7,839,451	
COSTS AND EXPENSES: General and administrative expenses Selling expenses New facility start up costs Plant closing costs Impairment of long-lived assets Costs related to attempted asset disposition	3,536,450 1,424,774 334,372 812,197 179,004	3,262,993 1,850,973 189,529  	2,338,355 1,963,707
Total costs and expenses	6,608,895		4,302,062
(LOSS) INCOME FROM OPERATIONS		2,535,956	
OTHER INCOME (EXPENSE): Other income Interest expense, net of amounts capitalized Interest income	19 <b>,</b> 912	(283,706) 11,585	(117,372) 38,782
(Loss) income before income taxes	(3,872,108)		
INCOME TAX BENEFIT (EXPENSE) (Note 6)	1,154,000		
NET (LOSS) INCOME		\$ 1,385,756 =======	\$ 2,007,913
NET (LOSS) INCOME PER SHARE (Note 3) Basic	\$ (0.96)		========
Diluted	\$ (0.96) ======	\$ 0.49	
WEIGHTED AVERAGE NUMBER OF SHARES OUTSTANDING (Note 3) Basic		2,770,139	
Diluted	2,822,184	2,852,547	2,875,703

 ======== | ======== | ======== |The accompanying notes to financial statements are an integral part of these statements.

#### DYNAMIC MATERIALS CORPORATION

#### STATEMENTS OF STOCKHOLDERS' EQUITY

FOR THE YEARS ENDED DECEMBER 31, 1999, 1998 AND 1997

	Common Stock			Additional Deferred Paid-In Compen-	
	Shares	Amount	Capital	sation	Retained Earnings
<s> BALANCES, December 31, 1996</s>	<c></c>	<c></c>	<c> \$ 5,971,076</c>	<c></c>	<c> \$2,127,717</c>
Common stock issued for stock option exercises Tax benefit related to non-		8,969			ΨΖ <b>,</b> 1Ζ1 <b>,</b> 111
statutory options Compensation expense related to the accelerated vesting of			268,381		
certain options			34,700		
Net income					2,007,913
BALANCES, December 31, 1997 Common stock issued for stock	2,718,708	135,936	6,587,911		4,135,630
option exercises Common stock issued in connection with the	57,115	2 <b>,</b> 856	139,865		
Employee Stock Purchase Plan (Note 5) Tax benefit related to non-	23,068	1,153	111,271		
statutory options Shares issued in connection			20,021		
with the purchase of Spin Forge (Note 2) Restricted stock grant related	50,000	2,500	447,300		
to the purchase of Spin Forge (Note 2) Shares issued in connection	7,500	375	67,125	(67,500)	
<pre>with the purchase of    PMP (Note 2) </pre>					

 40,000 | 2,000 | 213,680 |  |  |The accompanying notes to financial statements are an integral part of these statements.

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<TABLE> <CAPTION>

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#### DYNAMIC MATERIALS CORPORATION

#### STATEMENTS OF STOCKHOLDERS' EQUITY

## FOR THE YEARS ENDED DECEMBER 31, 1999, 1998 AND 1997

	Common Stock		Additional Paid-In	Deferred	Datainad	
	Shares	Amount	Capital	Compen- sation	Retained Earnings	
<\$>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	
Amortization of deferred compensation Shares repurchased from		\$	\$	\$ 12,655	\$	
related party Shares received from related	(73,168)	(3,658)	(421,627)			
party in partial satisfaction of related party receivable (Note 8) Net income	(24,832) 	(1,242)	(143,096) 		 1,385,756	
BALANCES, December 31, 1998 Common stock issued for stock	2,798,391	139,920	7,022,450	(54,845)	5,521,386	
option exercises Common stock issued in connection with the Employee Stock Purchase	19,500	975	52,150			
Plan (Note 5)	24,538	1,227	47 <b>,</b> 953			

Amortization of deferred compensation -- -- 16,875 -- Net loss -- -- (2,718,108)

BALANCES, December 31, 1999 2,842,429 \$ 142,122 \$ 7,122,553 \$ (37,970) \$2,803,278

</TABLE>

The accompanying notes to financial statements are an integral part of these statements.

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<TABLE> <CAPTION>

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#### DYNAMIC MATERIALS CORPORATION

#### STATEMENTS OF CASH FLOWS

## FOR THE YEARS ENDED DECEMBER 31, 1999, 1998 AND 1997

	1999	1998	1997
<\$>	<c></c>	<c></c>	<c></c>
CASH FLOWS FROM OPERATING ACTIVITIES:			
Net income	\$ (2,718,108)	\$ 1,385,756	\$ 2,007,913
Adjustments to reconcile net income			
to net cash from operating activities-			
Depreciation	1,187,785	942,688	
Amortization	326,318	152,308	119,107
Amortization of deferred compensation	16,875	12,655	
Amortization of deferred gain on swap termination	(17,708)		
Provision for deferred income taxes	66,300	119,900	74,550
Compensation expense related to the accelerated			
vesting of certain options			34,700
Impairment of long-lived assets	179,004		
Change in (excluding acquisitions) -			
Accounts receivable, net	1,015,779	578,209	1,240,239
Inventories	1,963,001		799,269
Prepaid expenses and other	(95,701)	(34,235)	77,434
Income tax receivable	(860,068)	(204,938)	(294,994)
Accounts payable	(537,513)	(786,769)	73,677
Accrued expenses		602 <b>,</b> 883	21,949
Net cash flows from operating activities		2,786,547	4,715,781
CASH FLOWS FROM INVESTING ACTIVITIES:			
Investment and earnings on bond proceeds	(110,693)	(6,550,707)	
Release of bond proceeds by trustee	4,735,362	1,501,726	
Cash paid in connection with the construction			
of the new facility	(5,082,680)	(1,853,723)	
Purchase of AMK assets (Note 2)		(939 <b>,</b> 968)	
Purchase of Spin Forge assets (Note 2)		(2,615,691)	
Purchase of PMP assets (Note 2)		(6,869,920)	
Acquisition of property, plant and equipment	(351,425)	(961,092)	(410,007)
Loan to related party	(74,588)	(280,000)	(221,274)
Investment in patent			(12,091)
Change in other noncurrent assets	57 <b>,</b> 366	34,036	
Net cash flows from investing activities	(826,658)	(18,535,339)	
/MADIES			

</TABLE>

The accompanying notes to financial statements are an integral part of these statements.

#### DYNAMIC MATERIALS CORPORATION

#### STATEMENTS OF CASH FLOWS

## FOR THE YEARS ENDED DECEMBER 31, 1999, 1998 AND 1997

	1999		1998		1997	
<\$>	 <c></c>		<c< th=""><th>&gt;</th><th> <c< th=""><th>&gt;</th></c<></th></c<>	>	 <c< th=""><th>&gt;</th></c<>	>
CASH FLOWS FROM FINANCING ACTIVITIES:						
Industrial development revenue bond proceeds	\$		\$	6,850,000	\$	
Bond issue costs paid				(195 <b>,</b> 720)		
Borrowings/(payments) on line of credit, net		1,500,000		8,600,000		(3,930,000)
Payment on industrial development revenue bonds		(165,000)				
Payments on long-term debt				(84,378)		
Payments on capital lease obligation		(32,450)		(29,888)		(27,530)
Payment of deferred financing costs				(100,216)		
Cash received upon termination of swap agreements		150,900				
Repayment of bank overdraft		(611,833)				(743,471)
Bank overdraft				805,304		
Cash paid in connection with the shares repurchased						
from related party				(425,285)		
Net proceeds from issuance of common stock		102,305		255,145		
Tax benefit related to non-statutory options				20,021		268,381
Net cash flows from financing activities		938,180		15,694,983		
NET DECREASE IN CASH AND CASH EQUIVALENTS				(53,809)		(155,841)
CASH AND CASH EQUIVALENTS, beginning of the period				53,809		209,650
CASH AND CASH EQUIVALENTS, end of the period	\$ ===		\$	 	\$	53,809
SUPPLEMENTAL DISCLOSURE OF CASH FLOW INFORMATION:  Cash paid during the period for-						
Interest, net of amounts capitalized		•		138,677 ======		•
Income taxes	\$	145,307	\$	952,017	\$	1,407,700
	===		==			

## NON-CASH INVESTING ACTIVITIES:

During 1998, \$144,338 of the shares acquired from a related party were in satisfaction of a receivable from that party (Note 8).

#### Acquisitions (Note 2):

	19	1999		1997
Accounts receivable	\$		\$ 474,517	
Inventories			1,362,360	
Prepaids and other			31,500	
Property, plant and equipment			5,617,460	
Intangible assets			4,529,705	
Liabilities assumed			(924,483)	
Common stock issued			(665,480)	
Net cash paid	\$		\$10,425,579	\$
	=====		========	

</TABLE>

The accompanying notes to financial statements are an integral part of these statements.

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DYNAMIC MATERIALS CORPORATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 1999, 1998 AND 1997

#### (1) ORGANIZATION AND BUSINESS

Colorado in 1971, and reincorporated in the state of Delaware during 1997, to provide products and services requiring explosive metalworking. The Company is based in the United States and has customers throughout North America, Western Europe, Australia and the Far East. The Company currently operates under two business groups - explosion metalworking, in which metals are metallurgically joined, shaped or altered by using explosives, and aerospace, in which parts are machined, formed or welded primarily for the commercial aircraft and aerospace industries.

#### GOING CONCERN ISSUES

The Company has suffered losses from operations in 1999 and is in default of its debt obligations (Note 4). Consequently, the accompanying balance sheet reflects a net working capital deficiency that raises substantial doubt about the Company's ability to continue as a going concern. In order to meet its financial needs during 2000, the Company must obtain some form of debt or equity financing or combination thereof, or complete a sale of assets, a merger or other transaction. Presently, management is attempting to raise funds to pay down its bank debt which is currently due on March 31, 2000. The Company is actively pursuing a common stock sale through the form of a definitive stock purchase agreement (Note 12). However, there are no assurances that the Company will be successful in its fund raising efforts or, if successful, that it will be able to successfully restructure or refinance it existing debt obligations. In conjunction with attempts to secure financing, the Company may need to initiate further reductions in its workforce and other areas of costs to reduce future financial obligations.

Assuming that the proposed equity sale transaction closes as expected (Note 12), the Company expects to utilize the \$7.0 million cash infusion to repay bank debt, finance working capital requirements and make selective capital investments. Company management believes that this cash infusion would enable the Company to restructure its current credit facility and financial covenants relating to its bank credit agreement and the bonds to ensure compliance with underlying covenants or obtain replacement financing. Additionally, the Company believes that proceeds from this contemplated equity sale, cash flow from its operations and funds expected to be available under a restructured or new credit facility will be sufficient to fund working capital and capital expenditure requirements of its current business operations for the foreseeable future. However, if this contemplated equity sale transaction does not close and the Company is unsuccessful in restructuring its currently outstanding debt or obtaining replacement financing, the Company may be required to liquidate certain assets outside of the normal course of business which could result in a loss on the disposition of those assets. The financial statements do not include any adjustments relating to the recoverability and classification of asset carrying amounts or the amount and classification of liabilities that might result should the Company be unable to continue as a going concern.

## (2) ACQUISITIONS

AMK WELDING, INC.

On January 5, 1998, the Company acquired certain assets of AMK Welding, Inc. ("AMK"). AMK supplies commercial aircraft and aerospace-related automatic and manual, gas tungsten and arc welding services. The total purchase price of approximately \$940,000 included a cash payment made to the seller of \$900,000 and transaction costs paid of approximately \$40,000. Assets acquired consisted primarily of machinery and equipment, land and the building that houses AMK's operations.

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#### SPIN FORGE, LLC

On March 18, 1998, the Company acquired certain assets of Spin Forge, LLC ("Spin Forge") for a purchase price of approximately \$3,826,000 that was paid with a combination of approximately \$2,616,000 in cash (which includes approximately \$146,000 in transaction related costs), assumption of approximately \$760,000 in liabilities and 50,000 shares of the Company's stock valued at \$449,800. Spin Forge manufactures tactical missile motor cases and titanium pressure vessels for the commercial aerospace and defense industries. Principal assets acquired included machinery and equipment and inventories. The Company leases the land and buildings from Spin Forge, LLC and holds an option to purchase such property for approximately \$2,900,000, subject to certain adjustments, exercisable under certain conditions through January 2002. The option may be extended beyond this date under specified conditions provided that the option price must be adjusted upwards in the event that the fair market value of the property at the time of exercise is higher than \$2,900,000.

As part of a Personal Services Agreement between the Company and one of the former owners of Spin Forge, the Company granted 7,500 shares of restricted stock to that former owner. In connection with this acquisition, the former

owner became an officer of the Company. The restricted stock grant was recorded as deferred compensation and is being amortized to expense over the four year vesting period of the grant.

#### PRECISION MACHINED PRODUCTS, INC.

On December 1, 1998, the Company acquired substantially all of the assets of Precision Machined Products, Inc. ("PMP") for a purchase price of approximately \$7,073,000 (including approximately \$57,000 in transaction related costs) which was paid with a combination of \$6,800,000 in cash payments to the seller and the delivery of 40,000 shares of the Company's stock valued at approximately \$216,000. PMP is a contract machining shop specializing in high precision, high quality, complex machined parts used in the aerospace, satellite, medical equipment and high technology industries. The Company is leasing the land and building used in the operation of PMP and holds an option to purchase such land and building at fair market value exercisable through December 2000. Subsequent to the expiration of the option term, the Company has a right of first offer to purchase the land and building at fair market value. This right of first offer is exercisable through December 2008.

The following unaudited pro forma results of operations of the Company for the years ended December 31, 1998 and 1997 assume that the acquisitions of AMK, Spin Forge and PMP had occurred on January 1, 1998 and 1997, respectively. These pro forma results are not necessarily indicative of the actual results of operations that would have been achieved nor are they necessarily indicative of future results of operations.

	For the years en	ded December 31,
	1998	1997
Revenues Net income	\$43,580,636 \$ 2,036,607	\$43,832,655 \$ 2,533,711
Net income per share - basic	\$ 2,036,607	\$ 2,533,711
Net income per share - diluted	\$ .69	\$ .85

#### (3) SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### USE OF ESTIMATES

The preparation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

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### INVENTORIES

Inventories are stated at the lower of cost (first-in, first-out) or market. Cost elements included in inventory are material, labor, subcontract costs and factory overhead.

Inventories consist of the following at December 31, 1999 and 1998:

	1999	1998
Raw materials	\$1,311,345	\$1,534,800
Work in process	2,001,784	3,614,485
Supplies	97,699	224,544
	\$3,410,828	\$5,373,829

#### PROPERTY, PLANT AND EQUIPMENT

Property, plant and equipment are recorded at cost. Additions, improvements and betterments are capitalized when incurred. Maintenance and repairs are charged to operations as the costs are incurred. Depreciation is computed using the straight-line method over the estimated useful life of the related asset as follows:

Building and improvements	3-20 years
Manufacturing equipment and tooling	3-15 years
Furniture, fixtures and computer equipment	3-10 years
Other	3-5 years

Property, plant and equipment consists of the following at December 31, 1999 and 1998:

		1999	1998
<s></s>	<c></c>	<c></c>	<c></c>
	Land	\$ 387,308	\$ 387,308
	Building and improvements	6,699,198	3,022,967
	Manufacturing equipment and tooling	9,736,646	7,507,302
	Furniture, fixtures and computer equipment	1,802,751	1,556,158
	Other	241,893	255 <b>,</b> 474
		\$18,867,796	\$12,729,209
		========	========

</TABLE>

#### CONSTRUCTION IN PROCESS

The construction in process balance of \$389,795 as of December 31, 1999, represents costs incurred on the remaining manufacturing equipment not yet in service at the Company's new manufacturing facility. Building and equipment costs of \$6,546,608 related to the Company's new manufacturing facility, were transferred from construction in process to property, plant and equipment during the year ended December 31, 1999. Construction began in September 1998 and was largely completed during the third quarter of 1999. The project is being financed using proceeds from the issuance of industrial development revenue bonds ("the Bonds") (see Note 4). Total net interest expense incurred on the bonds during 1999 and 1998 was \$188,648 and (10,560), respectively (net of interest earned on the related invested bond proceeds held in trust of \$110,693 and \$89,693 during 1999 and 1998, respectively). Of the total net bond interest incurred during 1999, \$96,222 was incurred prior to the new facility being ready for service and was, therefore, capitalized.

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#### INTANGIBLE ASSETS AND GOODWILL

The Company holds numerous United States product and process patents related to the business of explosion metalworking and metallic products produced by various explosive processes. The Company's current patents expire between 1999 and 2010; however, expiration of any single patent is not expected to have a material adverse effect on the Company or its operations.

Patent costs are included in intangible assets in the accompanying balance sheets and include primarily legal and filing fees associated with the patent registration. These costs are amortized over the expected useful life of the issued patent, up to 17 years.

As a result of the Detaclad acquisition in 1996, \$1,081,375 of excess cost over assets acquired was recorded. These costs are being amortized over a 25-year period using the straight-line method. The Company also acquired certain tradenames and entered into a non-compete agreement in connection with the Detaclad acquisition, which are included in intangible assets in the accompanying balance sheets. Such costs are being amortized over three and five years, respectively.

As a result of the AMK acquisition discussed in Note 2, the Company entered into two non-compete agreements which are valued at \$50,000 each and are included in intangible assets and are being amortized over five years.

As a result of the PMP acquisition discussed in Note 2, \$4,334,723 of excess cost over assets acquired was recorded and is being amortized over a 25-year period using the straight-line method. In addition, the Company entered into a non-compete agreement related to the acquisition of PMP. The value attributable to the non-compete agreement of \$100,000 is also included in intangible assets and is being amortized over 4 years.

Intangible assets and goodwill are summarized as follows as of December 31, 1999 and 1998:

	1999	1998
Goodwill	\$ 5,416,098	\$ 5,416,098
Non-compete agreements	400,000	400,000
Other	251 <b>,</b> 522	251,522
	\$ 6,067,620	\$ 6,067,620

(786,077) -----\$ 5,281,543 (459,759 -----\$ 5,607,861

The Company evaluates the carrying value of its goodwill in accordance with the asset impairment accounting policy discussed below. However, if no events trigger a review under the asset impairment policy, the Company evaluates goodwill recoverability by reviewing whether ongoing events and circumstances throughout the year warrant revised estimates of goodwill useful lives. If estimates are changed and the useful life is shortened, the unamortized goodwill is allocated to the reduced number of remaining periods in the revised useful life, and the excess is expensed as a cost of operations. The Company has recorded no such revision to the carrying value of its goodwill during the years presented.

#### ASSET IMPAIRMENTS

The Company reviews its long-lived assets and certain identifiable intangibles to be held and used by the Company for impairment whenever events or changes in circumstances indicate their carrying amount may not be recoverable. In so doing, the Company estimates the future net cash flows expected to result from the use of the asset and its eventual disposition. If the sum of the expected future net cash flows (undiscounted and without interest charges) is less than the carrying amount of the asset, and impairment loss is recognized to reduce the asset to its estimated fair value. Otherwise, an impairment loss is not recognized. Long-lived assets and certain identifiable intangibles to be disposed of, if any, are reported at the lower of carrying amount or fair value less cost to sell.

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#### PLANT CLOSING COSTS

On April 22, 1999, the Company announced that it would be closing its Louisville, Colorado-based explosion bonded clad metal plate manufacturing facility in the third quarter of 1999 and consolidating all of its Explosive Metalworking Group operations into the new Pennsylvania-based clad plate manufacturing facility. The Company recorded a total of \$812,197 in non-recurring charges during the year ended December 31, 1999 to cover costs associated with this plant closing. Plant closing costs include severance pay to terminated employees, outplacement service fees and certain expenses incurred in connection with final plant shutdown, clean-up and site reclamation work subsequent to the discontinuation of manufacturing activities at this facility. The Company had a remaining accrual of approximately \$20,000 as of December 31, 1999 related to plant closing costs.

In connection with the plant closing discussed above, the Company identified certain long-lived assets associated with its Colorado manufacturing operations that will be abandoned and have negligible fair market values. Accordingly, the Company recorded asset impairment write-downs of \$179,004 during the second and third quarters of 1999. The impaired assets, which after the write-down have no carrying value, have largely been disposed of.

The Company also identified certain inventory that was determined to have little value as a result of the plant closing. This inventory, which totaled approximately \$108,000, was consequently written off in the second quarter of 1999. This charge is included in cost of products sold.

#### OTHER ASSETS

Included in other assets are deferred financing costs of \$144,842 and \$224,866, net of accumulated amortization of \$155,767 and \$75,743, for the years ended December 31, 1999 and 1998, respectively. The deferred financing costs were incurred in connection with obtaining the Company's lines of credit (see Note 4) and are being amortized over the applicable terms of the lines of credit. Also included in other assets at December 31, 1999 and 1998 are bond issue costs of \$156,194 and \$195,720, respectively, associated with the industrial development revenue bonds used to finance the Company's new manufacturing facility (Note 4). The Company is amortizing these costs over the life of the bonds. As of December 31, 1999 also included in other assets is \$75,359 of costs related to the issuance of stock to SNPE, Inc. (Note 12). These costs are primarily professional fees associated with the proposed transaction and will ultimately be offset against additional paid-in capital upon closing of the transaction.

### REVENUE RECOGNITION

The Company's contracts with its customers generally require the production and delivery of multiple units or products. The Company records revenue from its contracts using the completed contract method as products are completed and

shipped to the customer. If, as a contract proceeds toward completion, projected total cost on an individual contract indicates a potential loss, the Company provides currently for such anticipated loss.

#### NET (LOSS) INCOME PER SHARE

Statement of Financial Accounting Standards No. 128 ("SFAS 128"), "Earnings per Share" superseded APB Opinion No. 15 ("APB 15") and is effective for interim and annual periods after December 15, 1997. SFAS 128 replaced primary earnings per share ("EPS") with basic EPS and replaced fully diluted EPS with diluted EPS. Basic EPS is computed by dividing net (loss) income by the weighted average number of shares of common stock outstanding during the period. Diluted EPS recognizes the potential dilutive effects of dilutive securities. The following represents a reconciliation of the numerator and denominator used in the calculation of basic and diluted EPS:

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<TABLE>

For the year ended December 31, 1997

Par chara

<s> Net Income</s>	Income <c> \$2,007,913</c>	Shares <c></c>	Per share Amount <c></c>
Basic earnings per share:    Income available to common shareholders	\$2,007,913	2,681,943	\$ 0.75 =====
Dilutive effect of options to purchase common stock		193 <b>,</b> 760	
Dilutive earnings per share: Income available to common shareholders	\$2,007,913	2,875,703	

				For the year	c ended Decemb	oer 31, 1997
~~Net Income~~	Income  \$1,385,756	Shares	Per share Amount			
Basic earnings per share:  Income available to common shareholders	\$1,385,756	2,770,139	\$ 0.50 =====			
Dilutive effect of options to purchase common stock		82,408				
Dilutive earnings per share: Income available to common shareholders		2,852,547				
</TABLE>

During the year ended December 31, 1999, the Company incurred a net loss, therefore, there is no difference in basic and diluted loss per share because the effect of options to purchase common stock is antidilutive.

#### FAIR VALUE OF FINANCIAL INSTRUMENTS

The carrying value of cash and cash equivalents, trade accounts receivable and payable, accrued expenses and notes receivable are considered to approximate fair value due to the short-term nature of these instruments. The fair value of the Company's long-term debt is estimated to approximate carrying value based on the borrowing rates currently available to the Company for bank loans with similar terms and average maturities. The fair values of the interest swap agreements were estimated by assuming that the difference between the interest being received and the interest the Company is paying remains constant for the remaining term of the interest rate swaps. The amount resulting from the

## <TABLE>

The carrying amounts and estimated fair values of the Company's financial instruments are as follows:

	December	31, 1999	December 31, 1998		
	Carrying Fair Amount Value		Carrying Amount	Fair Value	
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	
Financial Assets-					
Accounts receivable	\$ 3,816,879	\$ 3,816,879	\$ 4,832,658	\$ 4,832,658	
Receivable from related party	\$ 354,588	\$ 354,588	\$ 280,000	\$ 280,000	
Financial Liabilities-					
Accounts payable and accrued					
expenses	\$ 2,907,373	\$ 2,907,373	\$ 4,082,372	\$ 4,082,372	
Debt	\$ 16,785,000	\$ 16,785,000	\$ 15,455,742	\$ 15,455,742	
Unrecognized financial					
instruments- interest rate					
swap agreements (i)	\$	\$	\$	\$ (192,688)	

  |  |  |  |(i) Terminated in 1999 for which the Company received \$150,900 in cash proceeds.

#### INCOME TAXES

The Company recognizes deferred tax assets and liabilities for the expected future income tax consequences based on enacted tax laws of temporary differences between the financial reporting and tax bases of assets and liabilities. The Company recognizes deferred tax assets for the expected future effects of all deductible temporary differences. Deferred tax assets are then reduced, if deemed necessary, by a valuation allowance for the amount of any tax benefits which, more likely than not based on current circumstances, are not expected to be realized (see Note 6).

## CASH AND CASH EQUIVALENTS

For purposes of the statements of cash flows, the Company considers highly liquid investments purchased with an original maturity of three months or less to be cash equivalents.

#### INTEREST RATE SWAP AGREEMENTS

The differential to be paid or received is accrued as interest rates change and is recognized over the life of the agreements.

#### START-UP COSTS

In April 1998, the AICPA issued Statement of Position 98-5, "Reporting on the Costs of Start-up Activities", ("SOP 98-5"), which provides for guidance on the financial reporting for start-up and organization costs. It requires costs of start-up activities and organization costs to be expensed as incurred. SOP 98-5 was effective for financial statements for fiscal years beginning after December 15, 1998, however, the Company elected to adopt SOP 98-5 in 1998.

### RECLASSIFICATIONS

Certain prior period amounts have been reclassified to conform to the current period presentation.

#### NEW ACCOUNTING PRINCIPLES

In addition, the FASB recently issued Statement of Financial Accounting Standards No. 133, "Accounting for Derivative Instruments and Hedging Activities" ("SFAS 133"), which requires that companies recognize all derivatives as either assets or liabilities in the balance sheet at fair value. Under SFAS 133, accounting for changes in fair value of a derivative depends on its intended use and designation. SFAS 133 is effective for fiscal years beginning after June 15, 2000. The Company is currently assessing the effect of this new standard.

In December 1999, the staff of the Securities and Exchange Commission issued Staff Accounting Bulletin No. 101 ("SAB 101") "Views on Selected Revenue Recognition Issues" which provides the staff's views in applying generally accepted accounting principles to selected revenue recognition issues. The Company is required to implement SAB 101 during the second quarter of 2000. The Company is currently assessing the effect of implementing SAB 101.

#### (4) LONG-TERM DEBT

LONG-TERM DEBT

<TABLE>

Long-term debt consists of the following at December 31, 1999 and 1998:

		1999	1998
<s></s>	Lines of credit	<c> \$ 10,100,000</c>	<c> \$ 8,600,000</c>
	Industrial development revenue bonds	6,685,000	6,850,000
	Note payable to a financial institution payable in monthly installments of \$5,786 including interest at 8.37% through January 31, 1999, secured by selected Company assets; paid during 1999		5,742
		16,785,000	15,455,742
	Less- Current maturities	(16,785,000)	(1,148,924)
		\$ =======	\$ 14,306,818 =======

1000

1000

</TABLE>

LINES OF CREDIT

During 1996, the Company entered into a \$7,500,000 asset-backed revolving credit facility ("Original Line") with its bank. The Original Line was to expire on July 19, 1999, at which time all or part of the outstanding balance could have been converted to a term loan maturing on July 19, 2003. The maximum amount available under the line of credit was subject to borrowing base restrictions that were a function of defined balances in accounts receivable, inventory, real property and equipment.

On November 30, 1998 the Company and its bank entered into an amended and restated credit facility and security agreement that was further amended on December 31, 1998. The amended credit facility allowed for maximum borrowings of \$14,000,000 under the following three separate lines of credit: an "acquisition line" of \$5,700,000, an "accommodation line" of \$2,300,000 and a "working capital line" of \$6,000,000 (subject to borrowing base restrictions). Beginning on September 30, 1999 and on the last day of each calendar quarter thereafter, the maximum borrowings available under the acquisition line were to be permanently reduced by \$259,091, with ultimate maturity on December 31, 2004. Beginning on September 30, 1999 and on the last day of each calendar quarter thereafter, the maximum borrowings available under the accommodation line were to be permanently reduced by \$230,000, with ultimate maturity on December 31, 2001. The working capital line expires on November 30, 2000.

Initially, at the Company's option, borrowings under the acquisition line and working capital line were either in the form of loans bearing an interest rate of 100 to 200 basis points above the LIBOR rate, depending on certain financial ratios, or loans bearing an interest rate of 200 basis points above the Federal Funds rate. Loans under the accommodation line initially carried an interest rate equal to 25 basis points above the bank's prime rate. Under a Deferral and Waiver Agreement between the Company and its bank that was signed on October 15, 1999, the interest rate on the acquisition line and working capital line was increased by 100 basis points and the interest rate on the accommodation line was increased by 200 basis points to prime plus 225 basis points. Subsequently, under the First Amendment to Deferral and Waiver Agreement that was signed on December 30, 1999, the interest rate on the acquisition line and working capital line was established at the prime rate plus 100 basis points. The weighted average

On December 1, 1998, the Company entered into an interest rate swap agreement with its bank under which the Company converted \$4,000,000 of the acquisition line of credit loans to a rate that was largely fixed. The amount of the swap agreement was to decrease by \$181,818 beginning on September 30, 1999 and at the end of each quarter thereafter, and was to ultimately mature on December 31, 2004. Under the swap agreement, the Company had agreed to pay the bank a fixed interest rate of 5.49% over the life of the swap agreement and, in return, receive interest payments from the bank in an amount equal to the then current LIBOR. Since the interest payments received under the swap agreement and the interest paid on the acquisition line of credit were both based on the LIBOR rate, the interest rate on \$4,000,000 of the \$5,700,000 acquisition line of credit was largely fixed at 5.49% plus the then current premium over the LIBOR rate the Company is required to pay based upon certain financial ratios. The Company terminated this swap agreement in the third quarter of 1999 resulting in a deferred gain of \$45,600 that is being amortized over the terms of the acquisition line of credit.

#### INDUSTRIAL DEVELOPMENT REVENUE BONDS

During September 1998, the Company began construction on a new manufacturing facility in Fayette County, Pennsylvania. This project is being financed with proceeds from industrial development revenue bonds issued by the Fayette County Industrial Development Authority. The Company closed on this financing arrangement on September 17, 1998. The loan bears interest at a variable rate which is set weekly based on the current weekly market rate for tax-exempt bonds. The interest rate at December 31, 1999 and 1998 was 5.7% and 3.1%, respectively. The Company has established a bank letter of credit in the trustee's favor for the principal amount of \$6,850,000 plus 98 days accrued interest on the bonds. The letter of credit is secured by the Company's accounts receivable, inventory, property, plant and equipment and the bond proceeds not yet expended for construction. The portion of the borrowings not yet expended for construction was \$424,312 (which includes accrued interest of \$200,385) as of December 31, 1999 and was classified as restricted cash and investments in the accompanying balance sheet. The proceeds are held by a trustee until qualified expenditures are made and reimbursed to the Company. The Company may redeem the bonds prior to maturity at an amount equal to the outstanding principal plus any accrued interest. The bonds mature on September 1, 2013 at which time all amounts become due and payable.

On September 17, 1998, the Company entered into an interest rate swap agreement with its bank under which the Company converted the variable interest rate on the bonds to a rate that is largely fixed. Under the swap agreement, the Company had agreed to pay the bank a fixed interest rate of 4.41% over the life of the bonds and, in return, receive interest payments from the bank in an amount equal to 76% of the 30-day commercial paper rate. The Company terminated this swap agreement during the third quarter of 1999 resulting in a deferred gain of \$105,300 which is being amortized over the term of the bonds.

#### LOAN COVENANTS AND RESTRICTIONS

The Company's loan agreements include various covenants and restrictions, certain of which relate to the payment of dividends or other distributions to stockholders, redemption of capital stock, incurrence of additional indebtedness, mortgaging, pledging or disposition of major assets and maintenance of specified financial ratios.

Due largely to the operating loss the Company incurred during 1999, the Company violated certain financial covenants under both its amended and restated credit facility with its bank and its reimbursement agreement relating to the letter of credit with its bank that supports payment of the principal and interest under the bonds. On June 23, 1999, the Company announced that it had entered into an asset sale agreement to sell certain assets of its Explosive Metalworking Group to AMETEK, Inc. for an approximate purchase price of \$17 million. The closing of the transaction was expected to occur during the latter part of 1999, pending the satisfaction of certain conditions. The Company had planned to apply a portion of the proceeds from the sale to retire the majority of the Company's borrowings under its credit facility and to redeem in full the outstanding bonds. However, in a letter dated October 20, 1999, AMETEK notified the Company that it was terminating the Asset Purchase Agreement between the two companies.

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Once it became apparent that AMETEK might terminate the Asset Purchase Agreement, the Company began to evaluate various business strategies and financing alternatives in connection with the need to restructure the Company's bank financing and/or re-capitalize the Company's balance sheet. As a first step in the restructuring of its bank credit facility and the reimbursement agreement relating to the bonds, the Company entered into a Deferral and Waiver Agreement with its bank that (i) defers certain principal payments that were due on September 30, 1999 and December 31, 1999 (\$518,182 under the Company's

acquisition line and \$460,000 under its accommodation line), (ii) waives covenant defaults until March 30, 2000, (iii) revises interest rates as discussed above and (iv) decreases maximum borrowings under the working capital line from \$6,000,000 to \$5,000,000. As the waiver extends only through March 30, 2000 and certain covenant violations are likely to continue beyond this date, the subject debt is classified as a current liability in the December 31, 1999 financial statements.

In connection with the Company's efforts to re-capitalize its balance sheet, the Company entered into a Stock Purchase Agreement with SNPE, Inc. ("SNPE") on January 20, 2000 under which SNPE would invest \$7.0 million in the Company (Note 12). Completion of the transaction is subject to certain regulatory approvals and approvals by the stockholders of the Company.

#### (5) COMMON STOCK OPTIONS AND BENEFIT PLAN

#### STOCK OPTION PLANS

The Company maintains stock option plans that provide for grants of both incentive stock options and non-statutory stock options. During 1997, the 1992 Incentive Stock Option Plan and the 1994 Nonemployee Director Stock Option Plan were both amended and restated in the form of the 1997 Equity Incentive Plan, which was approved by the Company's stockholders in May of 1997. Incentive stock options are granted at exercise prices that equal the fair market value at date of grant based upon the closing sales price of the Company's common stock on that date. Incentive stock options generally vest 25% annually and expire ten years from the date of grant. Non-statutory stock options are granted at exercise prices that range from 85% to 100% of the fair market value of the stock at date of grant. These options vest over periods ranging from one to four years and have expiration dates that range from five to ten years from the date of grant. Under the 1997 Equity Incentive Plan, there are 1,075,000 shares of common stock authorized to be granted, of which 311,916 remain available for future grants.

#### STATEMENT OF FINANCIAL ACCOUNTING STANDARDS NO. 123 ("SFAS 123")

SFAS 123, "Accounting for Stock-Based Compensation," defines a fair value based method of accounting for employee stock options or similar equity instruments. However, SFAS 123 allows the continued measurement of compensation cost for such plans using the intrinsic value based method prescribed by APB Opinion No. 25, "Accounting for Stock Issued to Employees" ("APB 25"), provided that pro forma disclosures are made of net income and net income per share, assuming the fair value based method of SFAS 123 had been applied. The Company has elected to account for its stock-based compensation plans under APB 25; accordingly, for purposes of the pro forma disclosures presented below, the Company has computed the fair values of all options granted during 1999, 1998 and 1997, using an acceptable option pricing model and the following weighted average assumptions: <TABLE>

		1999	1998	1997
. = .				
<s></s>		<c></c>	<c></c>	<c></c>
	Risk-free interest rate	4.8%	5.4%	6.5%
	Expected lives	4.0 years	4.0 years	4.0 years
	Expected volatility	82.2%	68.0%	71.0%
	Expected dividend yield	0%	0%	0%

  |  |  |  |To estimate expected lives of options for this valuation, it was assumed options will be exercised upon becoming fully vested at the end of four years. All options are initially assumed to vest. Cumulative compensation cost recognized in pro forma net income with respect to options that are forfeited prior to vesting is adjusted as a reduction of pro forma compensation expense in the period of forfeiture.

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The total fair value of options granted was computed to be approximately \$260,900, \$2,211,800 and \$147,200 for the years ended December 31, 1999, 1998 and 1997, respectively. These amounts are amortized on a straight-line basis over the vesting periods of the options. Pro forma stock-based compensation, net of the effect of forfeitures, was \$568,000, \$520,200 and \$312,700 for 1999, 1998 and 1997, respectively.

If the Company had accounted for its stock-based compensation plans in accordance with SFAS 123, the Company's net income and pro forma net income per common share would have been reported as follows:

		Year Ended December 31,					
			1999	1	998	1	997
<s></s>		<c></c>		<c></c>		<c></c>	
	Net income:						
	As reported	\$(2	,718,108)	\$1,3	85 <b>,</b> 756	\$2,0	07,913
	Pro forma	\$(3,	,286,108)	\$ 8	65,556	\$1,7	38,013
	Pro forma basic earnings per common share:						
	As reported	\$	(.96)	\$	.50	\$	.75
	Pro forma	\$	(1.16)	\$	.31	\$	.65
	Pro forma diluted earnings per common share:						
	As reported	\$	(.96)	\$	.49	\$	.70
	Pro forma	\$	(1.16)	\$	.31	\$	.62

  |  |  |  |  |  |  |Weighted average shares used to calculate pro forma diluted earnings per share were determined as described in Note 3, except in applying the treasury stock method to outstanding options, net proceeds assumed received upon exercise were increased by the amount of compensation cost attributable to future service periods and not yet recognized as pro forma expense and the amount of any tax benefits upon assumed exercise that would be credited to additional paid-in capital.

A summary of stock option activity for the years ended December 31, 1999, 1998 and 1997 is as follows:

	Options	Weighted Average Exercise Price
Outstanding at December 31, 1996 Granted Exercised	507,500 21,000 (179,385)	\$4.12 \$9.20 \$1.80
Outstanding at December 31, 1997 Granted Cancelled Exercised	349,115 490,000 (241,375) (57,115)	
Outstanding at December 31, 1998 Granted Cancelled Exercised	540,625 102,500 (83,291) (19,500)	
Outstanding at December 31, 1999	540,334	\$6.66

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<TABLE> <CAPTION>

The following table summarizes information about employee stock options outstanding and exercisable at December 31, 1999:

	C	options Outstanding		Options Exe	ercisable
- Range of Exercise Prices	Number of Options Outstanding at December 31, 1999	Remaining Contractual Life in Years	Weighted Average Exercise Price	Number Exercisable at December 31, 1999	Weighted Average Exercise Price
-					
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
\$1.88 - 2.81	27,500	4.43	\$2.42	27,500	\$2.42
\$3.13 - 4.19	104,500	8.70	\$4.02	6 <b>,</b> 750	\$3.32
\$5.10 - 5.44	34,000	8.79	\$5.23	9 <b>,</b> 500	\$5.25
\$7.01 - 7.92	267,334	7.69	\$7.59	161,212	\$7.55
\$8.00 - 9.63	107,000	7.63	\$8.43	58 <b>,</b> 000	\$8.53
	540,334			262,962	
	======			======	

</TABLE>

During 1998, the Company adopted an Employee Stock Purchase Plan ("ESPP") which was approved by the Company's stockholders in May of 1998. The Company is authorized to issue up to 50,000 shares under the ESPP. The initial offering under the ESPP was January 1, 1998 and ended June 30, 1998. Subsequent offerings begin on the first day following each previous offering ("Offering Date") and end six months from the offering date ("Purchase Date"). The ESPP provides that full time employees may authorize the Company to withhold up to 15% of their earnings, subject to certain limitations, to be used to purchase common stock of the Company at the lessor of 85% of the fair market value of the Company's common stock on the Offering Date or the Purchase Date. In connection with the ESPP, 24,538 and 23,068 shares of the Company's stock were purchased during the years ended December 31, 1999 and 1998, respectively.

The pro forma net income calculation above reflects \$29,200 and \$46,800 in compensation expense associated with the ESPP for 1999 and 1998, respectively. The compensation expense represents the fair value of the employees' purchase rights which was estimated using an acceptable pricing model with the following weighted average assumptions:

	Year Ended December 31,	
	1999	1998
Risk-free interest rate	4.50%	5.24%
Expected lives	1.0 year	1.0 year
Expected volatility	131.0%	71.0%
Expected dividend yield	0%	0%

401(k) PLAN

The Company offers a contributory 401(k) plan (the "Plan") to its employees. The Company made matching contributions to the Plan at 50% of the employees' contribution for the first 8% of the employees' compensation for 1999, 1998 and 1997. Total Company contributions were \$185,747, \$158,890 and \$90,140 for the years ended December 31, 1999, 1998 and 1997, respectively.

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### (6) INCOME TAXES

## <TABLE> <CAPTION>

The components of the (benefit) provision for income taxes are as follows:

		1999	1998	1997
<\$>	<c> Current</c>	<c> \$ (1,220,300)</c>	<c> \$ 747,079</c>	<c> \$ 878,069</c>
	Deferred	66,300	119,900	74,550
	Tax effect of deduction for exercised stock options credited to paid-in capital		20,021	268,381
	Income tax (benefit) provision	\$(1,154,000) ======	\$ 887,000 =====	\$ 1,221,000 ======

1998

1999

</TABLE>

<TABLE> <CAPTION>

The Company's deferred tax assets and liabilities at December 31, 1999 and 1998 consist of the following:

		1000	1330
<s></s>	<c> <c> <c> <c> <c> <c> <c> <c></c></c></c></c></c></c></c></c>		
	Deferred tax assets-		
	Federal net operating loss carry-forward	\$ 270,000	\$
	Federal AMT tax credit carry-forward	102,000	
	State net operating loss carry-forward	248,000	
	Inventory	14,000	25,700
	Allowance for doubtful accounts	43,700	85 <b>,</b> 500
	Repair reserve	59 <b>,</b> 600	47,500
	Vacation accrual	43,100	49,600
	Accrual for unbilled services	3,900	
	Other	29,100	5,400
		813,400	213,700
	Deferred tax liability-	013,400	213,700
	Depreciation	(556, 400)	(147,400)

Valuation allowance	(257,000)	
Net deferred tax assets	\$	\$ 66,300
	=======	=======
Net current deferred tax assets	\$ 189,000	\$ 224,800
Net long-term deferred tax asset	68,000	
Net long-term deferred tax liability		(158,500)
Valuation allowance	(257,000)	
	\$	\$ 66,300
	=======	

</TABLE>

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A reconciliation of the Company's income tax provision (benefit) computed by applying the federal statutory income tax rate of 34% to income before taxes is as follows:

#### <TABLE> <CAPTION>

VOIII .		1999		1998	1997
<s></s>	<c></c>	<c></c>	<c:< th=""><th>&gt;</th><th><c></c></th></c:<>	>	<c></c>
	Federal income tax at statutory rate	\$(1,316,500)	\$	772,700	\$ 1,097,800
	State tax items, net	(3,800)		93,400	99,000
	Nondeductible expenses	4,300		20,900	24,200
	Federal tax net operating loss in excess				
	of book net operating loss	(121,000)			
	Federal AMT tax credit carry-forward -				
	not recognized	26,000			
	Change in valuation allowance	257,000			
	Provision for income taxes	\$(1,154,000)	\$	887,000	\$ 1,221,000
		========	===		

#### </TABLE>

#### CAPITAL LEASE (7)

In February 1996, the Company entered into an agreement to lease a phone system. The lease has been capitalized using an implicit interest rate of 8.25%. Future minimum lease payments under the lease as of December 31, 1999 are as follows:

2000 2001	\$ 37,078 3,090
Less- Amount representing interest	40,168 (1,869)
Less- Current portion of capital	38,299
lease obligation	(35,230)
	\$ 3,069
	=======

#### (8) RECEIVABLE FROM RELATED PARTY

In connection with the acquisition of Spin Forge, the Company advanced \$280,000 to the seller. At the time, Spin Forge was owned and controlled by an individual who was not an officer of the Company, and his spouse. The advance was made to allow the seller to retire certain debt that was outstanding on land and buildings that the Company currently leases from the seller and on which the Company holds a purchase option as discussed in Note 2 above. The Company also agreed to make additional advances to the seller in connection with future principal payments that the seller is required to make to satisfy debt obligations relating to the property. The Company made additional advances totaling \$74,588 during 1999, bringing the balance outstanding to \$354,588 as of December 31, 1999. The outstanding balance was paid in full subsequent to December 31, 1999. The Company's promissory note from the seller, which was to mature on January 1, 2002, earned no interest, was secured by a pledge of 50,000 shares of the Company's common stock held by the seller and was personally guaranteed by the seller's two owners. One of these two owners was named President and CEO of the Company during 1998.

#### BUSINESS SEGMENTS

The Company is organized in the following two segments: the Explosive Metalworking Group ("Explosive Manufacturing") and the Aerospace Group of pressure vessels, heat exchangers and transition joints used in the hydrocarbon processing, chemical processing, power generation, petrochemical, pulp and paper, mining, shipbuilding and heat, ventilation and air conditioning industries. The Aerospace Group machines, forms and welds parts for the commercial aircraft, aerospace and defense industries.

The accounting policies of both segments are the same as those described in the summary of significant accounting policies.

The Company's reportable segments are strategic business units that offer different products and services and are separately managed. Each segment is marketed to different customer types and requires different manufacturing processes and technologies.

The Aerospace segment was formed in 1998 as a result of the Company's acquisitions of AMK, Spin Forge and PMP during the year ended December 31, 1998. Explosive Manufacturing was the Company's only segment prior to 1998. Accordingly segment information is presented only for the years ended December 31, 1999 and 1998 as follows:

<TABLE> <CAPTION>

	Explosive Manufacturing	Aerospace	Total
<s> As of and for the year ended December 1999:</s>	<c></c>	<c></c>	<c></c>
Net sales	\$ 17,014,639	\$ 12,116,650	\$ 29,131,289
Depreciation and amortization	\$ 785,958 =======		\$ 1,514,103 =======
Segment (loss) income from operations Corporate non-recurring charge	\$ (3,437,118)	\$ 862,323	\$ (2,574,795) (322,098)
Loss from operations Unallocated amounts: Other income Interest expense Interest income			\$ (2,896,893) 14,784 (1,009,911) 19,912
Consolidated loss before income tax benefit			\$ (3,872,108)
Segment assets	\$ 15,250,163 =======	\$ 12,561,020 ======	\$ 27,811,183 =======
Assets not allocated to segments: Prepaid expenses and other Income tax receivable Other long-term corporate assets			151,609 1,360,000 764,526
Consolidated total assets			\$ 30,087,318 =======
Capital expenditures	\$ 5,244,292	· · · · · · · · · · · · · · · · · · ·	\$ 5,434,105

 ======== | ======== | ======== |-43-

<TABLE>

CAPITON	Explosive		
	Manufacturing	Aerospace	Total
	========	========	========
<\$>	<c></c>	<c></c>	<c></c>
As of and for the year ended December 1998:			
Net sales	\$ 29,727,273	\$ 8,484,778	\$ 38,212,051
	========	========	========

Depreciation and amortization	\$ 861,769	\$ 233,227 =======	\$ 1,094,996 ======
Income from operations Unallocated amounts:	\$ 1,252,618	\$ 1,283,338	\$ 2,535,956
Other income Interest expense Interest income			8,921 (283,706) 11,585
Consolidated income before income tax provision			\$ 2,272,756 =======
Segment assets	\$ 18,086,015	\$ 13,428,751	\$ 31,514,766
Assets not allocated to segments:			014 776
Prepaid expenses and other Income tax receivable			214,776 499,932
Current deferred tax asset			224,800
Other long-term corporate assets			747,304
Consolidated total assets			\$ 33,201,578 =======
Capital expenditures	\$ 2,442,041	\$ 372 <b>,</b> 774	\$ 2,814,815

</TABLE>

Capital expenditures for the Explosive Manufacturing segment included \$5,082,680 and \$1,853,723 of costs incurred related to the construction of the Company's new manufacturing facility and the acquisition of related manufacturing equipment during the years ended December 31, 1999 and 1998, respectively.

All of the Company's sales are shipped from domestic locations and all of the Company's assets are located within the United States. The following represents the Company's net sales based on the geographic location of the customer:

<TABLE>

For the years ended December 31,

	1999	1998	1997
<s></s>	<c></c>	<c></c>	<c></c>
United States	\$26,563,764	\$32,478,791	\$24,092,908
Canada	1,516,580	3,818,968	2,532,983
Australia	149,626	38,428	4,735,542
Mexico	449,405	305,398	368,288
Other foreign countries	451,914	1,570,466	389,864
Total consolidated net sales	\$29,131,289	\$38,212,051	\$32,119,585
	=========	=========	=========

</TABLE>

During the year ended December 31, 1999, sales to one customer represented approximately \$2,968,000 (10%) of total net sales and during the year ended December 31, 1998, no one customer accounted for more than 10% of the Company's net sales. During the year ended December 31, 1997, sales to one customer represented approximately \$4,074,000 (13%) of total net sales.

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# (10) COMMITMENTS AND CONTINGENCIES

The Company leases certain office space, storage space, vehicles and other equipment under various operating lease agreements. Future minimum rental commitments under noncancelable operating leases are as follows:

Year ended December 31-	
2000	\$ 605,370
2001	452,535
2002	257,923
2003	230,717
2004 and thereafter	248,897
	\$1,795,442

in the years ended December 31, 1999, 1998 and 1997, respectively.

In the normal course of business, the Company is a party to various contractual disputes and claims. After considering the Company's insurance coverage and evaluations by legal counsel regarding pending actions, management is of the opinion that the outcome of such actions will not have a material adverse effect on the financial position or results of operations of the Company.

# (11) STOCKHOLDERS' EQUITY

The Company's authorized capital consists of 15,000,000 shares of common stock, \$.05 par value, of which 2,842,429 shares are outstanding as of December 31, 1999 and 4,000,000 shares of preferred stock, \$.05 par value, of which no shares are issued and outstanding.

On January 8, 1999, the Board of Directors of the Company declared a dividend of one preferred share purchase right for each outstanding share of common stock of the Company to record holders of common stock at the close of business on January 15, 1999. The rights are neither presently exercisable nor separable from the common stock. If they become exercisable following the occurrence of certain specified events, each right will entitle the holder, within certain limitations, to purchase one one-hundredth of a share of Series A Junior Participating Preferred Stock for \$22.50 subject to certain anti-dilution adjustments. If a person or group acquires 15 percent of the Company's common stock, every other holder of a right will be entitled to buy at the right's then-exercise price a number of shares of the Company's common stock having a value of twice such exercise price. After the threshold is crossed, the rights become non-redeemable, except that, prior to the time a person or group acquires 50% or more of the common stock, the rights other than those held by such person or group can be exchanged at a ratio of one share of common stock for each right. In the event of certain extraordinary transactions, including mergers, the rights entitle holders to buy at the right's then-exercise price equity in the acquiring company having a value of twice such exercise price. The rights do not have any voting rights nor are they entitled to dividends. The rights are redeemable by the Company at \$.001 each until a person or group acquires 15% of the Company's common stock or until the rights expire.

### (12) SUBSEQUENT EVENT

In connection with the Company's efforts to re-capitalize its balance sheet, the Company entered into a Stock Purchase Agreement with SNPE, Inc. (SNPE) on January 20, 2000 under which SNPE will invest \$7.0 million in the Company. The agreement provides for a \$5.8 million cash payment to the Company in exchange for 2,109,091 shares of the Company's common stock at a price of \$2.75 per share and an additional \$1.2 million in cash borrowed under a convertible subordinated note that is due five years from the issue date and convertible into common stock of the Company at a conversion price of \$6.00 per share. SNPE currently owns 14.3% of the Company's outstanding common stock and will acquire a controlling interest in the Company as a result of the proposed transaction. The proposed transaction is subject to approval by the Company's stockholders and certain regulatory approvals. Company

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management believes that the necessary stockholder and regulatory approvals will be received and expects to close the transaction early in the second quarter of 2000. If the transaction is not completed, the Company may be required to liquidate certain assets outside the normal course of business which could result in a loss on the disposition of those assets.

ITEM 9. CHANGES IN AND DISAGREEMENTS WITH ACCOUNTANTS ON ACCOUNTING AND FINANCIAL DISCLOSURE

Not applicable.

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PART III

ITEM 10. DIRECTORS AND EXECUTIVE OFFICERS OF THE REGISTRANT

DIRECTORS

MR. DAVID E. BARTLETT. Mr. Bartlett, age 47, has served the Company as a

director since February 1996, and his current term will expire at the annual meeting of stockholders in 2000. Mr. Bartlett has been a principal of Strategic Alliances Holding LLC, a venture capital firm, since February 1999 and has served as General Counsel and Secretary of mDiversity.com Inc., a wireless communications technology company, since April 1999. He is also a founder and has served on the board of Cistant.com since its inception in November 1999. From November 1997 through February 1999, he was a partner with the law firm of Davis, Graham & Stubbs LLP. He was Vice President of Business Development and General Counsel of Netsage Corporation from September 1996 until approximately October 1997. Mr. Bartlett was a partner in the law firm of Cooley Godward LLP in its Palo Alto, California office from August 1987 to August 1993 and in its Boulder, Colorado office from August 1993 to August 1996.

MR. JOSEPH P. ALLWEIN. Mr. Allwein, age 48, has served the Company as a director since January 1999, and his current term will expire at the annual meeting of stockholders in 2000. He has served as the Company's President and Chief Executive Officer since September 1998. Mr. Allwein became Vice President and General Manager of Spin Forge, a division of the Company, in March 1998, when the Company acquired certain assets of Spin Forge, LLC. Mr. Allwein was a principal shareholder of and served as President of Spin Forge, LLC from March 1996 until March 1998. From 1991 to March 1996, Mr. Allwein was President of Hoover Containment Systems, Inc. ("HCS"), a subsidiary of Hoover Group, Inc. ("Hoover"). Mr. Allwein served as the President and principal shareholder of HCS (then known as Lube Cube Inc.) from 1988 until its acquisition by Hoover in 1991.

MR. MICHAEL C. FRANSON. Mr. Franson, age 45, has served the Company as a director since May 1998, and his current term will expire at the annual meeting of stockholders in 2001. Since 1993, Mr. Franson has been an Executive Vice President of The Wallach Company, an investment banking firm, where he is responsible for its Information Technology investment banking practice and has served in various positions since 1988. Mr. Franson is a member of the advisory board for the Center for Entrepreneurship at the University of Colorado at Boulder and a member of the Board of Directors of Koala Corporation, a manufacturer of child protection products. He is also a Chartered Financial Analyst.

DR. GEORGE W. MORGENTHALER. Dr. Morgenthaler, age 73, has served as a director of the Company since June 1986, and his current term will expire at the annual meeting of stockholders in 2001. Dr. Morgenthaler also served as a director during the period from 1971 to 1976. Dr. Morgenthaler has been a Professor of Aerospace Engineering at the University of Colorado at Boulder since 1986. He has served as Department Chair, Director of the University of Colorado's BioServe Commercial Space Center and Associate Dean of Engineering for Research. Previously, Dr. Morgenthaler was Vice President of Technical Operations at Martin Marietta's Denver Aerospace Division, Vice President Primary Products Division of Martin Marietta Aluminum Co. and Vice President and General Manager of the Baltimore Division of Martin Marietta Aerospace Co. Dr. Morgenthaler has served as a director of Computer Technology Assoc. Inc. from 1993 to 1999 and served as a director of Columbia Aluminum Company from 1987 to 1996.

MR. DEAN K. ALLEN. Mr. Allen, age 64, has served the Company as a director since July 1993, and his current term will expire at the annual meeting of stockholders in 2002. Mr. Allen is President of Parsons Europe, Middle East and South Africa, a position he has held since February 1996. Mr. Allen was Vice President and General Manager of Raytheon Engineers and Constructors, Europe, from February 1994 to December 1995.

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# EXECUTIVE OFFICERS

The following individuals serve as executive officers of the Company. Each executive officer is elected by the Board of Directors and serves at the pleasure of the Board.

NAME	POSITION	AGE
Mr. Joseph P. Allwein Mr. Richard A. Santa	President and Chief Executive Officer Vice President, Finance, Chief	48
	Financial Officer and Secretary	49
Mr. Mark W. Jarman	Vice President of Corporate Development	39

MR. JOSEPH P. ALLWEIN. Information regarding Mr. Allwein appears above under ITEM  $10\,$  - Directors.

MR. RICHARD A. SANTA. Mr. Santa has served as Vice President of Finance,

Chief Financial Officer and Secretary of the Company since October 1996 and served as interim Chief Financial Officer from August 1996 to October 1996. Prior to joining the Company in August 1996, Mr. Santa was Corporate Controller of Scott Sports Group Inc. from September 1993 to April 1996. From June 1992 to August 1993 Mr. Santa was Chief Financial Officer of Scott USA. Earlier in his career, Mr. Santa was a senior manager with Price Waterhouse where he was employed for ten years.

MR. MARK W. JARMAN. Mr. Jarman has served as Vice President of Corporate Development since September 1998 and served as Manager of New Business Development from October 1996 to September 1998. Prior to joining the Company in October 1996, Mr. Jarman was an Account Executive with Carl Thompson Associates from January 1996 to October 1996. From May of 1995 to January of 1996 Mr. Jarman was a principal of Smith Jarman, Inc., an investor relations consulting firm. From March 1993 to May 1995 Mr. Jarman was Vice President of Marketing and New Business Development at Nordby International.

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#### ITEM 11. EXECUTIVE COMPENSATION

### SUMMARY OF COMPENSATION

The following table shows compensation awarded or paid to, or earned by, the Company's executive officers (the "Named Executive Officers") during the fiscal years ended December 31, 1999, 1998 and 1997:

<TABLE>

#### SUMMARY COMPENSATION TABLE

		ANNUAL COMPENSATION		LONG-TERM COMPENSATION AWARDS		
NAME AND PRINCIPAL	FISCAL			OTHER ANNUAL		ALL OTHER
POSITION	YEAR	SALARY (\$)	BONUS (\$)	COMPENSATION(\$)(1)	OPTIONS (#)	COMPENSATION(\$)
<s></s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
Joseph P. Allwein	1999	209,167	-	51,701(3)	40,000	5,379(4)
President and Chief Executive Officer (2)	1998	127,381	75 <b>,</b> 000	-	62 <b>,</b> 500	5,966(5)
Richard A. Santa	1999	136,930	_	-	10,000	6,021(6)
Vice President,	1998	124,730	30,000	-	40,000	6,305(7)
Finance, Chief Financial Officer and Secretary	1997	120,000	34,800	-	-	3,629(8)
Mark W. Jarman	1999	87 <b>,</b> 333	-		10,000	3,760(11)
<pre>Vice President,   Corporate Development(9) </pre>						

 1998 | 67,481 | 15,000 | 9,209(10) | 23,750 | 2,662(12) |

- (1) Except as disclosed in this column, the amount of perquisites provided to each Named Executive Officer did not exceed the lesser of \$50,000 or 10% of total salary and bonus for each fiscal year.
- (2) Mr. Allwein joined the Company in March 1998.
- (3) Includes \$42,817 for the cost of a Company-provided apartment and \$8,884 for the cost of a Company-provided automobile.
- (4) Includes \$1,212 of life insurance premiums and \$4,167 of matching contributions under the 401(k) plan.
- (5) Includes \$995 of life insurance premiums and \$4,971 of matching contributions under the 401(k) plan.
- (6) Includes \$1,021 of life insurance premiums and \$5,000 of matching contributions under the 401(k) plan.
- (7) Includes \$1,306 of life insurance premiums and \$5,000 of matching contributions under the 401(k) plan.
- (8) Includes \$1,044 of life insurance premiums and \$2,585 of matching contributions under the 401(k) plan.
- (9) Mr. Jarman joined the Company in October 1996 and became a Named Executive Officer in September 1998.
- (10) Includes \$9,209 for the cost of a Company-provided automobile.
- (11) Includes \$237 of life insurance premiums and \$3,493 of matching contributions under the 401(k) plan.
- (12) Includes \$23 of life insurance premiums and \$3,493 of matching contributions under the 401(k) plan.

#### STOCK OPTION EXERCISES

The Company grants options to its executive officers under its 1997 Equity Incentive Plan (the "1997 PLAN"). As of March 15, 2000, options to purchase a total of 588,000 shares were outstanding under the 1997 Plan and options to purchase 264,250 shares remained available for grant thereunder.

The following table shows for the fiscal year ended December 31, 1999, certain information regarding options exercised by, and held at year-end by, the Named Executive Officers:
<TABLE>
<CAPTION>

# OPTION EXERCISES IN FISCAL 1999 AND FISCAL YEAR-END OPTION VALUES

	SHARES ACOUIRED	VALUE	NUMBER OF SECURITIES UNDERLYING UNEXERCISED OPTIONS AT DECEMBER 31, 1999 EXERCISABLE/	VALUE OF UNEXERCISED IN-THE-MONEY OPTIONS AT DECEMBER 31, 1999 (1) EXERCISABLE/
NAME <s></s>	ON EXERCISE (#) <c></c>	REALIZED(\$) <c></c>	UNEXERCISABLE <c></c>	UNEXERCISABLE <c></c>
Joseph P. Allwein	-	-	18,750/83,750	-/-
Richard A. Santa	-	-	35,000/40,000	-/-
Mark W. Jarman				

 - | - | 16,167/23,583 | -/- |<sup>(1)</sup> i.e., value of options for which the fair market value of the Company's Common Stock at December 31, 1999 (\$1.187) exceeds the exercise price.

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# ITEM 12. SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table sets forth certain information regarding the ownership of DMC's common stock as of March 15, 2000 by: (i) each person or group known by DMC to be the beneficial owner of more than 5% of DMC's common stock, (ii) each director of DMC; (iii) each executive officer; and (iv) all executive officers and directors of DMC as a group.

<TABLE>

Beneficial OWNERSHIP /(1)/

NAME AND ADDRESS OF BENEFICIAL OWNER (2)	Number OF SHARES	
<s></s>	<c></c>	<c></c>
Heartland Advisors, Inc. 790 North Milwaukee Street Milwaukee, WI 53202	537,200	18.90%
SNPE, Inc./(3)/ 5 Vaughan Drive Suite 111 Princeton, NJ 08540	406,400	14.30%
Mr. Joseph P. Allwein /(4)(5)/	100,000	3.47%
Mr. Richard A. Santa /(5)/	44,533	
Mr. Mark W. Jarman /(5)/	22,053	*
Mr. Dean K. Allen/(5)/	19,500	*
Mr. David E. Bartlett/(5)/	22,500	*
Mr. Michael C. Franson/(5)/	8,500	*
Dr. George W. Morgenthaler/(5)/	100,278	3.51%

- -----

\*Less than 1%

/1/ This table is based upon information supplied by officers, directors and principal stockholders and Schedules 13D and 13G, if any, filed with the Securities and Exchange Commission (the "SEC"). Unless otherwise indicated in the footnotes to this table and subject to community property laws where applicable, DMC believes that each of the stockholders named in this table has sole voting and investment power with respect to

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the shares indicated as beneficially owned. Applicable percentages are based on 2,842,429 shares outstanding on March 15, 2000 adjusted as required by rules promulgated by the SEC.

- /2/ Unless otherwise indicated, the address of each beneficial owner is c/o Dynamic Materials Corporation, 551 Aspen Ridge Drive, Lafayette, Colorado 80026.
- /3/ The information reported is based solely on information contained in the Schedule 13D filed by each of SNPE, Inc., SOFIGEXI, and SNPE. Each reported that it had shared voting and investment power and beneficial ownership of 406,400 shares.
- /4/ Of the shares reported, DMC has the option to purchase 12,500 shares if Mr. Allwein ceases to be employed by DMC after March 18, 2000 and before March 18, 2001. Of the shares reported, 3,750 shares are subject to forfeiture if Mr. Allwein ceases to be employed by DMC. Of these shares, 1,875 shares will cease to be subject to forfeiture on March 18 in each of the years 2001 and 2002, assuming Mr. Allwein continues to be employed by DMC on such date.
- /5/ Amounts reported include shares subject to stock options exercisable within 60 days of March 15, 2000 as follows: Mr. Allwein, 37,500 shares; Mr. Santa, 43,750 shares; Mr. Jarman, 21,167 shares; Mr. Allen, 17,500 shares; Mr. Bartlett, 22,500 shares; Mr. Franson, 7,500 shares; and Mr. Morgenthaler, 17,500 shares.
- /6/ The amount reported includes 167,417 shares subject to stock options exercisable within 60 days of March 15, 2000.

# SECTION 16(A) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE

Section 16(a) of the Securities Exchange Act of 1934 requires DMC's directors and officers, and persons who own more than 10% of a registered class of DMC's equity securities, to file with the SEC an initial report of ownership and to report changes in ownership of common stock and other equity securities of DMC. Officers, directors and greater than 10% stockholders are required by SEC regulations to furnish DMC with copies of all Section 16(a) forms they file.

To DMC's knowledge, based solely on a review of the copies of such reports furnished to DMC and written representations that no other reports were required, during the fiscal year ended December 31, 1999, all Section 16(a) filing requirements applicable to its officers, directors and greater than 10% beneficial owners were complied with, except that SNPE and its affiliate, Nobel Explosifs France, jointly made late filings of one Form 3 reporting one transaction and one Form 4 reporting one transaction.

### ITEM 13. CERTAIN RELATIONSHIPS AND RELATED TRANSACTIONS

On March 18, 1998, the Company entered into an Asset Purchase Agreement whereby it purchased certain assets of Spin Forge, LLC (the "Seller"), of which Mr. Allwein was the managing member, for a total purchase price of \$3,860,411, including cash, stock and assumption of certain debt of the seller by the Company. The Company and Mr. Allwein entered into a Personnel Services Agreement whereby Mr. Allwein received a two year employment agreement with the Company as Vice President and General Manager of the Spin Forge/Aerospace Division for an initial monthly base salary of \$11,250. The Personal Services Agreement expired on March 18, 2000. Mr. Allwein also received 7,500 shares of Common Stock of the Company. The terms and conditions of the Asset Purchase Agreement and the Personnel Services Agreement were determined by the Board of Directors and various officers of the Company at the time. Mr. Allwein was named President and CEO of the Company during 1998.

In connection with the acquisition of Spin Forge, the Company advanced \$280,000 to the Seller. At the time, the Seller was owned and controlled by Mr. Allwein and his spouse. The advance was made to allow the Seller to retire certain debt that was outstanding on land and buildings that the Company currently leases from the Seller and on which the Company holds a purchase option. The Company also agreed to make additional advances to the Seller in

connection with future principal payments that the Seller was required to make to satisfy debt obligations relating to the property. The Company made additional advances totaling \$74,588 during 1999, bringing the balance outstanding to \$354,588 as of December 31, 1999. The outstanding balance was paid in full subsequent to December 31, 1999 and the lease rate was increased to a fair market rate of \$30,244 per month based upon an independent appraisal completed in November of 1999. The Company's promissory note from the seller, which was to mature on January 1, 2002, earned no interest, was secured by a pledge of 50,000 shares of the Company's common stock held by the seller and was personally guaranteed by the seller's two owners. The promissory note was cancelled and the pledge agreement and personal guarantee were terminated in connection with the full repayment of the promissory note in February 2000.

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Mr. Franson, a Director of the Company, is a principal of The Wallach Company ("TWC"), the financial advisor to DMC in connection with the Agreement between the Company and SNPE (the "Transaction"). The Company has agreed to pay TWC a total fee of \$300,000 in connection with its services related to the Transaction, of which \$95,000 has been paid through January 31, 2000 at the rate of \$7,500 per month. Fees continue to accrue at the rate of \$7,500 per month, but TWC has permitted the Company to defer the payment of these fees. If the Transaction were to close on May 15, 2000, total additional fees of \$26,250 will have accrued. The remaining fee owed to TWC, \$190,000 as of the date of this 10-K or \$178,850 if the Transaction were to close on May 15, 2000, is contingent upon the closing of the Transaction.

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### ITEM 14. EXHIBITS, LIST AND REPORTS ON FORM 8-K

# (a) EXHIBITS

EXHIBIT	
NUMBER	DESCRIPTION
3.1	Articles of Incorporation (incorporated by reference to the Company's Definitive Proxy Statement filed with the Commission on July 14, 1997).
3.2	Bylaws of the Company (incorporated by reference to the Company's Definitive Proxy Statement filed with the Commission on July 14, 1997).
4.1	Shareholders Rights Plan, dated January 8, 1999 (incorporated by reference to the Company's Registration Statement filed with the Commission on January 21, 1999).
10.1	Employment Agreement between Company and Richard Santa dated October 21, 1996.
10.2	1997 Equity Incentive Plan, adopted by the Directors on March 4, 1997, and approved by the Company's Shareholders on May 23, 1997 (incorporated by reference to the Company's Definitive Proxy Statement filed with the Commission on April 17, 1997).
10.3	Employee Stock Purchase Plan, dated January 9, 1998 (incorporated by reference to the Company's Definitive Proxy Statement filed with the Commission on April 22, 1998).
10.4	Asset Purchase Agreement, dated January 1998, between the Company and AMK, Inc. (incorporated by reference to the Company's Form 10-Q filed with the Commission on May 15, 1998).
10.5	Stock Agreement, dated as of March 18, 1998, between Company and Joseph Allwein (incorporated by reference to the Company's Form 8-K filed with the Commission on April 2, 1998).
10.6	Stock Agreement, dated as of March 18, 1998, between Company and Spin Forge, LLC (incorporated by reference to the Company's Form 8-K filed with the Commission on April 2, 1998).
10.7	Operating Lease, dated as of March 18, 1998, between Company and Spin Forge, LLC (incorporated by reference to the Company's Form 8-K filed with the Commission on April 2, 1998).
10.8	Option Agreement, dated as of March 18, 1998, between Company and Spin Forge, LLC (incorporated by reference to the Company's Form 8-K filed with the Commission on April 2, 1998).
10.9	Non-Competition Agreement, dated as of March 18, 1998, between Company and Joseph Allwein (incorporated by reference to the Company's Form 8-K filed with the Commission on April 2, 1998).
10.10	Asset Purchase Agreement between the Company, Spin Forge, LLC, Joseph Allwein and Darlene Bauer Allwein (incorporated by reference to the Company's Form 8-K filed with the Commission on April 2, 1998).
10.11	Reimbursement Agreement between the Company and KeyBank National Association, dated September 1, 1998 (incorporated by reference to

- the Company's Form 10-Q filed with the Commission on November 17, 1998). 10.12 Separation Agreement between the Company and Paul Lang, dated as of September 1, 1998 (incorporated by reference to the Company's Form 10-Q filed with the Commission on November 14, 1998). 10.13 Loan Agreement between Company and Fayette County Industrial Development Authority, dated September 1, 1998 (incorporated by reference to the Company's Form 10-Q filed with the Commission on November 17, 1998). 10.14 Asset Purchase Agreement, dated as of November 18, 1998, between Company, Precision Machined Products, Inc., Richard B. Bellows and Michelle L. Bellows (incorporated by reference to the Company's Form 8-K filed with the Commission on December 8, 1998).
- 10.15 Amended and Restated Credit Facility and Security Agreement, dated as of November 30, 1998, between the Company and Key Bank National Association (incorporated by reference to the Company's Form 10-K filed with the Commission on April 1, 1999).
- 10.16 Option and Right of First Offer Agreement, dated as of December 1, 1998, between the Company and

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- JEA Property, LLC (incorporated by reference to the Company's Form 8-K filed with the Commission on December 8, 1998).
- 10.17 Operating Lease, dated as of December 1, 1998, between the Company and JEA Property, LLC (incorporated by reference to the Company's Form 8-K filed with the Commission on December 8, 1998).
- 10.18 First Amendment to Amended and Restated Credit Facility and Security Agreement, dated as of December 31, 1998, between Company and Key Bank National Association (incorporated by reference to the Company's Form 10-K filed with the Commission on April 1, 1999).
- 10.19 Amended and Restated Employee Stock Option Plan approved by the Directors of the Company on March 26, 1999 (incorporated by reference to the Company's Definitive Proxy Statement filed with the Commission on April 26, 1999).
- 10.20 Change in Control Agreement between Company and Mark Jarman, dated March 26, 1999 (incorporated by reference to the Company's Form 10-Q filed with the Commission on August 13, 1999).
- 10.21 Change in Control Agreement between Company and Richard Santa, dated March 26, 1999 (incorporated by reference to the Company's Form 10-Q filed with the Commission on August 13, 1999).
- 10.22 Change of Control Agreement between Company and Joseph Allwein, dated March 26, 1999 (incorporated by reference to the Company's Form 10-Q filed with the Commission on August 13, 1999).
- 10.23 Deferral and Waiver Agreement, dated as of October 15, 1999, between Company and Key Bank National Association (incorporated by reference to the Company's Form 10-Q filed with the Commission on November, 15, 1999).
- 10.24 First Amendment to Deferral and Waiver Agreement, dated as of December 30, 1999, between Company and Key Bank National Association (incorporated by reference to the Company's Form 8-K filed with the Commission on January 11, 2000).
- 10.25 Stock Purchase Agreement, dated January 20, 2000, between the Company and SNPE, Inc. (incorporated by reference to out Form 8-K filed with the Commission on January 31, 2000).
- 10.26 Agreement and Amendment to Operating Lease, dated as of February 1, 2000 between the Company and Spin Forge, LLC.
- 10.27 Letter Agreement, dated February 1, 2000 terminating a Loan Agreement between the Company and Spin Forge, LLC, which Loan Agreement was dated as of March 18, 1998.
- 10.28 Second Amendment to Deferral and Waiver Agreement, dated as of March 27, 2000, between Company and Key Bank National Association.
- 10.29 Form of Directors and Officers Indemnification Agreement.
- 27 Financial Data Schedule

## (b) REPORTS ON FORM 8-K

The Company filed a report on Form 8-K dated October 22, 1999, reporting under Item 7 the termination of the Asset Purchase Agreement, dated on or about June 23, 1999, by AMETEK.

has caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

### DYNAMIC MATERIALS CORPORATION

March 22, 2000

# By: /s/ RICHARD A. SANTA

-----

Richard A. Santa

Vice President of Finance and Chief Financial Officer

In accordance with the Exchange Act, this report has been signed below by the following persons on behalf of the Company and in the capacities and on the dates indicated.

<table> <caption></caption></table>			
SIGNATURE	TITLE	DATE	
<s></s>	<c></c>	<c></c>	
/s/ Joseph P. Allwein	President, Chief Executive Officer and Director	March 22, 20	000
Joseph P. Allwein	(Principal Executive Officer)		
/s/ Richard A. Santa	Vice President of Finance and Chief Financial Officer	March 22, 20	00(
Richard A. Santa	(Principal Financial and Accounting Officer)		
/s/ Dean K. Allen	Director	March 22, 20	000
Dean K. Allen			
/s/ David E. Bartlett	Director	March 22, 20	000
David E. Bartlett			
/s/ George W. Morgenthaler	Director	March 22, 20	000
George W. Morgenthaler			
/s/ Michael C. Franson	Director	March 22, 20	000
Michael C. Franson			

  |  |  |-56-

# DYNAMIC MATERIALS CORPORATION INDEX TO SCHEDULE II

# AS OF DECEMBER 31, 1999

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Schedule II (a)	58
Schedule II (b)	58

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### REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

# To Dynamic Materials Corporation:

We have audited in accordance with auditing standards generally accepted in the United States, the financial statements of Dynamic Materials Corporation included in this Form 10-K and have issued our report thereon dated February 16, 2000. Our audit was made for the purpose of forming an opinion on the basic financial statements taken as a whole. The schedules listed in the index of financial statements are presented for purposes of complying with the Securities and Exchange Commission's rules and are not part of the basic financial statements. These schedules have been subjected to the auditing procedures

applied in the audit of the basic financial statements and, in our opinion, fairly state in all material respects the financial data required to be set forth therein in relation to the basic financial statements taken as a whole. Our report on the financial statements includes an explanatory paragraph with respect to the Company's ability to continue as a going concern in 1999 as discussed in Note 1 to the financial statements.

### ARTHUR ANDERSEN LLP

Denver, Colorado February 16, 2000

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<TABLE>
<CAPTION>
DYNAMIC MATERIALS CORPORATION
SCHEDULE II(a) - VALUATION AND QUALIFYING ACCOUNTS AND RESERVES
ALLOWANCE FOR DOUBTFUL ACCOUNTS

	Balance at beginning of period	Additions charged to income	Accounts receivable written off	Other adjustments	Balance at end of period
<s> Year ended -</s>	<c></c>	<c></c>	<c></c>	<c></c>	<c></c>
December 31, 1997	\$ 170,000	\$ 5,921	\$ (8,171)	\$ (17,750)	\$ 150,000
December 31, 1998	\$ 150,000	\$ 78,732	\$ (3,732)	\$	\$ 225,000
December 31, 1999 					

 \$ 225,000 | \$ 24,698 | \$(137,698) | \$ | \$ 112,000 |<TABLE>
<CAPTION>
DYNAMIC MATERIALS CORPORATION
SCHEDULE II(b) - VALUATION AND QUALIFYING ACCOUNTS AND RESERVES
REPAIR RESERVE

	Balance at beginning of period	Additions charged to income	Repairs allowed	Balance at end of period
<s> Year ended -</s>	<c></c>	<c></c>	<c></c>	<c></c>
December 31, 1997	\$150,000	\$ 69,513	\$(69,513)	\$150,000
December 31, 1998	\$150,000	\$ 30,582	\$ (55,582)	\$125,000
December 31, 1999 				

 \$125,000 | \$ 80,296 | \$ (52,296) | \$153,000 |Rick Santa 6910 Pawnee Way Niwot, CO 80503

Dear Rick:

It is with great pleasure that Dynamic Materials Corporation extends this offer of employment for the Chief Financial Officer/V.P. of Finance position. We are confident that this position will provide an exciting professional challenge and opportunity for personal growth.

The offer of professional employment is as follows:

- 1. Salary of \$10,000 per month.
- 2. Incentive Stock Option on hire date: 25,000 ISO's for shares of DMC's common stock. Option price is set at prevailing market value on the acceptance date of this agreement, with a four (4) year vesting schedule. All Incentive Stock Options are subject to final approval by the Board of Directors.
- 3. Future Incentive Stock Options: The Board of Directors shall annually evaluate performance and consider offering additional incentive stock options based on performance criteria to be determined at these times.
- 4. Bonus: A discretionary cash bonus may be paid annually as deemed appropriate by the Board of Directors, predicated on achievement of performance objectives set by the Corporation. The target amount of the bonus for the first year of employment is thirty percent (30%) of the starting salary stated above. This amount may be pro-rated to coordinate with existing schedule of bonus awards, normally in February of each year.
- Auto Allowance and Expenses: Upon employment, DMC will provide a leased 1996 Volvo company vehicle, fully fueled and insured.
- 6. Payment for business portion of the use of a cellular telephone.
- 7. Discretionary/Executive Benefits:
  - a) Additional supplemental term life insurance policy valued at \$300,000.
- b) Participation in the Long-Term Disability Insurance Program, based on insurance carrier's standard inclusions and exclusions.
- c) Three (3) weeks of vacation per year until such time as length of service merit additional time in accordance with company policy.

Page 2
Rick Santa
Continued

d) Severance: Twenty (26) weeks of salary will be granted for involuntary termination without cause or change of control for the company.

Other Group Benefits:

- a. Health insurance, dental insurance, term life insurance coverage, and short-term disability insurance consistent with the normal terms and conditions as afforded other employees of DMC.
- b. Participation in DMC's 401(k) retirement program after six (6) months of employment, with a company matching contribution of fifty percent (50%) for up to eight percent (8%) of gross earnings.

This is an offer of employment and should not in any way be construed as an employment contract. This offer is contingent on the favorable results of the pre-employment background investigation, drug screen, and credit verification.

This offer of employment shall become effective upon commencement of your duties as Chief Financial Officer, which is expected to occur no later than Monday, October 28, 1996.

On behalf of Dynamic Materials Corporation, we look forward to your acceptance of this offer and look forward to your contributions, participation and leadership.

Sincerely,

President	and	Chief	Executive	Officer
Dynamic Ma	ateri	ials Co	orporation	

I,	Rick	Santa,	understand	and	accept	the	terms	and	conditions	οf	this	employment
of:	fer.											

/s/ Rick Santa	10/25/96
Name	Date

### AGREEMENT AND AMENDMENT TO OPERATING LEASE

This Agreement and Amendment to Operating Lease (the "Amendment") is made and entered into as of February 1, 2000, by and between Spin Forge, LLC, a California limited liability company ("Lessor") and Dynamic Materials Corporation, a Delaware corporation ("Lessee").

#### RECTTALS

- A. Lessee and Lessor entered into that certain Operating Lease (the "Lease"), dated as of March 18, 1998, which was also signed by Joe Allwein with respect to Article 3, whereby Lessor leased to Lessee and Lessee leased from Lessor certain real property located in Los Angeles County, California, with a street address of 1700 East Grand Avenue, El Segundo, California, as more particularly described therein, together with the manufacturing, storage and administrative buildings and all other improvements located thereon.
- B. The Lessee and the Lessor desire hereby to set forth their agreement with respect to certain matters set forth herein and to amend the Lease as provided herein.

### AGREEMENT

NOW, THEREFORE, for good and valuable consideration, the sufficiency and receipt of which are hereby acknowledged by the parties hereto, Lessor and Lessee hereby agree as follows:

1. DEFINED TERMS. Capitalized terms used herein which are not specifically defined will have the meaning given thereto in the Lease.

### 2. AGREEMENT.

- a. SURVIVAL AND RESTATEMENT. In connection with the Lease, the Lessor and the Lessee entered into a Loan Agreement, dated as of March 18, 1998 (the "Loan Agreement"), which is being terminated by a Letter Agreement of even date herewith between the Lessor and the Lessee. Lessor and Lessee acknowledge and agree that certain agreements between Lessor and Lessee with respect to that certain Assumption of and Second Modification of Unconditional Promissory Note, dated December 11, 1996, between Lessor and DDI Properties, Inc. (the "Dover Note") should survive the termination and cancellation of the Loan Agreement and continue with full force and effect, so the parties hereto restate such agreements as follows.
- b. COVENANTS OF LESSOR. During the Term, including the Extended Term, if any, of the Lease, Lessor will at all times comply with the covenants contained herein:
- i. Lessor will make all payments of principal and interest, on or before the date on which such payments become due and payable, with respect to the Dover Note.
- ii. Lessor will provide Lessee with copies of all documents, including correspondence, relating to any amendments or modifications of the Dover Note, including, without limitation, any changes in the payment schedule under the Dover Note.
- iii. Lessor will not grant, create, incur, assume, permit or suffer to exist any lien, mortgage, pledge, security interest or other encumbrance with respect to the Premises, except for the Second Amended Deed of Trust securing the Dover Note.
- iv. Lessor will not incur or suffer to exist any indebtedness, contingently or otherwise, as obligor, guarantor or otherwise, or other obligation with respect to which it is directly or indirectly liable, whether as borrower, guarantor or otherwise, except for the Dover Note and that certain Assumption and Modification of Promissory Note and Restated Promissory Note dated December 11, 1996, between Lessor and Freedom Forge Corporation.
- $\,$  v. Lessor will promptly provide to Lessee all letters, documents, writings or instruments alleging an event of default under the Dover Note.
- c. DEFAULTS. An Event of Default shall occur hereunder and under the Lease if the Lessor shall fail to make any payment of principal or interest due under or otherwise defaults in any other manner under the Dover Note.
- d. REMEDIES. Upon the occurrence of an Event of Default, Lessee shall, in its sole and absolute discretion, have the right to either (i) assume

Lessor's obligations under the Dover Note, (ii) repay to DDI Properties, Inc. the outstanding principal and accrued interest on the Dover Note or (iii) purchase the Dover Note from the holder of the Dover Note provided the holder consents to such sale.

- 3. AMENDMENTS TO LEASE. The Lease is hereby amended and modified as follows:
- a. Section A of Article 2 of the Lease is hereby deleted in its entirety and the following is substituted therefor:
  - "A. During the initial Term of this Lease, Lessee shall pay to Lessor base rent in an amount equal to \$30,244 per month (the "Base Rent") payable, without deduction or offset of any kind except as provided in Section C of Article 2 hereof, in lawful money of the United States, on the first business day of each month (the "Rent Due Date"); provided, however, that Base Rent for any fraction of a month at the commencement or expiration of this Lease shall be prorated. All payments of rent shall be made payable to Lessor and shall be sent to Lessor at the address set forth herein or such other address as Lessor shall from time to time designate by written notice to Lessee."
- b. Section C of Article 2 of the Lease is hereby deleted in its entirety and the following is substituted therefor:

-2-

"In the event that Lessee assumes, repays or otherwise relieves or releases Lessor from Lessor's obligations under the Dover Note, the Base Rent shall be offset and reduced in the amount of such assumption or the amount of liability under the Dover Note from which the Lessor is relieved or released."

- c. Schedule A (Payment Schedule) to the Lease is hereby deleted in its entirety.
- 4. RATIFICATION AND CONFIRMATION. Lessor and Lessee hereby ratify, approve and confirm the Lease, as amended hereby, and agree that the Lease remains in full force and effect in accordance with its terms, except as amended hereby.

# 5. GENERAL PROVISIONS.

- a. All references to the Lease in any other agreement, document, instrument or writing shall hereafter be deemed to refer to the Lease as amended hereby.
- b. This Amendment may be executed in any number of counterparts and by different parties hereto in separate counterparts, each of which when so executed shall be deemed to be an original and all of which taken together shall constitute one and the same agreement.
- c. This Amendment is binding upon and will inure to the benefit of the Lessor and the Lessee, and their respective successors and assigns.
- d. This Amendment shall be governed by and construed in accordance with the laws of the State of California (without regard to its conflict of law doctrines), and the venue for any action to enforce or to interpret this Amendment shall be in a court of competent jurisdiction located in the State of Colorado and each of the parties consents to the jurisdiction of such court in any such action or proceeding and waives any objection to venue laid therein.

IN WITNESS WHEREOF, the undersigned have caused this Amendment to be duly executed and delivered as of the date first above written.

LESSOR:

SPIN FORGE, LLC, a California limited liability company

By: /s/ Joseph P. Allwein

\_\_\_\_\_\_

Name: Joseph P. Allwein

-----

Title: President

tie. Flesident

# LESSEE:

DYNAMIC MATERIALS CORPORATION, a Delaware corporation

By: /s/ Richard A. Santa

-----

Name: Richard A. Santa

\_\_\_\_\_

Title: VP-Finance and CFO

\_\_\_\_\_\_

[ DMC LETTERHEAD ]

February 1, 2000

Spin Forge, LLC 1700 East Grand Avenue El Segundo, California 90245

Re: Dynamic Materials Corporation/Spin Forge, LLC Loan Agreement Termination

Dear Ladies and Gentlemen:

Reference is hereby made to (i) the Loan Agreement (the "Loan Agreement"), dated as of March 18, 1998, between Spin Forge, LLC, a California limited liability company ("Spin Forge") and Dynamic Materials Corporation, a Delaware corporation ("DMC"), (ii) the Master Promissory Note, dated as of March 18, 1998, from Spin Forge to and in favor of DMC, in the principal amount of \$600,000 (the "Note"), (iii) the Stock Pledge Agreement, dated as of March 18, 1998, between Spin Fore and DMC (the "Pledge") and (iv) the Personal Guaranty, dated as of March 18, 1998, from Joseph Allwein and Darlene Bauer, jointly and severally, as the two owners and managers of Spin Forge, to and in favor of DMC (the "Guaranty"). Capitalized terms used but not separately defined herein shall have the meaning given thereto in the Loan Agreement. DMC and Spin Forge hereby acknowledge that as of the date hereof and as a condition hereto, Spin Forge has repaid in full the principal outstanding under the Loan Agreement and the Note prior to the Maturity Date thereunder, and DMC and Spin Forge agree that DMC has no further obligation to advance funds to Spin Forge under the Loan Agreement or the Note. DMC and Spin Forge further agree that the Loan Agreement, the Note and the Pledge, and all exhibits and schedules to any of the foregoing, and all security interests, liens and encumbrances created thereby, are hereby terminated and cancelled and of no further force and effect, except for the survival and continuance of certain agreements between DMC and Spin Forge with respect to the Dover Note, which agreements have been continued and restated in the Agreement and Amendment to Operating Lease, dated as of February 1, 2000, between DMC and Spin Forge, and the Guaranty is released and discharged.

The parties hereto agree to execute such further and other documents or instruments and to provide such further and other assurances as may be reasonably required to effect the transactions contemplated hereby and the intent of the parties hereto.

Spin Forge, LLC February 1, 2000 Page 2

DMC shall deliver to Spin Forge the cancelled Note and all certificates representing the shares of stock of DMC owned by Spin Forge and pledged and delivered to DMC pursuant to the Pledge.

If you agree with the foregoing, please execute each of the copies of this Letter Agreement and return an executed copy to us.

Sincerely yours,

DYNAMIC MATERIALS CORPORATION

By: /s/ R.A. Santa
Name: Richard A. Santa

Title: VP-Finance & CFO

Agreed and Accepted as of the 1st day of February, 2000.

SPIN FORGE, LLC

By: /s/ Joseph P. Allwein
Name: Joseph P. Allwein

Title: President

### SECOND AMENDMENT TO DEFERRAL AND WAIVER AGREEMENT

THIS SECOND AMENDMENT TO DEFERRAL AND WAIVER AGREEMENT is made and entered into this 27th day of MARCH, 2000, by and between KEYBANK NATIONAL ASSOCIATION, a national banking association ("LENDER") and DYNAMIC MATERIALS CORPORATION, a Delaware corporation (the "COMPANY").

#### RECITALS

- A. On December 31, 1998, the Company and Lender entered into a First Amendment to Amended and Restated Credit Facility and Security Agreement ("FIRST AMENDMENT"), which amended the terms of a November 30, 1998 Amended and Restated Credit Facility and Security Agreement (the First Amendment and the Amended and Restated Credit Facility and Security Agreement shall be hereinafter collectively referred to as the "CREDIT AGREEMENT"). Pursuant to the terms of the First Amendment, Lender agreed to provide credit facilities to the Company in an aggregate principal amount of up to \$14,000,000, consisting of an Acquisition Line with a maximum credit limit of \$5,700,000, an Accommodation Line with a maximum credit limit of \$2,300,000, and a Working Capital Credit Line with a maximum credit limit of \$6,000,000.
- B. By letter dated July 21, 1999, Lender waived for the period ended September 30, 1999 certain of the Company's covenant defaults under the Credit Agreement and under that certain Reimbursement Agreement between the parties dated as of September 1, 1998, executed in connection with Lender's issuance of a letter of credit to support principal and interest payments under certain industrial development revenue bonds (the Credit Agreement and the Reimbursement Agreement are sometimes hereinafter collectively referred to as the "LOAN DOCUMENTS"). In addition, by letter dated September 30, 1999, Lender deferred until October 15, 1999 certain principal payments that were required to be made by the Company on September 30, 1999.
- C. On or about October 15, 1999, Company and Lender executed a Deferral and Waiver Agreement, pursuant to which Lender agreed, conditioned upon certain undertakings and covenants of Company, to forbear from declaring any further defaults under the Loan Documents, to accelerate amounts due thereunder, or to otherwise exercise its rights and remedies under the Loan Documents for the period from October 16, 1999 through December 30, 1999 (the "INITIAL DEFERRAL PERIOD").
- D. On or about December 30, 1999, Company and Lender executed a First Amendment to Deferral and Waiver Agreement pursuant to which Lender agreed, conditioned upon certain under takings and covenants of Company, to forbear from declaring any further defaults under the loan documents, to accelerate amounts due thereunder, or to otherwise exercise its rights and remedies under the loan documents for the period from December 31, 1999 to March 30, 2000 (the "SECOND DEFERRAL PERIOD").
- E. Company has requested that Lender enter into this Second Amendment to Deferral and Waiver Agreement in order to give the Company additional time to close that certain Stock Purchase Agreement dated January 20, 2000 between Company and SNPE, Inc.
- F. Lender is willing to enter into this Second Amendment to Deferral and Waiver Agreement, but only upon the terms and conditions set forth herein.

NOW, THEREFORE, in consideration of the above Recitals and for other good and valuable consideration, the receipt and adequacy of which are hereby mutually acknowledged, the parties do hereby agree as follows:

- 1. AFFIRMATION OF RECITALS. The Recitals set forth above are true and correct and are incorporated herein by this reference.
- 2. ACKNOWLEDGMENT OF INDEBTEDNESS. Company acknowledges that as of the date hereof, the following loan balances are outstanding from Company to Lender:

Principal amount outstanding under Acquisition Line

\$4,930,000.00

Principal amount outstanding under Accommodation Line

\$2,300,000.00

Of the foregoing amounts, Company further acknowledges that the following amounts are due and owing to Lender as of the date hereof (the "Current Principal Loan Payments"):

Current Principal Loan Payment due under Accommodation Line

\$690,000.00

- 3. LENDER'S FORBEARANCE. Provided that Company is not in default under the terms of this Second Amendment to Deferral and Waiver Agreement, Lender agrees not to declare any further defaults under the Loan Documents, to accelerate the amounts due under the Loan Documents, or to otherwise exercise its other rights and remedies under the Loan Documents for the period from March 30, 2000, to May 15, 2000 (the "SECOND AMENDED DEFERRAL PERIOD"). The Current Principal Loan Payments referred to in paragraph 2 above shall be due and payable on the earlier of (i) May 15, 2000 and (ii) the closing of the Stock Purchase Agreement with SNPE, Inc. referred to in recital E above.
- 4. INTEREST RATE ON ACCOMMODATION LINE. From and after the date hereof, interest on the unpaid principal due with respect to the Accommodation Line shall accrue and be payable at the Prime Rate (as defined in the First Amendment) PLUS two hundred twenty five (225) basis points.
- 5. INTEREST RATE ON ACQUISITION LINE AND WORKING CAPITAL CREDIT LINE. From and after the date hereof, interest on the unpaid principal due with respect to the Acquisition Line and the Working Capital Credit Line shall accrue and be payable at the Prime Rate (as defined in the First Amendment) PLUS one hundred (100) basis points.

- 6. WAIVER OF COVENANT VIOLATIONS. Provided that the Company is not in default hereunder, Lender agrees, during the Second Amended Deferral Period, to waive the Company's Covenant Defaults under the Loan Documents.
- 7. NO DEFENSES, WAIVERS. As of the date of this Second Amendment to Deferral and Waiver Agreement, the Principal Loan Payments set forth in paragraph 2 above are due and payable by the Company to Lender, and the Company acknowledges that it has no defense, offset, or counterclaims to any of Company's obligations under the Loan Documents. To the extent that any such defenses, claims or offsets exist as of the date hereof, they are hereby waived and released in consideration of Lender's execution of this Second Amendment to Deferral and Waiver Agreement. Company has duly authorized, executed and delivered this Second Amendment to Deferral and Waiver Agreement to Lender, and the Company acknowledges that the Loan Documents are valid and enforceable in accordance with their terms against the Company.
- 8. DEFAULTS. The occurrence of any one or more of the following shall constitute a default under this Second Amendment to Deferral and Waiver Agreement:
- (i) the untruth of any representation or warranty contained in this Second Amendment to Deferral and Waiver Agreement, or the existence of a misrepresentation of fact or fraud contained in any document or information heretofore or hereafter submitted or communicated to Lender in support of this Second Amendment to Deferral and Waiver Agreement;
- (ii) breach or violation of any terms, covenant or condition contained in this Second Amendment to Deferral and Waiver Agreement;
- (iii) any other default (other than non-payment of principal acknowledged in paragraph 2 above and the Company's Covenant Defaults referred to in paragraph 7 above) under any of the Loan Documents;
- (iv) any variation by Two Hundred and Fifty Thousand Dollars (\$250,000) or more (on a cumulative basis) between (i) the proforma cash flow summary (September 21, 1999 update) and monthly income statement summary (September 21, 1999 update) which have been submitted by the Company to Lender in accordance with the Loan Documents and (ii) the actual cash flow and operating income of the company calculated and submitted to Lender within twenty (20) days following the end of each calender month during the Second Amended deferral Period; or
- (v) termination of the January 20, 2000 Stock Purchase Agreement between the Company and SNPE, Inc.
- 9. TERMINATION; REMEDIES. Immediately following the occurrence of any default under this Second Amendment to Deferral and Waiver Agreement, Lender may, at its option, (i) terminate its obligations to waive Covenant Defaults and defer payments as contained herein without notice or demand to the Company and (ii) pursue any other remedies available to it under the Loan Documents

or otherwise. If not sooner terminated, Lender's obligation to waive Covenant Defaults and defer payments as set forth herein shall terminate automatically and without notice to or action by Company on May 15, 2000.

- 10. NO WAIVER OF REMEDIES. Lender expressly reserves any and all rights and remedies available to it under this Second Amendment to Deferral and Waiver Agreement and the Loan Documents, at law or in equity in the event the Company defaults under this Second Amendment to Deferral and Waiver Agreement. No failure to exercise, or delay by Lender in exercising, any right, power or privilege hereunder shall preclude any other or further exercise thereof, or the exercise of any other right, power or privilege. The rights and remedies provided in this Second Amendment to Deferral and Waiver Agreement and the Loan Documents are cumulative and not exclusive of each other or of any right or remedy provided by law or in equity. Except as expressly provided in the Loan Documents, no notice to or demand upon the Company in any instance shall, in itself, entitle the Company to any other or further notice or demand in similar or other circumstances or constitute a waiver of the right of Lender to any other or further action in any circumstances without notice or demand.
- 11. EXPENSES; ATTORNEYS' FEES. In addition to all other amounts that are now due or may hereafter become due to Lender under the Loan Documents or this Second Amendment to Deferral and Waiver Agreement, the Company shall reimburse Lender for all amounts reasonably incurred by or on behalf of Lender for attorneys' fees, recording expenses, title insurance fees, UCC searches, and all other reasonable expenses incurred by or on behalf of Lender by reason of the matters specified herein and for the preparation of this Second Amendment to Deferral and Waiver Agreement and all other documents necessary and required to effectuate the provisions hereof including, without limitation, all reasonable costs and expenses with respect to the Company's compliance with the terms and conditions hereof and Lender's enforcement thereof. In the event any dispute shall arise concerning the subject matter of this Second Amendment to Deferral and Waiver Agreement, Lender shall be entitled to recover from the Company its reasonable attorneys' fees and costs incurred in the enforcement of any of the provisions set forth herein. The rights and remedies of Lender contained in this paragraph shall be in addition to, and not in lieu of, the rights and remedies contained in the Loan Documents and as provided by law.
- 12. GOVERNING LAW. This Second Amendment to Deferral and Waiver Agreement shall be construed in accordance with the laws of the State of Colorado, without regard to its conflict of laws principles.
- 13. CONSTRUCTION. This Second Amendment to Deferral and Waiver Agreement shall not be construed more strictly against Lender merely by virtue of the fact that the same has been prepared by Lender or its counsel, it being recognized that the Company and Lender have contributed substantially and materially to the preparation of this Second Amendment to Deferral and Waiver Agreement, and the Company and Lender each acknowledge and waive any claim contesting the existence and the adequacy of the consideration given by any of the other parties hereto in entering into this Second Amendment to Deferral and Waiver Agreement.

- 14. ENTIRE AGREEMENT. Company and Lender each acknowledge that there are no other agreements or representations, either oral or written, express or implied, not embodied in this Second Amendment to Deferral and Waiver Agreement and the Loan Documents, which, together, represent a complete integration of all prior and contemporaneous agreements and understandings of the Company and Lender, and the provisions of the Loan Documents are hereby ratified and confirmed.
- 15. BENEFIT. Except as provided herein, this Second Amendment to Deferral and Waiver Agreement shall be binding upon and shall inure to the benefit of the Company and Lender, and their respective successors and assigns.
- 16. RATIFICATION. The Loan Documents shall remain in full force and effect, and all of the terms and provisions of the Loan Documents, as herein modified, are hereby ratified and reaffirmed.
- 17. CONSENT TO AGREEMENT. Company acknowledges that it has thoroughly read and reviewed the terms and provisions of this Second Amendment to Deferral and Waiver Agreement and is familiar with the same, that the terms and provisions contained herein are clearly understood by it and have been fully and unconditionally consented to by it and that the Company has had the full benefit and advice of counsel of its own selection, or the opportunity to obtain the benefit and advice of counsel of its own selection, in regard to understanding the terms, meaning and effect of this Second Amendment to Deferral and Waiver Agreement and that this Second Amendment to Deferral and Waiver Agreement has

been entered into by the Company freely, voluntarily, with full knowledge, and without duress, and that in executing this Second Amendment to Deferral and Waiver Agreement, the Company is relying on no other representations either written or oral, express or implied, made to the Company by any other party hereto, and that the consideration received by the Company hereunder has been actual and adequate.

- 18. RELEASE. As additional consideration for Lender entering into this Second Amendment to Deferral and Waiver Agreement, the Company hereby fully and unconditionally releases and forever discharges Lender, its agents, servants, employees, directors, officers, attorneys, branches, affiliates, subsidiaries, successors and assigns and all persons, firms, corporations, and organizations acting in its behalf of and from all damage, loss, claims, demands, liabilities, obligations, actions and causes of action whatsoever which the Company may now have or claim to have against Lender as of the date of this Second Amendment to Deferral and Waiver Agreement, whether presently known or unknown, and of every nature and extent whatsoever on account of or in any way affecting, concerning, arising out of or founded upon the Loan Documents including, but not limited to, all such loss or damage of any kind heretofore sustained, or that may arise as a consequence of the dealings between the parties up to and including the date of this Second Amendment to Deferral and Waiver Agreement.
- 19. COUNTERPARTS. It is understood and agreed that this Second Amendment to Deferral and Waiver Agreement may be executed in several counterparts, each of which shall, for all purposes, be deemed an original and all of such counterparts, taken together, shall constitute one and the same Second Amendment to Deferral and Waiver Agreement, even though all of the parties hereto may

5

not have executed the same counterpart of this Second Amendment to Deferral and Waiver Agreement.

- 20. LENDER NOT LIABLE FOR EXPENSES. Nothing in this Second Amendment to Deferral and Waiver Agreement shall be intended or construed to hold Lender liable or responsible for any expenses, disbursement, liability or obligation of any kind or nature whatsoever including, but not limited to, wages, salaries, payroll taxes, deposits, withholding, benefits or other amounts payable to or on behalf of the Company.
- 21. COMPANY REMAINS IN CONTROL. Company and Lender agree that the Company remains in control of the Company, that it determines the business plan for, and employment, management and operating directions and decisions for Company.
- 22. MISCELLANEOUS. This Second Amendment to Deferral and Waiver Agreement is made for the sole protection of Lender and the Company and their respective successors and assigns. No other person shall have any right whatsoever hereunder. Notices to parties hereunder may be given to them at the addresses and in the manner provided in the Loan Documents. Time shall be of the strictest essence in the performance of each and every one of the Company's obligations hereunder. If any provision of this Second Amendment to Deferral and Waiver Agreement is held to be invalid or unenforceable, the remaining provisions shall remain in effect without impairment.

IN WITNESS WHEREOF, this Second Amendment to Deferral and Waiver Agreement has been executed by the parties hereto in manner and form sufficient to bind them, as of the day and year first above written.

KEYBANK NATIONAL ASSOCIATION a national banking association

By: /s/ H. Daniel Willetts

-----

Name: H. Daniel Willetts
Its: Vice President

DYNAMIC MATERIALS CORPORATION, a Delaware corporation

By: /s/ Joseph P. Allwein

\_\_\_\_\_

Name: Joseph P. Allwein Its: President and CEO

STATE OF COLORADO )	
COUNTY OF	
The foregoing was acknowledged before m 1999, by, as	of KEYBANK NATIONAL
Notary Publ	ic
STATE OF COLORADO )	
COUNTY OF	
The foregoing was acknowledged before m 1999, by, as	day of of DYNAMIC MATERIALS
WITNESS my hand and official seal.	
My commission expires	
Notary Publ	ic

### INDEMNIFICATION AGREEMENT

Each of the following directors and officers of Dynamic Materials Corporation (the "Corporation") has executed an indemnification agreement with the Corporation in a form substantially similar to the form attached hereto:

- 1. Dean K. Allen, Director.
- 2. David E. Bartlett, Director.
- Dr. George W. Morgenthaler, Director
   Michael C. Franson, Director.
- 5. Joseph P. Allwein, Director, President and Chief Executive Officer.
- 6. Richard A. Santa, Vice President, Finance, Chief Financial Officer and Secretary.
- 7. Mark W. Jarman, Vice President of Corporate Development

INDEMNIFICATION AGREEMENT
THIS AGREEMENT is made and entered into as of this day of,, by and between Dynamic Materials Corporation, a Delaware corporation (the "CORPORATION"), and ("AGENT").
RECITALS
WHEREAS, Agent performs a valuable service to the Corporation in his capacity as a of the Corporation;
WHEREAS, the stockholders of the Corporation have adopted bylaws (the "BYLAWS") providing for the indemnification of the directors, officers, employees and other agents of the Corporation, including persons serving at the request of the Corporation in such capacities with other corporations or enterprises, as authorized by the Delaware General Corporation Law, as amended (the "CODE");
WHEREAS, the Bylaws and the Code, by their non-exclusive nature, permit contracts between the Corporation and its agents, officers, employees and other agents with respect to indemnification of such persons; and
WHEREAS, in order to induce Agent to continue to serve as a of the Corporation, the Corporation has determined and agreed to enter into this Agreement with Agent.
NOW, THEREFORE, in consideration of Agent's continued service as a after the date hereof, the parties hereto agree as follows:

# AGREEMENT

- 1. SERVICES TO THE CORPORATION. Agent will serve, at the will of the Corporation or under separate contract, if any such contract exists, as a of the Corporation or as a director, officer or other fiduciary of an affiliate of the Corporation (including any employee benefit plan of the Corporation) faithfully and to the best of his ability so long as he is duly elected and qualified in accordance with the provisions of the Bylaws or other applicable charter documents of the Corporation or such affiliate; provided, however, that Agent may at any time and for any reason resign from such position (subject to any contractual obligation that Agent may have assumed apart from this Agreement) and that the Corporation or any affiliate shall have no obligation under this Agreement to continue Agent in any such position.
- 2. INDEMNITY OF AGENT. The Corporation hereby agrees to hold harmless and indemnify Agent to the fullest extent authorized or permitted by the provisions of the

Bylaws and the Code, as the same may be amended from time to time (but, only to the extent that such amendment permits the Corporation to provide broader indemnification rights than the Bylaws or the Code permitted prior to adoption of such amendment).

- 3. ADDITIONAL INDEMNITY. In addition to and not in limitation of the indemnification otherwise provided for herein, and subject only to the exclusions set forth in Section 4 hereof, the Corporation hereby further agrees to hold harmless and indemnify Agent:
- (a) against any and all expenses (including attorneys' fees), witness fees, damages, judgments, fines and amounts paid in settlement and any other

amounts that Agent becomes legally obligated to pay because of any claim or claims made against or by him in connection with any threatened, pending or completed action, suit or proceeding, whether civil, criminal, arbitration, administrative or investigative (including an action by or in the right of the Corporation) to which Agent is, was or at any time becomes a party, or is threatened to be made a party, by reason of the fact that Agent is, was or at any time becomes a director, officer, employee or other agent of the Corporation, or is or was serving or at any time serves at the request of the Corporation as a director, officer, employee or other agent of another corporation, partnership, joint venture, trust, employee benefit plan or other enterprise; and

- (b) otherwise to the fullest extent as may be provided to Agent by the Corporation under the non-exclusivity provisions of the Code and of the Bylaws.
- 4. LIMITATIONS ON ADDITIONAL INDEMNITY. No indemnity pursuant to Section 3 hereof shall be paid by the Corporation:
- (a) on account of any claim against Agent for an accounting of profits made from the purchase or sale by Agent of securities of the Corporation pursuant to the provisions of Section 16(b) of the Securities Exchange Act of 1934 and amendments thereto or similar provisions of any federal, state or local statutory law;
- (b) on account of Agent's conduct that was knowingly fraudulent or deliberately dishonest or that constituted willful misconduct;
- (c) on account of Agent's conduct that constituted a breach of Agent's duty of loyalty to the Corporation or resulted in any personal profit or advantage to which Agent was not legally entitled;
- (d) for which payment is actually made to Agent under a valid and collectible insurance policy or under a valid and enforceable indemnity clause, bylaw or agreement, except in respect of any excess beyond payment under such insurance, clause, bylaw or agreement;

- (e) if indemnification is not lawful (and, in this respect, both the Corporation and the Agent have been advised that the Securities and Exchange Commission believes that indemnification for liabilities arising under the federal securities laws is against public policy and is, therefore, unenforceable and that claims for indemnification should be submitted to appropriate courts for adjudication); or
- (f) in connection with any proceeding (or part thereof) initiated by Agent, or any proceeding by Agent against the Corporation or its directors, officers, employees or other agents, unless (i) such indemnification is expressly required to be made by law, (ii) the proceeding was authorized by the Board of Directors of the Corporation, (iii) such indemnification is provided by the Corporation, in its sole discretion, pursuant to the powers vested in the Corporation under the Code, or (iv) the proceeding is initiated pursuant to Section 9 hereof.
- 5. CONTINUATION OF INDEMNITY. All agreements and obligations of the Corporation contained herein shall continue during the period Agent is a director, officer, employee or other agent of the Corporation (or is or was serving at the request of the Corporation as a director, officer, employee or other agent of another corporation, partnership, joint venture, trust, employee benefit plan or other enterprise) and shall continue thereafter so long as Agent shall be subject to any possible claim or threatened, pending or completed action, suit or proceeding, whether civil, criminal, arbitration, administrative or investigative, by reason of the fact that Agent was serving in the capacity referred to herein.
- 6. PARTIAL INDEMNIFICATION. Agent shall be entitled under this Agreement to indemnification by the Corporation for a portion of the expenses (including attorneys' fees), witness fees, damages, judgments, fines and amounts paid in settlement and any other amounts that Agent becomes legally obligated to pay in connection with any action, suit or proceeding referred to in Section 3 hereof even if not entitled hereunder to indemnification for the total amount thereof, and the Corporation shall indemnify Agent for the portion thereof to which Agent is entitled.
- 7. NOTIFICATION AND DEFENSE OF CLAIM. Not later than thirty (30) days after receipt by Agent of notice of the commencement of any action, suit or proceeding, Agent will, if a claim in respect thereof is to be made against the Corporation under this Agreement, notify the Corporation of the commencement thereof; but the omission so to notify the Corporation will not relieve it from any liability which it may have to Agent otherwise than under this Agreement.

With respect to any such action, suit or proceeding as to which Agent notifies the Corporation of the commencement thereof:

- (a) the Corporation will be entitled to participate therein at its own expense;  $\$
- (b) except as otherwise provided below, the Corporation may, at its option and jointly with any other indemnifying party similarly notified and electing to

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assume such defense, assume the defense thereof, with counsel reasonably satisfactory to Agent. After notice from the Corporation to Agent of its election to assume the defense thereof, the Corporation will not be liable to Agent under this Agreement for any legal or other expenses subsequently incurred by Agent in connection with the defense thereof except for reasonable costs of investigation or otherwise as provided below. Agent shall have the right to employ separate counsel in such action, suit or proceeding but the fees and expenses of such counsel incurred after notice from the Corporation of its assumption of the defense thereof shall be at the expense of Agent unless (i) the employment of counsel by Agent has been authorized by the Corporation, (ii) Agent shall have reasonably concluded that there may be a conflict of interest between the Corporation and Agent in the conduct of the defense of such action or (iii) the Corporation shall not in fact have employed counsel to assume the defense of such action, in each of which cases the fees and expenses of Agent's separate counsel shall be at the expense of the Corporation. The Corporation shall not be entitled to assume the defense of any action, suit or proceeding brought by or on behalf of the Corporation or as to which Agent shall have made the conclusion provided for in clause (ii) above; and

- (c) the Corporation shall not be liable to indemnify Agent under this Agreement for any amounts paid in settlement of any action or claim effected without its written consent, which shall not be unreasonably withheld. The Corporation shall be permitted to settle any action except that it shall not settle any action or claim in any manner which would impose any penalty or limitation on Agent without Agent's written consent, which may be given or withheld in Agent's sole discretion.
- 8. EXPENSES. The Corporation shall advance, prior to the full disposition of any proceeding, promptly following request therefor, all expenses incurred by Agent in connection with such proceeding upon receipt of an undertaking by or on behalf of Agent to repay said amounts if it shall be determined ultimately that Agent is not entitled to be indemnified under the provisions of this Agreement, the Bylaws, the Code or otherwise.
- 9. ENFORCEMENT. Any right to indemnification or advances granted by this Agreement to Agent shall be enforceable by or on behalf of Agent in any court of competent jurisdiction if (i) the claim for indemnification or advances is denied, in whole or in part, or (ii) no disposition of such claim is made within ninety (90) days of request therefor. Agent, in such enforcement action, if successful in whole or in part, shall be entitled to be paid also the expense of prosecuting his claim. It shall be a defense to any action for which a claim for indemnification is made under Section 3 hereof (other than an action brought to enforce a claim for expenses pursuant to Section 8 hereof, provided that the required undertaking has been tendered to the Corporation) that Agent is not entitled to indemnification because of the limitations set forth in Section 4 hereof. Neither the failure of the Corporation (including its Board of Directors or its stockholders) to have made a determination prior to the commencement of such enforcement action that indemnification of Agent is proper in the circumstances, nor an actual determination by the Corporation (including its Board of Directors or its stockholders) that such

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indemnification is improper shall be a defense to the action or create a presumption that Agent is not entitled to indemnification under this Agreement or otherwise.

- 10. SUBROGATION. In the event of payment under this Agreement, the Corporation shall be subrogated to the extent of such payment to all of the rights of recovery of Agent, who shall execute all documents required and shall do all acts that may be necessary to secure such rights and to enable the Corporation effectively to bring suit to enforce such rights.
- 11. NON-EXCLUSIVITY OF RIGHTS. The rights conferred on Agent by this Agreement shall not be exclusive of any other right which Agent may have or

hereafter acquire under any statute, provision of the Corporation's Certificate of Incorporation or Bylaws, agreement, vote of stockholders or directors, or otherwise, both as to action in his official capacity and as to action in another capacity while holding office.

### 12. SURVIVAL OF RIGHTS.

- (a) The rights conferred on Agent by this Agreement shall continue after Agent has ceased to be a director, officer, employee or other agent of the Corporation or to serve at the request of the Corporation as a director, officer, employee or other agent of another corporation, partnership, joint venture, trust, employee benefit plan or other enterprise and shall inure to the benefit of Agent's heirs, executors and administrators.
- (b) The Corporation shall require any successor (whether direct or indirect, by purchase, merger, consolidation or otherwise) to all or substantially all of the business or assets of the Corporation, expressly to assume and agree to perform this Agreement in the same manner and to the same extent that the Corporation would be required to perform if no such succession had taken place.
- 13. SEPARABILITY. Each of the provisions of this Agreement is a separate and distinct agreement and independent of the others, so that if any provision hereof shall be held to be invalid for any reason, such invalidity or unenforceability shall not affect the validity or enforceability of the other provisions hereof. Furthermore, if this Agreement shall be invalidated in its entirety on any ground, then the Corporation shall nevertheless indemnify Agent to the fullest extent provided by the Bylaws, the Code or any other applicable law.
- $\,$  14. GOVERNING  $\,$  LAW. This Agreement  $\,$  shall be interpreted  $\,$  and enforced in accordance with the laws of the State of Delaware.
- 15. AMENDMENT AND TERMINATION. No amendment, modification, termination or cancellation of this Agreement shall be effective unless in writing signed by both parties hereto.

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- 16. IDENTICAL COUNTERPARTS. This Agreement may be executed in one or more counterparts, each of which shall for all purposes be deemed to be an original but all of which together shall constitute but one and the same Agreement. Only one such counterpart need be produced to evidence the existence of this Agreement.
- 17. HEADINGS. The headings of the sections of this Agreement are inserted for convenience only and shall not be deemed to constitute part of this Agreement or to affect the construction hereof.
- 18. NOTICES. All notices, requests, demands and other communications hereunder shall be in writing and shall be deemed to have been duly given (i) upon delivery if delivered by hand to the party to whom such communication was directed or (ii) upon the third business day after the date on which such communication was mailed if mailed by certified or registered mail with postage prepaid:
- (a) If to Agent, at the address  $% \left( 1\right) =\left( 1\right) +\left( 1\right) =\left( 1\right) +\left( 1\right) +\left($ 
  - (b) If to the Corporation, to:

Dynamic Materials Corporation 551 Aspen Ridge Drive Lafayette, Colorado 80026

or to such other  $% \left( 1\right) =\left( 1\right)$  address as may have been  $% \left( 1\right) =\left( 1\right)$  furnished to Agent by the Corporation.

[REMAINDER OF PAGE INTENTIONALLY LEFT BLANK]

# DYNAMIC MATERIALS CORPORATION

By:\_\_\_\_\_

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	Title:
Agent:	
(Home Address)	_
(Telephone Number)	
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Signature	

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